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CHAIRMAN'S MESSAGE

This Annual Report of 2016-17 is special. It marks 10 years of completion of Rajiv Gandhi Indian Institute of Management, Shillong (RGIIMS). The Report is an acknowledgement of the efforts of all who contributed to make what RGIIMS is today; one of the top management institutes in the country. It reflects the dedication, hard work, perseverance of the Director; past and present, all faculty members, and staff of the institution under the overall direction and control of the Board of Governors (BOG).



The Report acknowledges the pivotal role played by the Ministry of Human

Resource Development, the Government of Meghalaya and all the state governments in the Northeast region, which are represented in the BOG. The successful completion of 10 years with outstanding results reflects the kind of support the people of Shillong have extended to RGIIMS. They have embraced it now as their own. Their unstinted support and feeling for us is important. It enables us to put in our best.

Setting up of a Management Institute like RGIIMS in a region like the Northeast of India not specially known for industrialization, business, trade, and commerce; far away from any commercial hub, has been a challenge. But RGIIMS has proved the apprehensions and doubts unfounded. There is no direct corelationship between what an outstanding management institution can be with its proximity to what is termed as industrial or commercial centres or hubs. We believe it is the dedication of the people involved instead, which makes all the difference. For instance, the quality and kind of students RGIIMS attracts compare with any of the IIMs and other top management institutes in India. The contributions and performances of our faculty members and the students both academically and in various forums connected with business world have been outstanding. Our students have won several laurels both within the country and abroad. Our placements records are the envy of most Management institutes across India. Today RGIIMS stands proud like any of its other counterparts in the country. In many more respects than one, it has several positivities, which other institutes of its standing do not have.

The present Report is a summation of the story of IIMS since the last 10 years, the most crucial years in its life as an institute. It reflects the careful nurturing, the constant efforts put in to give the institute a solid foundation based on principles and philosophy, which everyone associated with can be proud of. We did this by carefully institutionalizing best practices available in running a management institute of its kind and standing through a systematic process of administrative consolidation by following pre-determined goal-posts. We did these silently. We believe we have done a commendable job.

The Annual Report highlights several unique features. Only a couple is mentioned. For instance beginning with its effort to bring Industry and Academia together, considered vital for both, RGIIMS started its Annual Flagship Golf Tournament in Shillong, where industrial stalwarts and academia come together in a relaxed, non-competitive environment. Extending this objective, RGIIMS has successfully held the Industry-Academia Conclave described as 'a summit for collaboration' on 17 and 18 November 2016. We have set up the Dr. APJ Abdul Kalam Centre for Policy Research and Analysis at the institute. A tripartite Memorandum of Understanding was signed in this connection between the Ministry of the Development of the North East Region (DoNER), the North Eastern Council (NEC) and RGIIMS. The Ministry of External Affairs reposing its full faith in the calibre and competence of RGIIMS, has selected us for International Student Exchange Programme between India and Myanmar (Management students from Mandalay University). The course was very successfully conducted. In turn, we have sent out our students for short exchange programs to important institutes across the world to have a firsthand acquaintance of fast changing business trends. The

students have greatly benefitted from these study visits. The recognition that RGIIMS had come of age came when the Ministry of Human Resource Development selected RGIIMS to host the Chairman and Director's Conclave of all IIMs in Shillong during the year under review. The Hon'ble Minister of HRD presided over the Conclave.

As RGIIMS crosses these mile-stones and brings laurels to itself, it continues to devote some of its time, energy and efforts to improve the lives of the under privileged countrymen in this part of India by undertaking several projects by our students. Our commitment to the welfare of our people remains.

I proudly commend the Annual Report 2016-17 of RGIIMS.

Falguni Rajkumar, IAS (Retd), Chairman, Board of Governors, RGIIMS, Shillong.

DIRECTOR'S MESSAGE

Rajiv Gandhi Indian Institute of Management, Shillong (RGIIMS) was established by the Government of India in 2007 at Shillong with an objective for offering world class management education and research. Institute offers Doctoral Programme known as FPM, a two year PG Diploma in Management, fourteen months Post Graduate Programme for executives for managing business between India and China and Management Development Programmes for executives, officers and policy makers. Institute is also actively involved in sponsored research and consultancy to solve the targeted problems of industry, business and Governmental organizations.



The vision of the Institute is 'to become an internationally recognized management Institute with a global outlook grounded in Indian values' and the Mission is 'to generate and disseminate knowledge in all aspects of management education for sustainable development and to develop innovative leaders with strong ethical values'.

I present the Rajiv Gandhi Indian Institute of Management, Shillong Annual Report for the year 2016-17. The report presents the information about the priorities set up and the performance we had achieved.

Institute was the recipient of various awards and prizes for its contribution in the field of management education and research.

Institute organised International Exchange Programme on Refreshers Course in Management for MBA Students of Mandalay University, Myanmar. The Programme was sponsored by Ministry of External Affairs (MEA), Government of India.

Institute organised the Review meeting of the Chairpersons and the Directors of the Indian Institutes of Management, Chaired by the Honourable Minister of Human Resource Development, Government of India.

Institute signed a MoU with the Ministry of DoNER, Government of India and NEC, Government of India to set up the Dr. APJ Abdul Kalam Centre for Policy Research and Analysis at RGIIM, Shillong. Honourable Governor of Meghalaya and Honourable Chief Minister of Meghalaya were present on the occasion.

RGIIM Shillong had the privilege of having eminent visitors which included Honourable Governor of Meghalaya, Honourable Minister for Human Resource Development, Government of India, Honourable Chief Minister of Meghalaya, Chairpersons of the Boards of Governors, Indian Institutes of Management, Secretary, Higher Education, Ministry of Human Resource Development, Government of India, Secretary, Ministry of Development of North Eastern Region (MDoNER), Government of India, Secretary, North Eastern Council (NEC), Government of India and the Directors, Indian Institutes of Management. A large number of corporate heads also visited the campus during the Podium lecture series and had interactions with the students.

Faculty members, over and above their classroom teaching, were involved in sponsored research, consultancy, research publications, case study writing, book writing and in conducting Management

Development Programmes. They had participated and presented their research findings in conferences and seminars and represented the Institute in various national and international events, forums and bodies.

Officers and the staff of the Institute had contributed in various Institute activities. Courses were conducted to enhance their knowledge and skill required for the above. Some of the staff had participated in various events representing the Institute.

The students of the Institute had made their mark in various spheres of their activities, be in academics, extracurricular activities, sports or in corporate sponsored events. The placement like previous years was 100 percent having both national and international recruitment.

One of the highlights of RGIIMS is the IIM Shillong Golf Cup. The Season Nine had the presence of participants from diverse sections of the society.

Dissemination of the results of research is as important as carrying out research. Understanding the importance of the same, RGIIMS publishes 'IIMS Journal of Management Sciences' from the time of the inception of the Institute.

RGIIM Shillong had set up a Centre for Development of North Eastern Region (CEDNER). CEDNER, during the year, had taken up research projects and training programmes to fulfil its objectives.

I hope this report demonstrates that the Institute is making good progress, but we have a long way to go. I thank the faculty members, officers, staff and students of the Institute for their contributions to the Institute, taking initiatives on their own and working extremely hard to meet the goals and deadlines. I thank particularly the Society and the Board of Governors, RGIIM Shillong and the Ministry of Human Resource Development, Government of India for their unflinching support. I also thank all the stake-holders from the various sections of the society for devoting their time and resources to see desired growth and development of the Institute.

Professor Amitabha De Director RGIIM, Shillong

VISION, MISSION, OBJECTIVES AND CORE VALUES

Rajiv Gandhi Indian Institute of Management, Shillong (RGIIMS) was established in the year 2007 by the Government of India, Ministry of Human Resource Development, with the objective of offering world class management education and research in the country. The decision of coming up with an Indian Institute of Management in the North East was unanimously taken by the Union Minister of Human Resource Development along with the Chief Ministers of the North Eastern States in the Review Meeting held at Shillong during June, 2004. Shillong was drafted as the permanent location for the Institute after consultation between the Ministry of Development of North Eastern Region (DoNER) and the Chief Ministers of States of the region.

Located in the green contours of North Eastern part of the country, RGIIM Shillong, which commenced operations in 2008, remains committed to its goal of excellence in management education and research so as to evolve into a nationally and internationally recognized educational institution. Besides high quality standards and academic rigor, which are considered as the hallmark of an IIM, in RGIIM Shillong, there is added emphasis on the ever growing significance of sustainable development and business practices. The Institute strives to impart to its students ethical values, compassionate behaviour, and its concern for society as well.

Vision

To become an internationally recognized management Institute with a global outlook grounded in Indian values.

Mission

To generate and disseminate knowledge in all aspects of management education for sustainable development and to develop innovative leaders with strong ethical values.

Objectives

- To impart all-round education to meet the demand for well-trained, high caliber, innovative, socially responsible, environmentally conscious and compassionate management professionals.
- To undertake conceptual and applied research with a multi-disciplinary approach.
- To enhance skills, competences and decision making abilities of the practicing management professionals through continuing management education.
- To provide consultative services for addressing management issues and challenges of organizations.
- To train the people of North-Eastern Region of India to enhance their employability and entrepreneurial capabilities.
- To collaborate and establish linkages with organizations or institutions for mutual enrichment.

Core Values

- Openness to new ideas and experiences
- Intellectual freedom
- Self-experimentation and creative pursuit
- Adherence to fair, just and ethical practices
- Compassion for others



IIM SHILLONG LOGO

Institute is embodied in the logo which uses color and imagery from nature – the sun, the sky, and the mountains. The portrayal of the sun in the upper half circle, with its rays spreading across, indicates progress and light. The definite linear lines making up the lower half circle is compared to the skill of the participants and suggests that their energy can be channelized. Within this, the area colored blue stands for the sky and the yellow region represents the mountains, indicating the location of the linstitute.

MEMBERS OF THE BOARD OF GOVERNORS 2016-17

1	Shri Falguni Rajkumar, IAS (Retd)	Chairman Board of Governors, RGIIM Shillong				
2	Shri Vinaysheel Oberoi, IAS	Secretary Department of Higher Education Ministry of Human Resource Development, Govt. of India				
3	Ms. Darshana M Dabral	Joint Secretary & Financial Adviser Department of Higher Education Ministry of Human Resource Development, Govt. of India				
4	Dr Monisha Behal	Executive Director North East Network				
5	Dr Sanjoy Hazarika	Director Commonwealth Human Rights Initiative				
6	Prof Vinayshil Gautam	Senior Managing Director & Principal Economic Adviser, Protiviti India Pvt. Ltd.; Founder Director: IIM.K; First Head, Management Department: IIT.D				
7	Shri Tarun Das	Founding Trustee Aspen Institute, India				
8	Prof Dinesh Kumar Pandiya Department of Commerce Assam University					
9	Shri Sabyasachi Hajara Former CMD Shipping Corporation of India					
10	Shri K.S. Kropha, IAS	Chief Secretary				
11	Shri Jagdish Singh, IAS Secretary Education (Higher) Government of Tripura					
12	Shri F P Solo	Principal Secretary, SE & SERT, Government of Nagaland				
13	Shri K. Lalnginglova	Commissioner and Secretary, Higher and Technical Education Government of Mizoram (From 14 Sept 2012 till 14 Sept 2017)				
13	Shri Benjamina, IDAS	Commissioner and Secretary, Higher and Technical Education, Government of Mizoram (till 14 Sept 2017) (On rotation basis)				
14	Prof. Sri Krishna Srivastava	Vice Chancellor North Eastern Hill University				
15	Prof Amitabha De	Director RGIIM Shillong				
16	Dr. Anil D. Sahasrabudhe	Chairman AICTE, Govt. of India				
17	Prof. Gautam Biswas	Director Indian Institute of Technology, Guwahati				
18	Prof. Naliniprava Tripathy,	Professor, RGIIM, Shillong, (Till 18 January 2017)				
10	Prof. Basav Roychoudhury	Associate Professor RGIIM ,Shillong, (From 19 Jan 2017)				
19	Prof. Pradip Sadarangani	Associate Professor RGIIM, Shillong,(Till 18 January 2017)				
13	Prof. Rohit Dwivedi	Associate Professor RGIIM, Shillong, (From 19 Jan 2017 till date)				
20	Shri. Arjun Malhotra					

MEMBERS OF THE SOCIETY 2016-17

1	Chairman	Chairman of the Board		
2	Memebers BoG, IIMS	All Members of the BoG		
	Chri Fradrick Day Kharkangar IAC	Secretary		
3	Shri Fredrick Roy Kharkongor, IAS	Education Department, Govt. of Meghalaya		
3	Shri W. Lyngdoh, IAS	Secretary		
	Silit W. Lyriguoti, IAS	Education Department, Govt. of Meghalaya		
		Ex-Chairman, MPSC		
4	Shri A.K. Tigidi, IAS (Retd)	Matchakolgre, Behind F.C.I Godown,		
7	Onit A.R. Tigidi, IAO (Reta)	Arari Mile, Tura - 794101		
		West Garo Hills, Meghalaya		
		MD		
5	Shri Rishan Rapsang	Rapsang Group of Industries		
		Jaiaw, Shillong		
		Director		
	Shri C.C.M. Mihsil,, IAS	Higher and Technical Education		
6		Govt. of Meghalaya		
	Shri Ram Singh, IAS	Director		
		Higher and Technical Education		
		Govt. of Meghalaya		
	Shri Harsh Neotia	MD Ambuig Compant		
7		Ambuja Cement Vishwakarma 86C		
		Kolkata - 700046		
		Chief Economist		
		Aditya Birla Group		
	Dr. Ajit Ranade	Aditya Birla Croup Aditya Birla Centre		
8		1st floor, C-Wing		
		S K Ahire Marg		
		Worli, Mumbai - 400030		
	01 : 5 :: 1 ::	MD		
9	Shri Rajiv Lall	COOD IDFC Projects Ltd.		
40	Ohai D. Elamana	Chairman		
10	Shri P. Elango	Cairn Institute, Vipul Plaza		
14	Ma Cuiata Day	MD		
11	Ms. Sujata Dev	IPTV & 3rd Generation Mobile		
12	Shri Ashoke K. Dutta	50 Jatin Das Road, Kolkata - 700 029		
		[Ex Chairman, BOG, RGIIM Shillong]		
13	Shri Rathindra Nath Datta	EC-42 Sector - 1		
		Salt Lake, Kolkata - 700 064		

FACULTY MEMBERS

Faculty Members are the main pillars of this Institute. In this Institute, faculty members are respected, talent is recognized, inventions and innovations are supported, openness and forthrightness are appreciated and nurtured. Institute believes in harnessing a work culture, which is supported by a learning climate and is self-governed by its faculty members. Faculty members have substantial freedom for undertaking various teaching and research activities within the mandate of the Institute. Faculty members of this Institute are part of various committees of the Government (both Central and State) and Public Institutions; and through these committees, they help the policy makers to make important decisions for the nation and the society. They have brought accolades and honours to the Institute in the form of various awards and recognitions including fellowships of professional societies, editorship of various international journals, which the Institute is proud of. Faculty members of this Institute, besides teaching, are also actively involved in research, MDP training and industrial consultations. The total faculty strength of IIM Shillong is 28.

SI	Name	Designation	Email ID
1	Prof Amitabha De	Director	ad@iimshillong.ac.in
2	Prof Keya Sengupta	Professor	ks@iimshillong.ac.in
3	Prof D K Agrawal	Professor	dka@iimshillong.ac.in
4	Prof Naliniprava Tripathy	Professor	nt@iimshillong.ac.in
5	Prof Sanjoy Mukherjee	Associate Professor	smj@iimshillong.ac.in
6	Prof Pradip H Sadarangani	Associate Professor	ps@iimshillong.ac.in
7	Prof P Saravanan	Associate Professor	psn@iimshillong.ac.in
8	Prof Basav Roychoudhury	Associate Professor	brc@iimshillong.ac.in
9	Prof Rohit Dwivedi	Associate Professor	rd@iimshillong.ac.in
10	Prof Natalie West Kharkongor	Associate Professor	nwk@iimshillong.ac.in
11	Prof Sanjeeb Kakoty	Associate Professor	sky@iimshillong.ac.in
12	Prof Tapas Kumar Giri	Associate Professor	tkg@iimshillong.ac.in
13	Prof Rohit Joshi	Assistant Professor	rj@iimshillong.ac.in
14	Prof S. Purbey	Assistant Professor	sp@iimshillong.ac.in
15	Prof S K Prusty	Assistant Professor	skp@iimshillong.ac.in
16	Prof Harsh Vardhan Samalia	Assistant Professor	hvs@iimshillong.ac.in
17	Prof Sharad Nath Bhattacharya	Assistant Professor	snb@iimshillong.ac.in
18	Prof Sonia Nongmaithem	Assistant Professor	sn@iimshillong.ac.in
19	Prof Anurag Dugar	Assistant Professor	adr@iimshillong.ac.in
20	Prof Mousumi Bhattacharya	Assistant Professor	msb@iimshillong.ac.in
21	Prof Maram Srikanth	Assistant Professor	msk@iimshillong.ac.in
22	Prof Neelam Rani	Assistant Professor	nr@iimshillong.ac.in
23	Prof Achyanta Kumar Sarmah	Assistant Professor on Contract	aks@iimshillong.ac.in
24	Prof Debasisha Mishra	Assistant Professor on Contract	dbm@iimshillong.ac.in
25	Prof Khanindra Ch Das	Assistant Professor on Contract	kcd@iimshillong.ac.in
26	Prof Arindum Mukhopadhyay	Assistant Professor on Contract	am@iimshillong.ac.in
27	Prof Bidyut J Gogoi	Consultant on Contract	bjg@iimshillong.ac.in
28	Ms. Sanjita Jaipuria	Assistant Professor on Contract	sj@iimshillong.ac.in

ACADEMIC ADMINISTRATION, POSITIONS AND COMMITTEES

Dean - Academics: Prof Keya Sengupta

Dean - Research, New Initiatives & External Relation (R, NI & ER): Prof Naliniprava Tripathy

Institute Planning Committee: Director, Dean - Academics, Dean - Research, New Initiatives & External Relations

Faculty Development and Evaluation Committee: Director, Dean - Academics, Dean - Research, New Initiatives & External Relation.

Academic Programmes Coordination Committee: Dean – Academics (Chairperson), Dean - Research, New Initiatives & External Relation, Chairperson - PGP, Chairperson - PGPEx, Chairperson - FPM, Chairperson - MDP and Consultancy, Chairperson - Students Affairs, Placement and Public Relation, Chairperson - Admission, Chief Administrative Officer (Member Secretary)

Chairperson - PGP: Prof Basav Roychoudhury

Chairperson - PGPEx: Prof Rohit Dwivedi

Chairperson - FPM: Prof Shankar Purbey

Chairperson - MDP and Consultancy: Prof Tapas Kumar Giri

Chairperson - CeDNER: Prof Natalie West Kharkongor

Chairperson - Library: Prof Sanjoy Mukherjee

Chairperson - Students Affairs, Placement and Public Relation: Prof Sharad Nath Bhattacharya

Chairperson - IT& ERP: Prof Debasisha Mishra

Chairperson - Admission: Prof Rohit Joshi

Editor, IIMS Journal of Management Science: Prof Naliniprava Tripathy

PGP Committee: Prof Basav Roychoudhury (Chairperson), Prof Keya Sengupta, Prof P.H. Sadarangani, Prof Shankar Purbey, Prof P. Saravanan, Prof Rohit Dwivedi, Prof Tapas Kumar Giri, Prof Harsh Vardhan Samalia, Secretary- Officer (Academics)

FPM Committee: Prof Shankar Purbey (Chairperson), Prof Basav Roychoudhury, Prof Rohit Dwivedi, Prof Harsh Vardhan Samalia, Prof Mousumi Bhattacharya, Secretary- Officer (Academics)

PGPEx Committee: Prof Rohit Dwivedi (Chairperson), Prof Basav Roychoudhury, Prof Keya Sengupta, Prof P.H. Sadarangani, Prof Shankar Purbey, Prof P. Saravanan, Prof Tapas Kumar Giri, Prof Harsh Vardhan Samalia, Secretary- Officer(Academics)

MDP and Consultancy Committee: Prof Tapas Kumar Giri (Chairperson), Prof Shankar Purbey, Prof Sonia Nongmaithem, Prof Neelam Rani, Prof Sanjita Jaipuria, Secretary- Officer (Academics)

Library and Information Service Committee: Prof Sanjoy Mukherjee (Chairperson), Prof Anurag Dugar, Prof Khanindra Ch Das, Prof Neelam Rani, Prof Arindum Mukhopadhyay, Member Secretary – Librarian

Students Affairs, Placement and Public Relation Committee: Prof S. N. Bhattacharya (Chairperson), Prof Harsh Vardhan Samalia, Prof Anurag Dugar, Prof Mousumi Bhattacharya, Prof Bidyut J. Gogoi, Shri Hemango K Dutta, Secretary – Officer (Placement & PR)

Alumni Committee: Prof Sanjeeb Kakoty (Chairperson)

IT, ERP and Website Committee: Prof Debasisha Mishra (Chairperson), Prof P.H. Sadarangani, Prof Shankar Purbey, Prof Bidyut J. Gogoi, Member Secretary – Officer (IT & ERP), System Analysts

CEDNER Committee: Prof Natalie W Kharkongor, Prof Sonia Nongmaithem, Prof M. Bhattacharya, Prof K. Ch. Das, Prof A. K. Sarmah

Admission Committee: Prof Rohit Joshi (Chairperson), Prof Sankar Purbey, Prof Anurag Dugar, Prof Bidyut J. Gogoi, Prof Khanindra Ch Das, Prof Arindum Mukhopadhyay

Hostel Wardens: Prof Anurag Dugar, Prof Mousumi Bhattacharya, Prof Bidyut J. Gogoi

OFFICERS AND STAFF

RGIIM Shillong is fortunate to have committed and motivated officers and staff. Institute recognizes their talent and contributions and believes that the Institute can become a Centre of Excellence not only with the contributions of the faculty members and the students, but also with the active involvement and contributions of the administrative staff at all levels as well. Institute has been regularly sending the officers and staff to various parts of the country for training in order to upgrade their knowledge and skill-sets.

SI No.	Name	Designation	Email ID
1	Lt Col. (Retd) P P Kulkarni	Chief Administrative Officer	cao@iimshillong.ac.in
2	Dr. Sudhir Kumar Jena	Librarian	skj@iimshillong.ac.in
3	Shri Hemango Kishore Dutta	Manager(Corporate Affairs, Placement & Public Relations)	hkd@iimshillong.ac.in
4	Shri M Debnath	Finance Officer	fo@iimshillong.ac.in
5	Smt Golda Lamon Saiborne	Accounts Officer	gls@iimshillong.ac.in
6	Shri S Marbaniang	Executive Engineer cum Estate Officer	sm@iimshillong.ac.in
7	Shri Thom Laloo	Officer (Academics)	thom@iimshillong.ac.in
8	Shri Alvin Anthony Nongtraw	Officer (Administration & HR)	aan@iimshillong.ac.in
9	Shri Merlvin J Mukhim	Officer (Placement & PR)	mjm@iimshillong.ac.in
10	Shri Manish Kr Sinha	Officer (IT & ERP)	mks@iimshillong.ac.in
11	Capt Ravi Rao	Security Officer	rvr@iimshillong.ac.in
12	Dr. Winnette E. Lyngdoh	Resident Medical Officer	wel@iimshillong.ac.in
13	Shri Zicco Shira	System Analyst	zic@iimshillong.ac.in
14	Shri Banteilang Syiemiong	System Analyst	bs@iimshillong.ac.in
15	Shri Colin W R Sohkhlet	Store and Purchase Officer	cwr@iimshillong.ac.in
16	Smt Mallika B Roy	Secretary to the Director	mbr@iimshillong.ac.in
17	Shri Suklang Khyriem	Junior Engineer (Civil)	sk@iimshillong.ac.in
18	Shri Trailokya Das	Junior Engineer (Electrical)	td@iimshillong.ac.in
19	Smt Ibanrikordor L Nongbri	Personal Assistant	iln@iimshillong.ac.in
20	Shri Subhankar Deb	Personal Assistant	spd@iimshillong.ac.in
21	Shri Cliff Dkhar	Library Information Assistant	cdk@iimshillong.ac.in
22	Smt Patricia Kharpuri	Cashier	pbk@iimshillong.ac.in
23	Shri Longmanbha Thangkhiew	Accountant	lmt@iimshillong.ac.in
24	Shri Sanjib Kumar Mishra	Accountant	skm@iimshillong.ac.in
25	Shri Narayan Chhetry	System Assistant	nct@iimshillong.ac.in
26	Smt Parbati Pyngrope	Hindi Translator	ppg@iimshillong.ac.in
27	Shri Wanpynbiangbha K Shylla	Office Assistant	wks@iimshillong.ac.in
28	Shri Kennedy Pdah	Office Assistant	kdp@iimshillong.ac.in
29	Smt Arpita P Choudhury	Office Assistant	apc@iimshillong.ac.in
30	Smt Ridahun Dhar	Office Assistant	rhd@iimshillong.ac.in
31	Shri Badonbor Kharmon	Office Assistant	bk@iimshillong.ac.in
32	Shri Arkie Khongwar	Office Assistant	ak@iimshillong.ac.in
33	Smt Jessyca Laloo	Office Assistant	jcl@iimshillong.ac.in
34	Shri Khrawkupar Pyrbot	Attendant (as Computer Assistant)	kp@iimshillong.ac.in
35	Shri Syrpailin Khyshikhar	Driver	skk@iimshillong.ac.in

NATIONAL AND INTERNATIONAL MEETINGS AND VISITS OF THE DIRECTOR

01st June, 2016

 Attended the meeting of the recommendation Committee for De-Novo Category of Central Institute of Technology, Kokrajhar, Assam.

17th June. 2016

 Attended a meeting at Raj Bhavan called by the Hon'ble Governor of Meghalaya with the heads of the Central Educational Institutions.

17th June, 2016

Meeting with the Managing Director of Northeastern Handloom along with his team from Guwahati.

21st June. 2016

Attended the 3rd convocation of National Institute of Technology, Meghalaya.

29th June, 2016

 Attended a meeting on technical evaluation for engagement of Strategy Consultant for preparation of Medium Term Strategy for EdCIL for the period 2016-17 to 2025-26 at Edcil House, Noida.

30th June. 2016

 Attended the first meeting of the CII North East Council 2016 - 17 at Mumbai and also joined the Summit on Make in India- Make in North East, graced by Dr. Jitendra Singh, Hon'ble Minister, Development of North Eastern Region, Government of India.

11th July, 2016

 Attended a meeting for Technical Evaluation for Engagement of Strategy Consultant for preparation of Medium Term Strategy for EdCIL, Delhi.

12th July, 2016

 Meeting with the Chief Justice of the High Court of Meghalaya regarding Meghalaya Judicial Academy.

29th July, 2016

Taken class at Meghalaya State Judicial Academy.

20th September, 2016

 Attended the Review meeting of IIMs, Chaired by Shri Prakash Javadekar, Hon'ble Minister of Human Resource Development, attended by all the Directors of IIMs and officials of the Ministry of Human Resource development, Govt. of India.

02nd August, 2016

 Attended the 2nd Lab Research Council Meeting at Defence Institute of Physiology and Allied Sciences (DIPAS), DRDO, Govt. of India.

22nd August, 2016

Taken class at Meghalaya Judicial Academy

03rd September, 2016

Attended celebration of Teachers' days at Raj Bhavan, Meghalaya.

15th October, 2016

Inauguration of Dr. APJ Abdul Kalam Centre for Policy Research and Analysis in the campus.

19th October, 2016

 Chaired the Session- titled 'Bottlenecks in Value Chain Management (Post Harvest Management, Processing and Marketing) at Guwahati.

24th October, 2016

Inaugurated the HR Conclave of RGIIM Shillong at the Auditorium of the Institute.

07th - 08th November, 2016

 Visited Cornell SC Johnson College of Business, USA for discussion regarding academic collaboration.

20th November, 2016

 Attended the 26th Executive Council and third Annual Meeting of the First Court of Tripura University, Agartala.

01st December, 2016

Attended the Video Conferencing with HRM regarding demonetization.

13th December, 2016

Attended the PAN IIM Conference, Ahmedabad.

15th January, 2017

Meeting with the Rajya Sabha members.

23rd January, 2017

Attended the Executive Council meeting at Tripura University, Agartala.

27th January, 2017

 Attended Rashtriya Uchchata Shiksha Abhiyan (RUSA), Education Department, Government of Meghalaya – Future of Higher Education in India – a perspective, presented by Shri V.S. Oberoi, Secretary, Higher Education, Govt. of India at Shillong.

30th January – 31st January, 2017

 Attended the orientation programme on capacity building of Independent Directors of Central Public Sector Enterprises at New Delhi.

17th February, 2017

 Attended as a Resource person for the National Seminar on Sports Science as an emerging discipline in Higher Education at Ramakrishna Mission Vivekananda University, Belur West Bengal, and delivered a lecture on the subject Sports Policy in Higher Education'.

03rd March - 04th March, 2017

 Attended the 17th Army Management Studies Board meeting at the Army Medical College & Centre, Lucknow, chaired by GOC-in-C ARTRAC for the conduct of Management Studies and Management Development Programme (MDPs) for officers of the Indian Army.

08th March, 2017

Had a meeting with Shri A.K. Srivastava, Director, The Institute of Company Secretaries of India.

15th March, 2017

 Meeting with Shri. Arjun Dutta, Trade Commissioner and Shri S. Ramachandran, Trade Office Kolkata of the High Commission of Canada in India regarding collaboration.

22nd March, 2017

 Attended as a member of Indian Delegation and participated in the Dialogue of the 10th India Singapore Strategic Dialogue at Delhi organised by Ananta Aspen Centre in partnership with Institute of South Asian Studies (ISAS), National University of Singapore and Confederation of Indian Industry (CII)

27th March, 2017

 Attended the 3rd Lab Research Council Meeting, Defence Institute of Physiology and Allied Sciences (DIPAS), DRDO, Govt. of India.

ACADEMIC PROGRAMMES

The Institute currently offers Post Graduate Diploma in Management (PGDM), Post Graduate Program for Executives (PGPEx) and Fellowship Programme in Management (FPM), whose details are given below.

POST GRADUATE DIPLOMA IN MANAGEMENT (PGDM),

During the period from 2008-09 to 2016-17, the PGDM batch size had increased from 64 to 180. In the academic year 2016-17, 177 students registered in the Ninth Batch (2016-18) batch of the said programme. The inauguration of the Ninth Batch (2016-18 batch) was held on 4th July, 2016. Shri Ambarish Dasgupta, Head, Management Consutling, KPMG, was the Chief Guest of the Inaugural function. The Chairman BoG, RGIIM Shillong, Shri Falguni Rajkumar was also present on the occasion.

The PGDM of RGIIM Shillong has some special features, which distinguishes PGDM of RGIIM Shillong from other programmes. Some of these special features includes:

- Orientation Programme
- Remedial Programme
- Foundation Course on Sustainability

'Orientation Programme' is the first programme that the students undergo at RGIIM Shillong just after joining the Institute. The objective of this module is to make the students familiar with the Institute and to prepare the students with the pedagogy to be followed at RGIIM Shillong.

'Remedial Program' focuses on bringing all students, independent of their academic background, to a uniform platform. Three introductory courses being offered during this module are: Introduction to Accounting, Introduction to Economics and Introduction to Quantitative Techniques.

Foundation Course on Sustainability' aims at facilitating the students to develop a better understanding of the basic principles and tenets of sustainability from different stakeholder's perspective, through a unique design and pedagogy. Foundation course provides a holistic approach towards management education and influencing the thought process of each student and to equip them with a different set of knowledge, leadership skills and attitude in every decision of their day to day personal and family life, community and organization.

Curriculum

Academic input is delivered through two types of courses: core courses and elective courses. Core courses are compulsory for all students and constitute about 65% of the total curriculum. The main objective of these courses is to develop a conceptual understanding of different facets of business management. These courses help the students in developing an integrated view of organisational and managerial functioning, and in understanding the interdependencies that exist amongst the different organisational subsystems. The students also become aware of the business and social environment that influences the decisions that are made in an organization. The first year of study consists exclusively of core courses, while a few core courses are also spread over to the second year. The elective courses are offered in the second year to the students in order to provide them with an opportunity to focus on their own areas of interest so that the students, graduating from RGIIM Shillong, are equipped with in-depth knowledge in their respective domains. In addition to the core and elective courses, the Institute also organises free standing courses/lectures for the

students. These courses are non-credit in nature. The objective of the free standing courses/lectures is to widen the horizon while adding on to a new perspective on managing business at the same time. These courses/lectures facilitate students to imbibe new ideas and thereby, enable the integration of business management with other streams of knowledge. Apart from the above core courses, a 'Course of Independent Study' (CIS) provides a student with a freedom to undertake detailed exploration of defined areas/topics under the guidance of a faculty member.

The concept of credit is used to compute the workload of a course. As a general rule, a one-credit course requires a commitment of about 90 hours from the students, of which 30 hours are to be spent in the classroom (20 sessions of 90 minutes each) and the balance to be utilized for preparation and assignments. Most of the courses are of one credit with appropriately adjusted workload and classroom sessions.

Scholarships and Medals

Need Based Financial Assistance Scheme

The Institute endeavours that no student be denied the opportunity to pursue the Post Graduate Program for want of adequate financial resources. Keeping this in mind, RGIIM Shillong has instituted a 'Need Based Financial Assistance Scheme' to help the economically weak PGP students. The number of awardees and quantum of assistance is decided on the basis of annual gross family income, student's liquidity, credit worthiness and her/his overall suitability for the same. In the year 2016-17, thirteen students of PGP (2015-17) batch as under were the beneficiaries under this scheme. The process of identifying the deserving candidates from the PGP (2016-18) batch is currently underway.

Sr. No.	Name	Batch
1	Anisha	PGP (2015 – 17)
2	Rishabh Pandey	PGP (2015 – 17)
3	Bharat Verma	PGP (2015 – 17)
4	Nishant Tiwari	PGP (2015 – 17)
5	Saurabh Saran	PGP (2015 – 17)
6	Tushar Singh Verma	PGP (2015 – 17)
7	Rahul Kumar Jain	PGP (2015 – 17)
8	Revoori Sai Sumanth	PGP (2015 – 17)
9	Mohit Kanjwani	PGP (2015 – 17)
10	Yatin Lekhi	PGP (2015 – 17)
11	Aditya Rastogi	PGP (2015 – 17)
12	Abhitej Anantha	PGP (2015 – 17)
13	Abhishek Jaiswal	PGP (2015 – 17)

SC/ST Scholarships

Government Scholarships for Scheduled Caste (SC) and Scheduled Tribe (ST) students are also available, which cover the entire tuition fee and other non-refundable charges. Students of SC category can visit the website of Ministry of Social Justice and Empowerment and students of ST category can visit the website of Ministry of Tribal Affairs for detailed information. Students may also contact PGP Office for the same.

In the year 2016-17, the process of deciding the beneficiaries is currently underway with the concerned ministries.

Medals

The Institute awarded the following medals to acknowledge outstanding achievement by PGP students:

SI.	Name of the Medal	Recipient
1	Chairman's Gold Medal : For Securing the Highest CGPA in PGP (2015-17)	Shri Mohit Kanjwani
3	Institute Silver Medal: For Securing the Second Highest CGPA in PGP (2015-17)	Shri Anoop Prakash
4	Directors' Gold Medal: For The Best All-Rounder in PGP (2015-17)	Smt Prachi Ashok Modi
5	Institute's Medal for Positive Contribution to Campus Life in PGP (2015-17)	Shri Abhitej Anantha
6	Shri Rathindra Nath Datta Gold Medal for Securing the Highest CGPA in PGP (2015-17)	Shri Mohit Kanjwani
7	Prof Ashoke K Dutta Gold Medal for the Best All-Rounder in PGP (2015-17)	Smt Prachi Ashok Modi
8	Math finance AG Gold Medal for Securing Highest Marks in Quantitative Finance courses in PGP (2015-17)	Shri Abhitej Anantha

Education Loan from Banks

The Institute facilitates the banks to directly interact with the students before the registration by providing banks the contact details of those candidates, who have accepted the admissions offer. Institute continues to help the students, if required, even after the registration for students in getting education loan from banks. A very large number of the PGP students availed of educational loan facility from various banks during the year.

Yes Aspire Scholarship instituted by YES BANK

Two students of RGIIM Shillong was adjudged as YES Aspire Scholar for the year 2016 along with thirty Management Students of Top B Schools in India.

PGPEx: MANAGING BUSINESS IN INDIA AND CHINA

RGIIM Shillong and the Ocean University of China (OUC) have joined hands to design the Sino-India 14 months full time Post Graduate Program for Executives (PGPEx) to gain first-hand knowledge of two globally important economies. PGPEx is an International Program open to all students from across the globe having the requisite amount of work experience. The programme is designed for young executives across areas and geographies. The objective of this programme is to provide the students with an understanding of the corporate business practices and equipping them with necessary knowledge, skills and attitude for decision making in a complex business environment. The first batch of PGPEx commenced on 15th June, 2012 and the program was successfully completed on 30th April, 2013.

PGPEx is a fully residential program spread across both RGIIM Shillong and OUC campuses. The structure of the PGPEx primarily aims at providing individuals with ample opportunity to learn the general management principles as well as current best practices relevant for conducting business in the two leading emerging economies. The structure of the Program is blended with foundation, core and elective courses. Apart from

RGIIM Shillong core courses, the program also includes core courses at OUC and an Industrial Internship in China as well.

The curriculum is designed around five terms, each spanning around nine weeks, and an international module in the third term at Ocean University of China, Qingdao. The first two terms comprise core courses in the field of economics, finance, marketing, operations management, strategic management and organization behaviour. Special emphasis is laid on leadership, skill development, sustainable business practices, strategic decision making and business ethics. The domain specific courses and electives are offered from fourth term onwards and provide the students an in-depth understanding of the subjects. The international module is a unique academic and cultural experience that helps the students to gain first-hand knowledge of emerging economies. The course also involves industry internship of around eight weeks in China to help the students to understand the diverse business practices in Asia's biggest economy. The program also includes six weeks of industry internship in India and Course of Independent Study by each student under the supervision of Faculty members of RGIIM Shillong. This holistic learning experience enhances the participant's perspective and understanding of the diverse business practices in both the countries and thereby, fosters in the students a global outlook towards managing business.

The Program begins with a Foundation Course centering around three main components, viz., Communication, Sustainability and an Introduction to Pedagogy.

The core courses are the compulsory courses. The main objective of the core courses is to develop a conceptual understanding of different facets of business management. The core courses serve as a building block for further enquiry into similar and related areas of management. Students are expected to study indepth in different functional areas and they are expected to firm up their choices in consultation with their faculty mentor. The China core courses equip the students with knowledge of business management practices in China. The courses of China module also deal with social and cultural interactions in China.

The advanced module in India includes electives, foreign language, capstone – futuring sustainability and capstone – business simulation. The elective courses enable the students with the opportunity to have an indepth knowledge of their functional areas of interest. PGPEx students are expected to be equipped with the comprehensive knowledge of managing business at the time of graduation.

The Institute is following a blend of classroom teaching, case analysis, simulation, modelling, scenario building, industry analysis, etc. as pedagogy. Active participation in the learning process facilitates the participants to acquire knowledge, skills and a mind-set to handle varied and complex business problems successfully.

Medals

Two gold medals are awarded every year to the students from the graduating class:

- Gold Medal for first rank: The Gold Medal is decided on the basis of Academic Performance of the students.
- Gold Medal for all-round performance: All Round Performance Gold Medal is based on all round performance of the student while undergoing the course in China, India and Global internship.

This year, Institute awarded the following medals to acknowledge outstanding achievement by PGPEx students:

Chairman's Gold Medal for securing the highest CGPA: Vineet Arora (2015PGX106)

Director's Gold Medal for best all Round Performance: Soumya Swain (2015PGX103)

Financial Assistance:

Easy loans are facilitated on campus from leading banks for the students of PGPEx.

FELLOWSHIP PROGRAMME IN MANAGEMENT (FPM)

FPM, the Doctoral Programme of Institute, aims at producing researchers who can take up independent and original research with a view to provide cutting edge solutions to larger systemic and managerial problems. It focuses on developing new knowledge and its applicability in different facets of management; both in academics as well as in business environment. FPM at RGIIM Shillong is interdisciplinary in nature.

Every FPM scholar is assigned a faculty mentor in the first year for academic guidance. In the first year, FPM scholars undertake all core courses of the Post Graduate Diploma Program (PGDM) along with PGDM students for all the three terms. The total credits for the entire year are twenty two. Each faculty member in the class ensures that the focus and orientation of the assignments and project work assigned to the FPM scholars is more towards research and exploration of original thinking.

In the second year of FPM program, FPM scholars earn 12 credits that are spread over fourth, fifth and sixth term. The curriculum consists of research area related courses and functional courses. These courses prepare the FPM scholars for future research and familiarize them with the recent development in the respective areas. Each FPM scholar chooses a major and a minor functional area. At the end of the final term, a Comprehensive Qualifying Examination (CQE) is conducted. Every FPM scholar needs to secure a minimum grade of 50 percent in CQE to be eligible to work for the preparation of the thesis. CQE consists of two parts: a) written examination and b) viva - voce.

In the third year, the FPM scholars under the supervision of the Thesis Supervisory Committee (TSC) starts their exploratory research work in more detail and depth. FPM scholars are required to submit their progress report in every quarter to the TSC. Before the completion of the first half of the third year, each FPM scholar presents a detailed research plan on his/her research topic before the Internal Research Committee (IRC). IRC examines the research plan of the FPM scholars and gives necessary suggestions for its improvement, if any. Based on the research plan, each FPM scholar undertakes the detailed research work in the second half of the third year. In the latter half of the fourth year, FPM scholars submit the draft of the thesis to the FPM Committee. The FPM scholar needs to make a presentation to the IRC on the main findings of his/her research work.

ADMISSION PROCEDURE & SELECTION

Admission at RGIIM Shillong is a self – governed independent function of the Institute. Admission process at RGIIM Shillong starts with the challenge to receive a group of candidates, who are qualitatively as good as those who get selected by the established premier institutions. RGIIM Shillong continues to devote special attention to its admission process. For the Post Graduate Level programs, the Institute uses Common Admission Test (commonly referred as 'CAT') as primary test of eligibility, besides the globally recognized GMAT scores. The selection of candidates for admission to PGDM (2016-18) batch is undertaken in two phases after CAT 2015. The first phase includes declaration of results of those shortlisted candidates, who were found to be eligible for second phase of the admission process involving Written Skill Assessment Test (WSAT) & Personal Interview (PI). The second phase of the admissions process involves conducting of WSAT & PI after which the final merit list is prepared based on which the candidates were offered admissions to the PGDM (2016-18) batch. One of the deciding factors of each candidate, who gets selected for any of the Post Graduate Programs of the Institute is the degree of sensitivity towards the mandate of the Institute. While the admission function ensures entry of the right candidates, the process ensures fair and just experience for all the aspiring candidates. The Institute abides by the reservation policy as per the Government of India provisions and norms as applicable to RGIIM Shillong.

Table: A Group Profile of PGP Students: 2016-2018 batch

Gender Distr	ibution	Discipline-wise Distribution		Work Experience	
		Arts / Any Others 24 V		With work Experience	110
Male	141	Commerce /Management	20		
Female	36	Engineering/Technology/Science	133	Without work Experience	67
Total	177	Total	177	Total	177

Table: B Group Profile of PGPEx (MBIC) Students (2016 -2017)

Gender Distril	bution	Discipline-wise Distribution			
Male	22	Comm./Mgmt./ BBA	1	B.Tech –	30
Female	9	Comm./Mgmt./ DBA	'	B.E./ ENGG/ MSc.	30
Total	31	Total		31	

Table: C Group Profile of the Registered Students in FPM (2016-2017)

Gender Dist	tribution	Discipline-wise Distribution			
Male	3			B.Tech –	
		B.Sc / B. Arch	2		3
Female	2			B.E./ Engg.	
Total	5	Total		5	

ANNUAL CONVOCATION 2017



The Rajiv Gandhi Indian Institute of Management, Shillong celebrated, amidst much splendor, its 8th Annual Convocation at its present campus. Altogether, 159 students of the Post Graduate Diploma in Management program of the batch of 2015-17 received their certificates on the day inclusive of those in absentia. In addition, 15 students of the Executive Post Graduate Diploma in Managing Business in India & China (PGPEx) program for the year 2015-16 also received their passing out diploma in presence of Society and Board Members of RGIIM Shillong, proud parents, Faculty Members, Officers and staff of the Institute.



Chief Guest, Guest of Honour, Chairman BoG and Director

Chief Guest delivering the Convocation Address

The Convocation Chief Guest, Dr. Naushad Forbes, an accomplished alumnus of Stanford University, Co-Chairman of Forbes Marshall and current President of CII delivered the Convocation Address. While presenting his reflections through exemplary stories, Mr Forbes asserted that "the strength of the Indian

economy rests in its private sector. He further spoke of Indian industry's diverse strengths as it stands today and "how must we be different in the future. "I think we must be 'more' of four things: more ethical, more international, more technology-focused, and more collaborative as good corporate citizens." As young graduates Dr. Forbes shared his views on how as young graduates, the students are ideally placed to help Indian industry deliver on all four aspects of making a difference. Urging the young graduates, he ended his warmly received speech, wishing them "a life of freedom, of experimentation, of doing what you love, and of making a difference."



Guest of Honour delivering the Convocation Address

Prof. Soumitra Dutta, Founding Dean of Cornell SC Johnson College of Business, New York, USA while delivering his address as Guest of Honour reflected upon three themes which he felt will serve the graduates well in moving forward in life which included their role in the world as a leader for Brand India, their role as leaders in a fast developing economic power but one with enormous social challenges, and their role as members of family and community, which he said were important considerations to become important role models for the next generation. "As the brand of India has changed, so have the expectations of others of India and of Indians. People expect us to be bright and creative. People expect us to be hardworking and successful. People expect us to be ethical and inclusive. People expect us to lead for success. People expect more from us. So what does it mean for you as you graduate from IIM Shillong? You are the forefront of a generation that is facing an expectations revolution in the world – mind you, a positive change in expectations." he remarked. While closing his speech he added thoughtfully on the classical challenges of a professional executive in managing work life balance and finally encouraging the gathering with the phrases, "Doing better is good. Doing good is better. Doing both is best."

Delivering the Convocation Speech, Falguni Rajkumar, Chairman of the Board of Governors remarked, "Remember that ethics in your work and life is necessary if you want to succeed in life in general. Unless you inculcated this habit of reinforcing yourself morally in your life and business dealings, all learning here in IIMS would have no meaning. The key factor of success in changing scenarios is adaptability and preparedness. It is left to you how effectively and efficiently you apply them. Much of your success will depend on this adaptability."

While delivering the welcome address and presenting the Director's report, Prof Amitabha De urged the students saying, "We have tried to provide you the learning of holistic and sustainable development. I am sure that you have fully utilized this opportunity to excel in your career. However, please do not forget the

values that we have always strived to inculcate in you. "He further exhorted them to remain strong footed as they join the corporate world, without forgetting their responsibility towards the society and Alma Mater.

INSTITUTE AWARDS AND ACHIEVEMENTS

RGIIM Shillong in the recent past has received various honors and awards including MMSMA Award for the Excellence in Commerce & Business Management, Wipro Earthian Award 2017 and T.N. Khushoo Trophy 2016, Literati Awards 2016, Best B-School, which Innovate in Teaching Methodology in the 9th Innovative Education Awards, CSR Top Institute of India Award (CSR Award for Excellence 2016) amongst numerous other institutional felicitation and student achievements through corporate competitions, and inter B-School events.

COLLABORATION INITIATIVES

Besides collaboration with the Ocean University of China, Institute has started a Study Abroad Programme with Nanyang Technological University (NTU), Singapore from the Academic year 2015-16. This year, Institute has entered into agreements with two more business schools for its study abroad programme; Guangzhou School of Management, Peking University, China and IESEG School of Management, France. Study abroad programmes are partially supported by the Institute.

VISITS BY EMINENT PERSONALITIES

In spite of its geographical location, RGIIM Shillong is fortunate to receive eminent personalities from both within and outside India.

List of Eminent Guest Faculty Members who visited the Institute

Prof. Pradeep Banerjee, Professor (Retd.), The University of New Brunswick

Prof. Sujit K Basu, former VC, Visva Bharati University

Prof. Sankarshan Basu, Professor, IIM Bangalore

Prof. Vidyanand Jha, Professor, IIM Calcutta

Prof. Ganesh N Prabhu, Professor, IIM Bangalore

Prof. M S Narasimhan, Professor, IIM Bangalore

Dr. Arnab Laha, Professor, IIM Ahmedabad

Prof. Diptesh Ghosh, Professor, IIM Ahmedabad

Prof. M. P. Sebastian, Professor, IIM Kozhikode

Prof. Alka Acharya, Director, Institute of Chinese Studies (New Delhi)

Prof. Subhash Bhatnagar, Adjunct Faculty at IIM Bangalore

Prof. DVR Seshadri, Adjunct Faculty at IIM Bangalore

Dr. Mahesh Deshmukh, Director - Business Development and Strategic Alliance of Maruma Consultancy

Shri Srikant Gokhale, Founder & CEO of East Avenue, Dubai

Shri Himanshu Vashishtha, CEO, Sixth Factor Consulting, Dubai and Ex MD Neilsen

Prof Apratim Guha, Associate Professor, IIM Ahmedabad

Prof Arnab Basu, Associate Professor, IIM Bangalore

Dr. R. Roy, Assistant Professor, Drexel University

Shri L.R. Natarajan, COO, New Business, Titan Industries

Prof Ashish Kumar, Assistant Professor, IIM Kashipur

Prof Aravind Yelery, Associate Fellow, ICS Delhi

Shri R. Pandit, Guest Faculty at Multiple IIMs

Shri S. Valluri, Independent Consultant at IT & Telecom Industries

Shri G. Kamath, Head- Strategies- Widia Brand

Shri A. Raghavan, Adjunct faculty at Multiple IIMs

Shri K. Venkatesh, Head, Product Management & Business Development, Infotech Systems Pvt. Ltd.

Shri A. Puri, Advocate, Supreme Court, New Delhi

Shri S. Subramoney, Adjunct Faculty at IIM Bangalore

Shri L. Sridhar, Guest Faculty, IIM Bangalore

SmtH. Krishnamurthy, Chartered Accountant

Shri A. Singh, Director Marketing, Honeywell, International Pvt. Ltd

Shri K. S. Chandran, President, Citymax Hospilitality, landmark group

Shri Niladri Roy, Consultant and Founder Thought Arbitrage Transformation

Shri P.G. Thakurta, Independent Journalist and an Educator

Shri MS. Nageshwar Rao, Head, Real eT matrix Pvt. Ltd

Shri Pallab Bandyopadhyay, Founder HR Plus

Prof Vibhava Srivastava, Assistant Professor, MDI, Gurgoan

Prof Srinath Jagannathan, Faculty, IIM Indore

Smt V. Srinivasan, Sararainc, Rotary International

Shri B. Anant, Independent Consultant

Smt J. Anant, Guest Faculty at IIM Udaipur

Shri Dharam Pal, Facilitator SansRisk Business Solutions Pvt. Ltd.

Mr Prashant Lingam, Social Entrepreneur and founder - CEO, Bamboo House India

Mr. Subhash Talekar & Mr. Arvind Talekar, Mumbai Dabbawallas

Piyush Mishra, Indian film and theatre actor, music director, lyricist, singer, scriptwriter.

Mr. Sunit Saraswat, COO - ZopNow

Mr. Md. Faisal Ahmad, Founder & CEO - BIS Research.

Mr. Eshwar Vikas, Founder & CEO - Mukunda Foods

Mr Aniruddho Chakraborty, Co-founder Of Chariot Comics

Mr. Shriyans Bhandari, Founder, CEO, Greensole

Mr. Mahipal Nair, Chief Human Resource Officer South Asia/India Nielsen

Mr. Kaushik Chakraborty, Director - HR Business Partner, Head Learning and development Jones Lang Lasalle Inc.

Ms. Aparna Sharma, Independent Director - T S Alloys Ltd

Mr. Amit Vaish, Director and Head HR - Barclays Technology, Barclays

Ms. Aparna Sharma, Director, T.S. Alloys Ltd.

Mr. Giri 'Pickbrain' Balasubramanium Quizmaster and Founder, Chief Executive Officer, Greycaps

Mr. A.L. Hek, Chairman, MIDC and MLA, Meghalaya

Mr.Jagannath A.L. - Director, Marketing, VMware

Mr. Somprabh Singh - Head of Design, Titan

Mr. Nanda Kishore - VP and SDH, Wipro.

Mr. Rajendra Guttal, CEO, Webcetera Software Solutions

Mr. Hrishikesh Damle, MD & CEO, Atrimed Pharmaceuticals

Mr. Rakshith Shetty, MD, Fanem India

Mr. Satish Jha, Director, Cocoon Education

Mr. C.V Venkata Subramanian - Global Director & Head, Worldwide Sales at CRMIT Solutions

Mr. Malhar Anaokar - Principal Architect at Red Hat

Mr. Mahesh Manghnani - Associate Director (Technology), Accenture

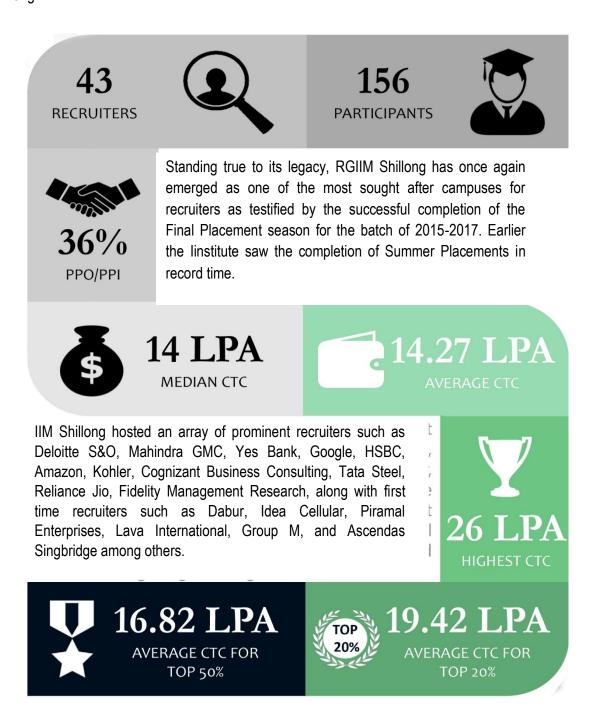
Mr. Arjun Ramaraju - VP and Global Head - Engineering, Construction and Mining – Wipro.

Mr. Digboloy Halder - MD (Ops & Tech), Goldman Sachs

Mr. Avin Jain - Chairman, Avin Jain Group

FINAL PLACEMENT PGP (2016-17)

IIM Shillong has once again fortified its position as a premier B-school with the successful completion of the placement season for the class of 2017. The growing list of prominent recruiters and the continued faith of our regular recruiters is testimony to the ever increasing confidence of the industry in the talent pool of RGIIM Shillong.



Sales & Marketing

Sales & Marketing continues to be the most sought after domain in this year's recruitment season and accounted for 30% of the total offers. Multiple offers were made by regular recruiters such as Kohler, TATA Steel, Titan, GSK Pharmaceuticals, TATA Motors and Wipro. The domain saw participation from both private

and public sector companies with first time recruiters such as Dabur, IDEA Cellular, Piramal Enterprises, Coffee Day Beverages, DHFL Pramerica, Birlasoft, Indian Oil Corporation Ltd. and Hindustan Petroleum Corporation Ltd among others. The offers in this domain were made from almost all the major sectors such as FMCG, Energy, Media & Entertainment, BFSI, Retail and Healthcare.

Finance

Finance emerged as a favoured choice and the highest paying domain with 25% of the batch opting for it. Noteworthy banks such as Yes Bank, ICICI Bank, RBL Bank, JP Morgan Chase & Co., HSBC, SBI Bank continued to recruit for multiple roles. Also, non-banking financial entities such as Fidelity Management Research, Bajaj Allianz Life Insurance and SBI Capital Markets recruited for niche profiles. Majority of the roles offered included investment banking, global markets, capital managements, valuation, risk control, corporate & wholesale banking and equity research.

Consulting

RGIIM Shillong continues to witness increasing participation from multiple consulting companies. 12% of the batch secured roles in this domain. The season played host to its regular recruiter Deloitte that recruited candidates for its coveted Strategy & Operations profile. Cognizant Business Consulting continued to show faith in RGIIM Shillong and hired candidates for several roles. Stellium Consulting offered a profile in operations consulting. Candidates grossed an average CTC of 17 Lacs per annum for these roles.

Strategy & General Management

Strategy & General Management roles were offered to 9% of the batch together by regular and first time recruiters. Prominent Indian companies such as Mahindra GMC and TATA Steel chose students to work in their Corporate Strategy Teams highlighting the quality of students. Representing diverse industries, companies such as Ascendas Singbridge, GroupM and Lava International, hired for the domain. Lava International emerged as the largest recruiter in this domain by making multiple offers for its leadership programme.

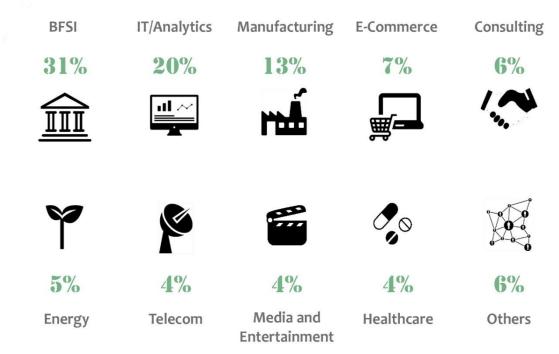
IT & Analytics

Around 13% of the students were offered roles in the IT & Analytics domain. Regular recruiters such as Google, Voonik, Fidelity Management & Research, Cognizant Technology Solutions, RBL Bank recruited for this domain. IFMR Capital participated for the first time in the placement season offering an analytics profile. The highest offer in this domain was made by Google, while Cognizant emerged as the largest recruiter in the domain making 10 offers. The highest package offered in the domain saw a jump of 30% from last year.

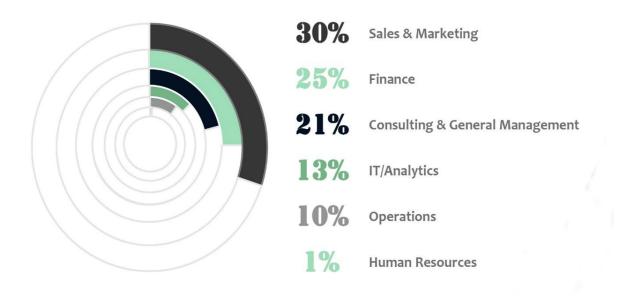
Operations

Roles in Operations domain were offered to 10% of the batch by companies from Ecommerce, Telecommunication, BFSI and Retail. Distinguished Indian brands like IDEA Cellular, L&T and Reliance Jio participated for the first time in this year's placement season offering a role in this domain. Our long time recruiter Tata Steel continued to place faith in RGIIM Shillong by offering their coveted Supply Chain Management role. E-Commerce companies such as Amazon and Droom emerged as the largest recruiters in this domain.

SECTOR-WISE OFFERS



DOMAIN-WISE OFFERS



IIMS JOURNAL OF MANAGEMENT SCEINCE

IIMS Journal of Management science is a peer-reviewed tri-annual journal published by the Institute. The aim of the journal is to provide a platform for researchers, practioners, academicians, and professionals from diverse domains of management to share innovation, research achievements & practical experiences to stimulate scholarly debate in the development of management science and decision making. Journal publishes high quality research papers and provided meaningful insights into the subject areas. The journal is indexed and abstracted with indexed Copernicus (ICV=5.22), Google Scholar, Indian Science Abstract, Indian Citation Index (ICI), J-Gate, EBSCO & SUMMON (ProQuest) Discovery.



IIMS Journal of Management Science

FACULTY CONTRIBUTIONS, HONOURS AND AWARDS

Prof Naliniprava Tripathy

 Tripathy Naliniprava Conferred MMSMA Award for excellence in Commerce & Business Management by Indian Commerce Association, Lucknow, 11th November, 2016.

Prof Natalie W Kharkongor

 Received an Award of Honour during the International Conference on Advantage North East India, Potential of Service Sector from ICSI and SEPC, 2016.

Prof Sanjeeb Kakoty

- Wipro Earthian Award 2017
- T.N.Khoshoo Trophy 2016

Prof. Khanindra Ch Das

Received 2106 Literati Award Emerald Literati Network

Research Paper Published in Journal:

- Salve, Urmi Ravindra & De, Amitabha (2016). "Determination of optimal duration of work exposure
 while sitting in a squatting position to avoid low back pain-A simulation study"; Journal of Human
 Ergology. Vol. 45 No. 19-26.
- N. Girish, Rauf Iqbal, Vivek Khanzode, Amitabha De (2015). "Manual material handling and occupational low back disorders: a narrative literature review emphasizing maximum acceptable weight of load". Int. J. Human Factors and Ergonomics (Inderscience Publishers), Vol. 3, pp 376-392.
- Naliniprava Tripathy and Amit Tripathy, (2016). "A Study on Dynamic Relationship between Gold Price and Stock Market Price in India" European Journal of Economics, Finance and Administrative Sciences, Issue 88, July, 2016 [ABDC].
- Naliniprava Tripathy, Maram Srikanth, and Lagesh Meethale Aravalath. (2016). "Infrastructure Investment and Economic Growth: Evidence from India" Journal of International Business and Economy (2016) Vol.17, No.1, pp. 91-111, 2016 July- December [ABDC].
- Naliniprava Tripathy (2016). "Do BRIC countries stock market volatility move together? An Empirical Analysis of using Multivariate GARCH models" International Journal of Business and Emerging Markets, Vol. 9, No. 2, pp.104-123, 2017, Inderscience Publishers, UK [ABDC].
- Bora, Ivani. & Tripathy, Naliniprava. (2016). "Random or Deterministic? Evidence from Indian Stock Market" International Journal of Economics and Financial Issues, Vol.6, Issue, 4, pp. 1-6, 2016. [ABDC] Scopus.
- Kharkongor, Natalie West (2016). Green economics: sustainability funding published in International Journal of Green Economics, Vol.10, No. 2, (C Category).
- Mukherjee, Sanjoy &Pyne, Summauli (2016). "Cooperatives as Alternative Form of Organization for CSR Effectiveness: Insights from Rabindranath Tagore" published in Global Business Review, Vol. 17 No. 6, December 2016 from SAGE.
- Mukherjee, Sanjoy & Pyne, Summauli (2016). "Cultural Diversity and Management Learning: A Study on Tagorean leadership in Philosophy and Action" published in Philosophy of Management, Vol. 15, No. 1 in February 2016 from SPRINGER.

- Shaw, Tara Shankar, Cordeiro, James J & Saravanan, Palanisamy (2016). "Director Network Resources and Firm Performance: Evidence from Indian Corporate Governance Reforms; Asian Business and Management, Vol. 15, 3.
- Saravanan P, Maram Srikanth, Suhas M Avabruth (2016). "Executive Compensation, Firm Performance and Corporate Governance: Evidence from India" International Journal of Corporate Governance, Vo.7, No.4, 2016.
- Manas Mayur and Palanisamy Saravanan (2017). "Performance Implications of Board Size, Composition and Activity: Empirical Evidence from the Indian Banking Sector" Corporate Governance: The International Journal of Business in Society, Vol. 17 Iss 3, 2017.
- Joshi, Rohit., Kakoty, Sanjeeb. and Dwivedi, Rohit. (2016). "Community-based agri-chain network: sustainable alternate pathway towards development in India" Int. J. of Indian Culture and Business Management, Vol. 13, No.4, pp. 415 449, 2016.
- Chadha, B., Rai, R. S. and Dugar A (2016). "Globalizing Higher Education in India: Brain Drain in Reverse – A Review" Prabandhan: Indian Journal of Management, Vol – 9, Issue – 10, pp.23 – 33, October 2016.
- Chadha, B., Tomar, V. S., Rai, R. S. and Dugar, A (2017). "Measuring International Students'
 Satisfaction with Higher Education in India: Development & Validation of INHedPERF Model"
 International Journal of Applied Business and Economic Research Vol 15, No. 1, pp.251 265,
 Feb 2017.
- Roychoudhury, P., Roychoudhury, B., & Kr. Saikia, D. "Hierarchical Group-based Mutual Authentication and Key Agreement for Machine Type Communication in LTE and future 5G Networks" Security and Communication Networks. Article ID 1701243, 21 pages, doi:10.1155/2017/1701243
- Choudhury, H., Roychoudhury, B., Saikia, D.K. (2016). "Security Extension for Relaxed Trust Requirement in Non3GPP Access to the EPS" International Journal of Network Security 18(6), 1041-1053, 2016.
- Mousumi Bhattacharya, Sharad Nath Bhattacharya (2016). "Export, Import and Economic Growth: The Trilateral Analysis in BRICS" Empirical Economics Letters, Volume 15 Issue 8, 759-766, 2016.
- Mousumi Bhattacharya, Sharad Bhattacharya (2016) "Foreign Investment Inflows and Growth of the Secondary and Tertiary Sector of the Indian Economy: International Journal of Information, Business and Management, Volume 8, Issue 3, pp.1-12, 2016.
- Mousumi Bhattacharya, Sharad Bhattacharya (2016). "International Trade and Economic Growth: Evidences From The BRICS" Journal of Applied Economics and Business Research Volume 6 Issue 2, pp.150-160, 2016
- S Guha, A Chatterjee, Mousumi Bhattacharya, Sharad Nath Bhattacharya (2016). "Investigating the Efficiency of the Indian Currency Market: A Persistence Perspective" Journal of International Business and Economy, Volume 17 Issue 1, pp. 21-37, 2016.
- Kanwal, S., Samalia, H. V., & Singh, G. (2017). "The Role of Marketing Intelligence in Brand Positioning: Perspective of Marketing Professionals" *Journal of Cases on Information Technology*, 19(1), 24-41, 2017.
- Kanwal, S., Singh, G., & Samalia, H. V.(2017). "The Role of Organizational Culture and Process-Structure in Marketing Intelligence: Perspective of IT Professionals" *Journal of Cases on Information Technology*, 19(1), 60-78, 2017.
- Baishya, K., Samalia, H.V. & Joshi, R. (2017). "Factors Influencing E-district Adoption: An Empirical Assessment in Indian Context" *International Review of Management and Marketing, 2017, 7(1), 514-520, 2017.*

- Jaipuria, Sanjita "Serial Supply Chain under Uncertain Environment" International Journal of Services and Operations Management, Vol.24 (2), 208-234.
- Jaipuria, Sanjita Mamata Jenamani, M Ramkumar (2016) "The Strategic Procurement of Raw Material: A Case Study" International Journal of Procurement Management, Vol. 9 (5), 524-547, 2016.
- Das, Khanindra Ch. "The Making of One Belt-One Road and Puzzles in South Asia" China Report, Vol. 53, No. 2.
- Rani, N. and Asija, A. (2017). "Has Financial Crisis Effected the Announcement Gains of Indian Cross-Border Acquisitions?" IIM Kozhikode Society & Management Review, 6(1) 1–12, 2017.
- Mukhopadhyay, Arindum. and Goswami, A "An inventory model with shortages for imperfect items
 using substitution of two products" International Journal of Operational Research, Article in Press.
- Mukhopadhyay, Arindum. and Goswami, A "An EOQ model with shortages and selling price dependent time varying demand" International Journal of Supply Chain and Inventory Management. Vol. 1, No. 2, pp.133–153.
- Prusty, Santosh Kumar; Pratap K. J. Mohapatra; C.K. Mukherjee (2016). "Using Generic Structures in Building System Dynamics Model: Reflection from modelling for Indian Shrimp Industry" Systemic Practice and Action Research (DOI: 10.1007/s11213-016-9378-3)], Published Online: 28 April 2016.

Cases Published

- M.Srikanth, P.Saravanan, Shaw, T.S. "Sathavahana: Strategies for Financial Turnaround- Ivey Publishing No.9B15N036".
- M.Srikanth, P.Saravanan, Shaw, T.S. "Coromandel: Enhancement of Short Term Finance Ivey Publishing No.9B16N006".
- M.Srikanth and P.Saravanan "Premier: Financing for Organic Growth Ivey Publishing No. 9B16N001"

Research Papers published in Conference Proceedings

- Mukherjee, Sanjoy "The Voice of 'The Other': Rabindranath Tagore's Insights on Creative Learning"
 West East Institute International Academic Conference Proceedings, Barcelona 2017, ISSN 2167-3179 (Online) USA.
- Roychoudhury, P., Roychoudhury, B., Saikia, D.K. (2016). "A Group-based Authentication Scheme for Vehicular Moving Networks", Proceedings of International Conference on Accessibility to Digital World (ICADW-2016).
- Kharkongor, Natalie W. " (2016). " Ecology Pricing or Ecology Cess" International Seminar on Green Economics: The Road to a Balanced and Healthy Economy, December 2016, MEA Publication.
- Purbey, Shankar (2017). "An Exploratory Study of Learning in Schools" 11th Asia-Pacific Conference on Global Business, Economics, Finance and Business Management (AP17Thai Conference) ISBN: 978-1-943579-72-3. Bangkok-Thailand. 16-18, February 2017.
- Prusty, Santosh Kumar and Mohapatra, Pratap K. J. (2016). "Modeling Judgment and Decision Making Process Using System Dynamics. Black Swans and Black Lies: System Dynamics in the Context of Randomness and Political Power-play, Proceedings of the 34th International Conference of the System Dynamics Society, Delft, Netherlands - July 17-21, 2016.
- Kumar, D., Samalia, Harsh Vardhan (2016). "Investigating Factors Affecting Cloud Computing Adoption by SMEs in Himachal Pradesh", 2016 IEEE International Conference on Cloud Computing in Emerging Markets (CCEM), Bangalore, India, 19th – 21st October, 2016.

Books Written / Chapters contributed in an edited volume / Monograph

- Mukherjee, Sanjoy (2016). "India, China and Beyond: Tagorean Insights into Culture, Leadership and Human Development for Management" published in an edited book "China and India: History, Culture, Cooperation and Competition" edited by Paramita Mukherjee, Arnab K Deb and Miao Pang from SAGE in 2016.
- Mukherjee, Sanjoy (2016). "Alternative Learning: A Voyage for Future Leadership" published in the book titled "Ethical Leadership: Indian and European Spiritual Approaches" edited by Madhumita Chatterji and Laszlo Zsolnai from Palgrave Macmillan in 2016.
- Dwivedi, Rohit (2016). Edited a Volume on "Organizational Studies in India" with Prof. R.C.Tripathi published by Orient Blackswan, India (2016)
- Dwivedi, Rohit (2016). Introductory Chapter on Organisational Studies in India—Towards a Multi-Lens Perspective R. C. Tripathi and Rohit Dwivedi in Organizational Studies in India (Ed.) published Orient Blackswan, India (2016).
- Dwivedi, Rohit (2016). Chapter on Making Sense of Organisational Change in Organizational Studies in India (Ed.) published Orient Blackswan, India (2016).
- Mahindroo A., Goyal, G., Samalia H. V. and Verma, P (2017) Indian Management, Edition: 2017, "Information Technology in Indian Context", Publisher: Bloomsbury Publishing India Pvt Ltd, Editors: Karminder Ghuman, Anita Sharma, Arunesh Garg, pp. 225-249.
- Rani, N., Yadav, Surendra S. and Jain, P.K. "Mergers and Acquisitions: A Study of Financial Performance, Motives and Corporate Governance", Published by Springer

Magazine Articles

Prof Natalie W Kharkongor

Education and Employment in North East India: The Way Forward published in Yojana, April 2016.

Prof Sanjoy Mukherjee

- Challenge to Turbulence, SWARAJYA, April 2016
- Sustainability and Tagore, SWARAJYA, May 2016
- Nine is the Number, SWARAJYA, September 2016
- Wisdom and Information, SWARAJYA, March 2017

Newspaper Articles

Prof P Saravanan

- Invest in Municipal Bonds? All you want to known in 5 brief points Financial Express 29th March, 2017
- Young India offers a growing market for payday loans Financial Express 22nd March, 2017
- Investing in Rental Property: Top 5 things to consider Financial Express 15th March, 2017
- Productive expenses: 5 ways to spend money wise and where to conserve

 Financial Express- 3rd

 March, 2017
- How to Read a Research Report Financial Express-17th February, 2017
- Why you need to read your salary slip carefully? Financial Express -10th February, 2017
- Is it a good idea to go for refinancing your home loan Financial Express-05th February, 2017
- Are differential voting rights shares for you Financial Express-27th January, 2017
- Four mistakes to be avoid when saving money Financial Express-13th January, 2017
- How to avoid breaking new year resolutions Financial Express-06th January,2017

- Time to rebalance your investment portfolio Financial Express-23rd December, 2016
- Why you need fixed income securities Financial Express-14th December, 2016
- Know the hallmarks of a multibagger Financial Express-06th December, 2016
- What kind of investor are you? Financial Express -28th November, 2016
- How to keep your credit score high? Financial Express -18th November, 2016
- How evidence based investing works? Financial Express-8th November, 2016
- Need money? Take a loan against your gold ornaments Financial Express- 18th October, 2016
- Protecting yourself from online bank fraud Financial Express 28th September, 2016
- Financing a wedding Financial Express 16th September, 2016
- Keep tab on mutual fund returns Financial Express 06th September, 2016
- Stock Split: No Major Share of Gain Financial Express 19th August, 2016
- Look at the size of buyback offer, buyback price and duration of offer Financial Express 26th July,2016
- How to identify good and bad IPOs Financial Express 22nd July, 2016
- 109. Find out contrarian style of investing if it suits you Financial Express 12th July, 2016
- Don't let your finances go up in smoke Financial Express 21st June, 2016
- Know the numbers Financial Express 07th June, 2016
- Limitations to Investments Financial Express 27th May, 2016
- Rules to follow while buying antiques Financial Express 10th May, 2016.
- 104. Prudent valuation techniques to improve your investing acumen Financial Express 04th May, 2016.
- Factors of portfolio performance Financial Express 19th April, 2016
- Financial planning options to follow for a well-balanced FY 2016 Financial Express 05th April, 2016

Visiting Academicians

Prof Santosh Kumar Prusty

 15 Days visit to University of Cologne, Germany as Guest Researcher at DAAD Sponsored Centre for Modern Indian Studies, University of Cologne during 1-15 December, 2016.

Invited Speakers in Workshops/Conferences/Seminars

Prof Amitabha De

- Invited to chair a session entitled 'Bottlenecks in Value Chain Management (Post Harvest Management, Processing and Marketing) in two days conference on agriculture/horticulture entrepreneurship development in North Eastern Region organized at Guwahati. 19th October, 2016
- Delivered a session on 'Time and Stress Management' at North East Police Academy (NEPA), a workshop organized by RGIIM, Shillong on 23rd August, 2016.
- Delivered a session on 'Sports Policy in Higher Education' in the National Seminar, titled Sports Science as an emerging discipline in Higher Education organized by Ramakrishna Mission Vivekananda University, Belur, West Bengal on 17th February 2017.
- Delivered a session on 'Time and Stress Management' State Judicial Academy, Meghalaya on 29th July, 2016.

Prof Keya Sengupta

- Delivered an invited lecture on 'Transport Infrastructure and Trade in North East India' in the National Seminar on Trade and Economic Development, organised by UGC, New Delhi, ICSSR at Shillong Commerce College, April, 2016.
- Delivered an invited lecture on 'Trade Relations between India and China: Way Forward' at the Department of Economics, Zheziang Normal University, Jinhua, China on 13th May, 2016.
- Delivered an invited lecture on 'Health Economics and Emerging Economies' in the UGC sponsored Refresher Course in Economics, Department of Economics, NEHU, Shillong. 27th September, 2016.

Prof Basav Roy Choudhury

- Invited speaker at Express Digital Governance Summit, Indian Express Group, Shillong, 1st April, 2016.
- Invited as a resource person at ICAR sponsored 10 days Training Programme for College Teachers
 & Scientist, College of Post-Graduate Studies, Barapani, 13th to 22nd June, 2016

Prof Natalie W Kharkongor

- Invited to introduce 'Green Economics' to Economics Department, Duke University, Durham, USA, 21st May 2016.
- Visit to Bill Clinton Library, Arkansas, USA, 24th May 2016
- Invited Speaker on 'Improving Work Culture' at the 64th District Council Day Celebration, 27th June 2016, Shillong.
- Invited to introduce Green Economics to the Economics Department, University of North Carolina, USA, 13th January, 2017.
- Chairperson, Food Processing Investors' Meet, Pinewood Hotel, 2017, 17th February 2017, organized by NEC and NERAMAC.
- Moderator of Eclectic Ananta Speaker Series on Indian Economy and Demonetization, 28th March, 2017
- Invited as a panellist on Meghalaya Budget at Doordarshan Kendra at Shillong on the 16th March 2017

Prof P Saravanan

- Invited to chair a session track on 'Stock Market Volatility' in the International Conference on Financial Markets and Corporate Finance (ICFMCF) 2016, held during August 12-13, 2016 at Indian Institute of Technology Madras, Chennai.
- Invited as a panellist on 'Demonetiztion' Doordarshan Kendra at Shillong on the 16th March 2017

Prof Rohit Dwivedi

Presented a invited paper on "Decoding Cross Cultural Competencies: Transacting the Other through Self" in Symposium on Organizational Behaviour in a Global Context: The Multiplex of Themes, Theories, and Methodologies (Convenor: Dr. Ritu Tripathi) during the 25th Convention of National Academy of Psychology 2015-16 (February 2-5, 2016) on Towards Integrative Psychological Science for Human Welfare Organized and held at Department of Psychology & Centre of Behavioural and Cognitive Sciences (CBCS), University of Allahabad, Allahabad, India.

Prof Harsh V Samalia

 Invited as Plenary Speaker for the AICTE QIP sponsored Short Term Course on "Quality Enhancement of Teaching-Learning Processes" (27th February to 09th March, 2017) at Madhav Institute of Technology and Science, Gwalior, Madhya Pradesh.

Prof Tapas Kumar Giri

- Invited to deliver an expert talk on 3rd June 2016, on the topic "Local and Global Perspectives on Sustainability, Resources and Culture" at Tripura Castle for the Management Graduates Batch of 2016 of Northeastern University in Boston.
- Invited Talk on "Managerial Ethics and Social Responsibility" in TEQIP sponsored Seminar on "Getting Ready for Corporate World" at NERIST, Nirjuli, Arunachal Pradesh during 18-19 Feb, 2017
- Invited for an expert talk on the 3rd Conclave of Partnering Institutions on Transforming India through Strengthening of Panchayati Raj Institutions at NIRDPR-NERC on March 6, 2017 at NIRDPR, Guwahati.
- Invited for an expert talk on "Green Power for Sustainable Development in Meghalaya" in the Programme for the 12th General Conference of the MeECL Engineers' Association held on the 23rd September, 2016 at Hotel Pinewood, Shillong.
- Invited Panellist on 13th June 2016to All India Radio on "Development versus environment with special reference to North East India."

Prof Sanjeeb Kakoty

 Invited as a resource person to deliver a talk on Communication for Development at Don Bosco University, Guwahati on 30.3.2017

Doctoral Thesis / Report Examiner:

Evaluation of Health and Movement Related Problems and Designing of an			
Assistive Device for Elderly People form the Viewpoints of Ergonomics, by			
Smt. Piyali Sengupta, Vidyasagar University.			
Impact of Changing Interest Rate on Inflation and Growth of Indian Economy":			
Faculty of Management, Mohanlal Sukhadia University, Udiapur, Rajasthan.			
Factors affecting Green Marketing in Indian Banks: A Study" Department of			
Management Studies, Indian Schools of Mines, Dhanbad			
Quality Assessment of Undergraduate Degree Programmes in Engineering			
and Technology with Reference to Technical Education Sector in			
India Department of Management Studies, Indian Schools of Mines, Dhanbad			
Perception of Bank Managers and Customers on Bancassurance: A Study of			
Select Banks in Tamilnadu- by Shri. Dharmarajan S – Jawaharlal Nehru			
Technological University, Hyderabad			
A Study on the Impact of Co-operative Societies in the Development of			
Fishermen in Ramanathapuram District by Shri.P.Ilanchezhian, Madurai			
Kamaraj University, Madurai.			
Customers' Perception of Hotel Services in Coimbatore City: A Study by			
Shri.P.Satheesh Kumar, Madurai Kamaraj University, Madurai			

Prof P Saravanan	A Study on the Job-Satisfaction of Employees of Private Sector Banks in Tiruchirappalli City by Shri.A.Chandrasekar, Bharathidasan University, Tiruchirappalli.		
Prof P Saravanan	A Study on Supply Chain Management In Tiles Industries with Reference to Southern Districts, Tamil Nadu by Shri.M.Venkataram, VELS University, Chennai.		
Prof Sanjeeb Kakoty	M'Phil Dissertation on Border Trade for Sikkim Central University		
Prof Harsh V Samalia	Development of a Strategic Model to Investigate the Impact of Green Business Functions on Green Brand Equity in the Indian Car Industry: A Customer Based Approach by Ms Meenu Shant Priya SVNIT, Surat		
Prof Tapas Kumar Giri	Ph. D Thesis Title "Authentic leadership as a predictor of school teacher's extra role behavior", Department of Management Study, IIT Roorkee; March 2016.		

Memberships of Editorial, Review, Advisory/Academic Boards/ Scientific Committees

Faculty	Details	
Prof Amitabha De	Member, Bureau of Indian Standards, Ergonomics Committee. Member, First Court, Tripura University. Member Executive Council, Tripura University Member, Board of Studies in Business Administration, Centre for Management Studies, Dibrugarh University Member, Board of Studies, Department of Sports Science, Ramakrishin Mission Vivekananda University Member, Laboratory Research Council, Defence Institute of Physiology an Allied Sciences (DIPAS), DRDO, Gol Member, Governing Body, Assam Institute of Management. Member of the Meghalaya State Audit Advisory Board. Independent Director, NEEPCO, Shillong Member of the Indian Delegation, India Singapore Strategic Dialogue.	
Prof Basav Roychoudhury Prof Natalie W	Member, Doctoral Research Committee, Department of Computer Science and Engineering, NIT Meghalaya Member, Board of Studies, Department of Computer Science, Martin Luther Christian University Member of Editorial Board, International Journal of Green Economics	
Kharkongor Prof Natalie W Kharkongor	Non – Official Member of Meghalaya Biodiversity Board, Govt. of Meghalaya	
Prof P Saravanan	Reviewed a paper for the Journal: Corporate Governance: The International Journal of Business in Society	
Prof P Saravanan	Reviewed a paper for the Journal: Board Size, Ownership Concentration and Future Firm Risk: Corporate Governance: The international journal obusiness in society	
Prof P Saravanan	Reviewed a paper for the Journal: Corporate Governance Influence on Earnings Management Practices of Indian Firms: International Journal of Corporate Governance	
Prof P Saravanan Prof P Saravanan	Reviewed a paper for the Journal: IIMB Management Review Academic Advisory Board Member – Indian Institute of Bankers, Guwahati	

Drof D Carayanan	Editorial Board member, Vidyasagar University Journal of Commerce - ISSN		
Prof P Saravanan	No.0973-5917		
Sanjoy Mukherjee	Reviewed four articles for Global Business Review		
Prof Rohit Dwivedi	Member, National Academy of Psychology (NAOP), India		
Prof Rohit Dwivedi	Member, Professional Education and Training Committee of the NAOP on Organizational Behavior		
Prof Mousumi	Editorial Board Member of the Journal Research in Economics and		
Bhattacharya	Management		
Prof Mousumi Bhattacharya	Reviewed a paper for the Journal of International Business and Economy.		
Prof Neelam Rani	Reviewed a paper on Elucidating the Innovation Performance of Mergers and Acquisitions given Technology and Product Relatedness Perspectives: Evidence from Chinese Industries		
Prof Neelam Rani	Reviewed a paper for the Journal: World Review of Science, Technology and Sustainable Development		
Prof Neelam Rani	Reviewed a paper for the Journal: International Journal of Accounting and Finance		
Prof Neelam Rani	Reviewed a paper for the Journal: Carbon Management		
Prof Neelam Rani	Reviewed a paper for the Journal: British Journal of Economics, Management & Trade		
Prof Neelam Rani	Reviewed a paper for the Journal: Management Research: Journal of the		
T TO I VOCIAITI TAITI	Iberoamerican Academy of Management		
Prof Neelam Rani	Reviewed a paper for the Journal: Management Research Review		
Prof Neelam Rani	Reviewed a paper for the Journal: IIMB Management Review		
Prof Neelam Rani	Reviewed a paper on Application of Life Cycle Thinking and Costing: A Tool to Aid Flexibility in Procurement and Manufacturing, GLOGIFT 2016		
Prof Neelam Rani	Reviewed a paper for the Journal: Management Research: Journal of the Iberoamerican Academy of Management		
Prof Neelam Rani	Reviewed a paper on Intellectual Capital Efficiency and Financial Performance of IT Companies in India: A Panel Data Analysis ICFMCF 2017 Member, Technical Committee, ICFMCF 2017.		
Prof Neelam Rani	Associate Editor, Global Journal of Flexible Management System Board of Advisory Editors for SpringerPlus. Engineering Management Research International Journal of Economics, Business and Finance (IJEBF) Management and Administrative Sciences Review Research in Economics and Management		
Prof Santosh Kumar Prusty	Editorial Board Member- International Journal of Business Analytics & Intelligence by Publishing India Group, ISSN Number: 2321-1857,		
Arindum Mukhopadhyay	Reviewed a paper for the Journal: Scientia Iranica (Indexed in Science Citation Index, Scopus etc.)		
Sanjita Jaipuria	Reviewed a paper for Journal of Industrial and production Engineering (Publisher: Taylors & Francis)		
Arindum Mukhopadhyay	Reviewed three chapters for the book: 'Promoting Business Proces Improvement through Inventory Control Techniques' by IGI Global Publishers		

Sponsored Research Projects/ Assignments

Faculty	Name of Project		
Prof Amitabha De	Formulation of the Meghalaya Draft Sports Policy, Government Meghalaya.		
	Impact Evaluation of MNREGA in Meghalaya, Government of Meghalaya,		
Prof Keya Sengupta	Shillong.		
	Effectiveness of Independent Directors in the Board of Directors-An Empirical		
Prof P.Saravanan	Investigation of Indian Firms- ICSSR		
	HUDCO-HSMI funded project on Urban Health and Sanitation: Can Awareness		
Prof Rohit Dwivedi	be a Way Forward?		
	Development of performance measurement system to identify strategic fit		
	between farmers 'Demand' and extension services 'supply': An exploratory study		
Prof Rohit Joshi	in Indian context – ICSSR		
Prof Tapas Kumar	Impact Assessment of Indo-German Development Cooperation (IGDC) Project		
Giri	on Participatory Natural Resource Management in Tripura August 2016		

MANAGEMENT DEVELOPMENT PROGRAMME (MDP) 2016-17

The objective of the MDP programme is to deliver short term quality programmes for competency development of working executives. The programme generally designed to reflect the evolving realities of business and management practices and applications so that it enhances knowledge and skills to the participants, facilitating their personal contribution to the future success of their organizations.

Details of MDPs/In-company Programmes

SI. No	Title of MDP Program	Sponsoring Organization	Date of Programme	Duration of Programme	Faculty Coordinator/s	Resource Persons for the Programme
1	Leadership and Change Management for Sr fficers,IRS (C& CE)	National Academy of Custom ,Excise & Narcotics,GOI	21-23,June 2016	3 Days	Prof. Rohit Dwivedi	Prof Rohit Dwivedi Prof Sanjeeb Kakoty Prof Shankar Purbey Prof Santosh Kr Prusty Prof Amitabha De
2	General Management Programme	IOCL Retail Service Outlet Dealers in NE	14-15 July 2016	2 Days	Prof. Neelam Rani, Prof. Bidyut Jyoti Gogoi	Prof. Tapas Kumar Giri Prof Sanjeeb Kakoty Prof Rohit Dwivedi Prof Bidyut Jyoti Gogoi Prof Neelam Rani Prof Anurag Dugar Prof Pradeep Sadarangani
3	General Management Programme	IOCL Retail Service Outlet Dealers in NE	11-12 Aug 2016	2 Days	Prof. Anurag Dugar, Prof. Harsh Vardhan Samalia	Prof. Tapas Kumar Giri Prof Sanjeeb Kakoty Prof Rohit Dwivedi Prof Shankar Purbey Prof Rohit Joshi Prof Anurag Dugar Prof Nalini Tripathy Prof Harshvardhan Samalia
4	General Management Programme	IOCL Retail Service Outlet Dealers in NE	23-24 Aug 2016	2 Days	Prof. Pradip H. Sadarangani Prof. Santosh Kumar Prusty	Prof. Tapas Kumar Giri Prof Rohit Dwivedi Prof Santosh Kr Prusty Prof Amitabha De Prof P. Saravanan Prof Bidyut Jyoti Gogoi Prof Pradeep Sadarangani
5	General Management Programme	IOCL Retail Service Outlet Dealers in NE	22-23 Sept 2016	2 Days	Prof. Pradip H. Sadarangani Prof. Sanjoy Mukherjee	Prof. Tapas Kumar Giri Prof Rohit Dwivedi Prof P. Saravanan Prof Bidyut Jyoti Gogoi Prof Pradeep Sadarangani Prof Rohit Joshi Prof Sanjoy Mukherjee

SI. No	Title of MDP Program	Sponsoring Organization	Date of Programme	Duration of Programme	Faculty Coordinator/s	Resource Persons for the Programme
			3-7 Oct 2016			Prof. Tapas Kumar Giri
					Prof. T. K.	Prof Amitabha De
	Corporate	SLPE &			Giri,	Prof P. Saravanan
6	Governance	CPSE's		5 Days	Prof. P.	Prof Sanjoy Mukherjee
					Saravanan	Prof Nalini Tripathy
						Prof Keya Sengupta
						Prof Maram Srikanth
						Prof. Tapas Kumar Giri
						Prof Shankar Purbey
	Agro Based					Prof Amitabha De
7	Enterprise	UNDP	5-7 Dec	3 Days	Prof. T. K.	Prof P. Saravanan
'	Management	ONDI	2016	3 Days	Giri	Prof Bidyut Jyoti Gogoi
						Prof Sanjita Jaipuria
						Prof Arindum
						Mukhopadhyay
				2 Days		Prof. Tapas Kumar Giri
		1001 5 1 11			Prof. Neelam Rani, Prof. Sanjita Jaipuria	Prof Sanjeeb Kakoty
	General	anagement Service Outlet	8-9 Dec 2016			Prof Bidyut Jyoti Gogoi
8	Management Programme					Prof Sanjita Jaipuria
						Prof Natalie W
						Kharkongngor Prof Neelam Rani
						Prof Rohit Joshi
						Prof. Tapas Kumar Giri
						Prof Sanjeeb Kakoty
						Prof Amitabha De
					Prof. Natalie	Prof Bidyut Jyoti Gogoi
	General Management Programme Open MDP				West	Prof Natalie W
9		Open MDP	15-17 Mar	3 Days	Kharkongor, Prof. Harsh Vardhan Samalia	.Kharkongngor
		9 1	2017	0 20,0		Prof Santosh Kr Prusty
						Prof Neelam Rani
						Prof Rohit Joshi
						Prof Harshvardhan
					Samalia	

In-company programmes				
Prof Basav Roychoudhury	Resource Person at ICAR sponsored 10days Training Programme for College Teachers & Scientist, College of Post-Graduate Studies, Barapani, 13th to 22nd June, 2016.			

Resource Person in Faculty Development Programme

FDP 2016-17			
Name of Faculty	Session Details		
-	Learning Styles		
Prof Santosh Kumar Prusty	Case Based Teaching		
	Web Tools for Teaching		
Prof Basav Roychoudhury	Business Analytics		
Prof Amitabha De	Research Paper Writing Skills		

Prof Rohit Joshi	Basic Statistics
Prof Rohit Dwivedi	Philosophy of Management
	Organizational behavior and Human Resource Management
Prof Bidyut Jyoti Gogoi	Qualitative Research Method
	Marketing Management
Prof Anurag Dugar	Marketing Management
Prof Natalie Kharkongar	Economics
	Operations and Supply Chain Management
Prof Shankar Purbey	Optimisation Technique
Prof Sanjeev Kakoty	Communication for Management Teachers
Prof Mousumi Bhattacharya	Investment Decisions
Prof Neelam Rani	Financial Statement Analysis
Prof Sharad Nath Bhattacharya	Research Methods in Finance

Other Professional Activities

Prof Sanjoy Mukherjee

- Chairperson of SUSCON VI the 6th Annual International Conference on Sustainability tiled 'Sustainability: Living, Learning and Leading' during March 2-4, 2017.
- Vice-Chairman of the PhD Committee of West Bengal University of Technology (WBUT)

Naliniprava Tripathy

 Coordinator, International Exchange Programme on Refreshers Course in Management for MBA Students of Mandalay University, 21st – 30th March, 2017

Prof Sanjeeb Kakoty

- Delivered Guest Lecture for PGP students in IIM Bangalore on 28th October, 2016
- Worked on promoting entrepreneurship and mentored the formation of two organizations i.e, (a)
 Susconnect Pvt Ltd and (b) Tree Foundation (a not for profit Society)
- Resoure Person at Don Bosco University, Guwahati, on topic Communication for Development on 30th March, 2017

Prof Tapas Kumar Giri

Expert Panel Member for selection committee cum Interview panel for NEC, GOI June, 2016

CENTRE FOR DEVELOPMENT OF NORTH EASTERN REGION (CeDNER)

Centre for Development of North Eastern Region (CeDNER) formerly known as the Accelerated learning Centre (ALC) was formed right from the time of inception of RGIIM at Shillong. Premier Institutes can never become locally relevant till they can serve the interest of the local people. RGIIM Shillong trains up not only the future managers for the Corporate sector but also undertakes the responsibility of organizing training programmes and short term courses for the benefit of the local youth. The local youths do not have the opportunity of going out of the region for professional management training. They also have limited opportunity of taking advantage of such premier Institute in their own region. They are, therefore, given these training and courses often at highly subsidized rates or sometimes even free of cost. This has provided a new dimension of learning at RGIIM Shillong and a unique learning opportunity for the local youths, who are the future drivers for growth and development of this region. New trend in management education and practice has thus been established by CeDNER in the region, which has responded excellently to local needs by training over 275 candidates from various walks of life. Some of the activities of CeDNER:

CeDNER organized a Five-Day Training on Scenario Building: Strategizing for the North East from 4th to 8th April 2016, sponsored by DoNER, and coordinated by Prof.Harsh V. Samalia. This programme was aimed to provide participants with an overview of the managerial concepts from varying domains of finance, operations, human resource and marketing from a strategic perspective.

CeDNER organized a One-Month Training on General Management Programme from 4th to 31st May 2016. The training was coordinated by Prof. Mousami Bhattacharya and Prof.Harsh V. Samalia. The training programme was designed to help unemployed educated youth to build a business-wide perspective to prepare them to venture into entrepreneurship and start their own business; and for the self-employed was to help them to understand and analyze the present business opportunities in North-East.

CeDNER organized a One-Week Training Programme on Tourism and Hospitality Management from 6th to 10th June, 2016. The coordinator for this programme was Prof. Anurag Dugar and Prof. Achyanta K. Sarma. The programme was designed to help those who seek their career in the Tourism and Hospitality sector in developing the management and entrepreneurial skills necessary to work in establishments related to the tourism factor and also to give the knowledge and ability to develop marketing strategies based on a practical business plan.

CeDNER organized a One-Week Training Programme on Family Business from 22nd to 26th August, 2016. The training program was coordinated by Prof. Natalie West Kharkongor and Prof. Achyanta K. Sarmah. The programme was designed to help the participants to understand the synergistically structure of conventional family business with modern practices. The main objective is to help the family business grow harmoniously and professionally.

CeDNER organized a One-Week Training Programme on Project Management from 12th to 19th September, 2016 and coordinated by Prof. Shankar Purbey, Prof. Rohit Joshi and Prof. Santosh K. Prusty. The Programme is intended to provide a broad project management perspective to the participants who are responsible for project planning, formulation, implementation, and evaluation.

CeDNER organized a One-Month Training on General Management Programme from 21st October to 21st November 2016. The training was coordinated by Prof. Achyanta Sarmah and Prof. Khanindra Das. The training is designed to support the youth of the region towards career orientation. It would accelerate their personal and professional transformation by providing a multifunctional view of business and management.

The program will provide a deeper understanding of how to analyze and capitalize the business opportunities that emerge in any economic environment

CeDNER Committee has submitted the draft on the North East Tourism Policy with Prof. Achyanta Sarma as the Team Leader to the Director

Resource person in CeDNER Programmes

SI. No.	Name of Faculty	Торіс	Name of the Program
		IT for Management	General Management Program
	Achyanta Kumar	Information Technology For Tourism &	Tourism and Hospitality
1	Sharma	Hospitality Business	Management
	Onarma	IT for Family Business	General Management Program
		Dashboarding as an IT Tool	General Management Program
2	Amitabha De	Overcoming Policy Hurdles in Implementing Strategies for Institution Building	Scenario Building: Strategizing for the North East
		Introduction to Marketing Management	General Management Program
3	Anurag Dugar	Marketing of Tourism & Hospitality Business	Tourism and Hospitality Management
		Marketing Fundamentals	General Management Program
4	Arindum Mukhopadhyay	Small Business Decision Making	General Management Program
	, , ,	Technology Induced Governance: A Way	Scenario Building: Strategizing for
_	Danas Davida avidhum	Forward	the North East
5	Basav Roychoudhury	E-Commerce for Small Business	General Management Program
		Technology Aiding Business	General Management Program
		A Customer Centric Marketing Approach	Scenario Building: Strategizing for
		Towards Policy Formulation	the North East
6	Bidyut Jyoti Gogoi	Retail Management	General Management Program
		Knowing your Customers	Family Business
		Marketing	General Management Program
		Strategic Outsourcing	General Management Program
7	Debasisha Mishra	Basic Business Strategy	Family Business
		Strategy for Entrepreneurs	General Management Program
8	Durgesh K Agrawal	nil	nil
	Harsh Vardhan	Appraising Global And National Business Environment from Strategic Viewpoint	Scenario Building: Strategizing for the North East
		Overview of Strategic Management	General Management Program
9			Tourism and Hospitality
	Samalia	Business Environment Scanning	Management
		Scanning Strategic Business Environment	Family Business
		Project Procurement Management	Project Management
10	Keya Sengupta	Introducing Managerial Economics	General Management Program
		General Management	General Management Program
11	Khanindra Ch Das	Business Forcasting	General Management Program
		Economics	General Management Program
12	Maram Srikanth	Mobilising Finance for Start up	General Management Program
12	iviaiaiii Siikalilli	Public Finance	General Management Program

Ī		Valuing Money	General Management Program
13	Mousumi	Profitabaility Analysis	General Management Program
	Bhattacharya	Goals and Functions of Finance	General Management Program
		Role of Financial Metrics in Strategic-	
		Planning and Decision-Making Process of	Scenario Building: Strategizing for
14	Nalini PravaTripathy	Public Sector Organizations	the North East
		The Importance of Working Capital	
		Management In A Business	General Management Program
		Entrepreneurship Orientation with a Focus	0 . 5
		on Challenges and Opportunities in North East	Scenario Building: Strategizing for
15	Natalie West	Economics of Family Business	the North East Family Business
	Kharkongor	Managerial Economics	General Management Program
		Economics for Growth	General Management Program
		The Financial Issues of Family Business	Family Business
16	Neelam Rani	Finance	General Management Program
		Role of Government in Creation of North	
17	P. Saravanan	East as an Economic Corridor	Scenario Building: Strategizing for the North East
18	Pradip Sadarangani	Nil	Nil
10	Tradip Sadarangani	INII	Scenario Building: Strategizing for
		Social Capital and Urbanization	the North East
		Coolar Capital and Orbanization	Scenario Building: Strategizing for
		Public Services and Leadership	the North East
19	Rohit Dwivedi	Management Philosophy	General Management Program
		Introduction to HR/OB	General Management Program
			Tourism and Hospitality
		HRM for Tourism & Hospitality	Management
		1. Using Strategic Tools for Effective Service	Scenario Building: Strategizing for
		Delivery	the North East
		2. Tools for Enhancing Strategic Decision	
		Making: An Operations Management	Scenario Building: Strategizing for
		Perspective Statistics for Decision Making	the North East
20	Dahit laahi	Statistics for Decision Making	General Management Program Tourism and Hospitality
20	Rohit Joshi	Supply Chain Management	Management
		Program Initiation, Understanding	Wanagement
		expectation	Project Management
		Project Schedule-WBS, Gantt Chart	Project Management
		Network Diagram, Critical Path Method	Project Management
		Thinking Skills	General Management Program
		Systemic Scenario Building for the North	Scenario Building: Strategizing for
		East	the North East
21	Santosh Kumar	Project Risk Management	Project Management
	Prusty	DPR Formulation	Project Management
		System Dynamics	General Management Program
	Sanjeev Kakoty	Repositioning North East in the Global and	Scenario Building: Strategizing for
		National Context	the North East
		Building Communication Capabilities for	Scenario Building: Strategizing for
22		Self-Leadership and Negotiation	the North East
		Communication for Self-	Conoral Management Program
		Enhancement/Leadership Skills Project Communication Management	General Management Program Project Management
		r roject communication wanagement	Froject wanagement

		Communication	General Management Program
		Sustainability	General Management Program
23	Sanjita Jaipuria	Forecasting	General Management Program
24	Sanjoy Mukherjee	Values & Ethics of Management	General Management Program
24		Values & Ethics of Management	General Management Program
		Operation Management	General Management Program
		Operations in Tourism and Hospitality	Tourism and Hospitality
		Business	Management
		Managing Resources	Family Business
		Project Characteristics, Lifecycle of a	
25	Shankar Purbey	project, Project Scope	Project Management
		Project Resource Management	Project Management
		Project Monitoring & Control	Project Management
		Improving processes	General Management Program
		Understanding Operation	General Management Program
		Cost Behaviour	General Management Program
	Sharad Nath Bhattacharya	Introduction to Accounting	General Management Program
00		Introduction to Market	General Management Program
26		Financial Market I	General Management Program
		Financial Market II	General Management Program
27	Sonia Nongmaithem	Nil	Nil
	Tapas Kumar Giri	Suggestive Policy Measures for Development of North East: A Sustainability coated Eye-lens View	Scenario Building: Strategizing for the North East
28		Harnesing Entrepreneurial Intent/ Good Governance & Business Excellence	General Management Program
		Sustainability of Family Business	Family Business



INCUBATION CENTRE

The Incubation centre of the Institute has been providing counseling and guidance to aspiring entrepreneurs.

As on date, a group of alumni are being mentored and they have registered a not for profit society known as the TREE (transformation through Research Education and Empowerment) Foundation and are working in the field of education, community resource management and renewable energy. While another group of engineers drawn from different institutions like IIT Guwahati, Tezpur Universiy, Assam Engineering College are being mentored and have formed a company called Susconnect Pvt Ltd. Interestingly, they have recruited an alumnus of RGIIMS as their manager marketing and operations.

WORKSHOPS, SEMINARS AND CONFERENCES

SUSCON VI

The 6th edition of RGIIM Shillong Annual International Sustainability Conference-SUSCON-VI: "Learning, Living and Leading" was successfully completed during March 02-04, 2017. The Institute believes, SUSCON is not just an annual international conference but a long-term movement that reflects our commitment towards Sustainability since inception of the Institute and our aspiration to make our lives, families, society, organizations, and the planet at large a better place to live in for the future.

Like previous years, this year also the conference was dedicated to Bharat Ratna Dr A P J Abdul Kalam, who instilled us with the vision of "Making the Livable Planet Earth". The conference was inaugurated by Padma Shri Jadav "Molai" Payeng, the Forest Man, from Assam, who is known for his singlehanded mammoth works of transforming the barren land in Majuli Island in Assam, into a natural forest with his missionary zeal from childhood. Shri Shankar Venkateswaran, Chief of Tata Sustainability Group, Tata Sons delivered the blueprint of future sustainability in the corporate world as well as in the Society, as the Guest of Honour. The Keynote Address of the Conference on "Importance of Biodiversity Finance and Transformative Process" was delivered by Ms Stephanie Jill Hodge, CEO, UN Global; Lead Evaluator, UNDP and UN Projects, USA. Altogether, 5 Plenary Sessions with 14 International and National Domain Experts and 13- Technical Sessions covering 79 scientific papers were the essential part of the programme. This year Sus-Con VI has added a new chapter exclusively for B-School Competition on Sustainability. Suscon VI was participated by wide ranges of Stakeholders representing, across many countries like USA, Canada, Netherlands, South Africa, Brazil, apart from India. The conference was sponsored by lead corporate houses like State Bank of India, L & T, Oil India Ltd., The conference ended with a list of recommendations for making the world a better place in future.



SusCon - VI: 6th Annual International Conference

RGIIM SHILLONG'S INDUSTRIA-ACADEMIA CONCLAVE

The Industry-Academia conclave (17th and 18th November 2016), "a summit for collaboration", an annual flagship event of RGIIM-Shillong's PGPEx-MBIC program kicked-off with eminent speakers and dignitaries from all over the country. These delegates graced the occasion to let the participants understand the value of "contextual business models" under continuously changing global business scenario. The ongoing conclave is a confluence of policy advisors, corporate leaders and academicians, to have a complete insight on the current business scenario in India and abroad.

The list of dignitaries included, Honourable Former Ambassador Ashok Kantha, Mrs. Sharmila Kantha (Principal Consultant CII & Author), Mr. Prasoon Sharma (Managing Director, ZTEsoft), Mr. Santosh Pai (Partner DH Law Associates), Dr. Deepak Gupta (Managing Director- Middle east, Kornferry Company), Dr. P. Sethumadhavan (Advisor-Capability development, Tawazun, Govt of UAE), Mr. Sidharth Aryan (Manager-US-India Business Council), Dr. Aravind Yelery (Assistant Director-Institute of Chinese Studies), Ms. Shivani Marwaha (Head-Consumer Insights (India-China), Microsoft), Prof. Tara Shankar Shaw (IIT Mumbai), Mr. Rajesh Sinha (AVP & Head-HR, TBEA Energy India Pvt Ltd), Mr. Prasad Bakre (Corporate Strategy, Sumida Corporation) and Ms. Jot Prakash Kaur (Project Director, Transparency International India).

Dr. Amitabha De, Director, RGIIM Shillong and Prof. Rohit Dwivedi, Chairperson, PGPEx-MBIC, in their welcome notes, highlighted the effects of globalization and how the full time residential PGPEx — (Managing Business in India and China) programme was designed for experienced executives with a view to provide sustainable business management solutions.

The conclave was inaugurated by Ambassador Ashok Kantha (Former Indian Ambassador to China), who in his address to the dignitaries and participants highlighted the current business scenario in China, "The "New Normal" in China- the relationship between India and China" and the impacts of "One Belt One Road" on Indian economy. He emphasized on strengthening the relationship between the two nations amidst the challenges. Prof. Sanjeeb Kakoty summed up the Ambassador's insights saying, "Culture is one soft area, not explored to its full potential!"

Mr. Prasoon Sharma of ZTEsoft Technology Ltd discussed the "Contrasting features of Managing Business in India & China". He talked about the ambitious projects of building smart cities in Andhra Pradesh and Gujarat, highlighting the interests China has for collaborating with India. Mr Santosh Pai (DH Law Associates, Advocates and Solicitors) spoke about "the politico-legal aspects of Chinese Investments in India". He presented insightful information about parameters that influence the Chinese companies that aim to invest in India and vice versa.

The post lunch session of Day-1 was flagged off by Dr. P. Sethumadhavan, who shared the importance of cultural intelligence and HR tools for enhancing corporate leadership abilities through his presentation on "Concept and Practice of Global Leadership Development". Following which, Mr.Rajesh Sinha briefed about TBEA's emergence as a market player in the power sector in India. TBEA is a Chinese firm, which is a leading manufacturer of electrical equipment, transformers, cables etc. The various aspects of "China's Geoeconomics and its impact on global political economy", was brought to the fore by Dr. Aravind Yelery on behalf of Institute of Chinese Studies. His inspirational discourse was a reflection of his extensive research and study. The concluding presentation of the day was given by Professor Tara Shankar Shaw, wherein he talked about the executive labor market in China.

The second and the concluding day of this intellectual discourse- "A geography of thought & business consequences" saw Mrs. Sharmila Kantha from Confederation of Indian Industry (CII) address the participants with a well-researched and articulated presentation on "Re-balancing China—Implications for

Indian Industry" with special emphasis on "value chain". She strongly feels that RGIIM Shillong's niche program PGPEx-MBIC is very well designed and is apt for bridging the gap between the two cultures, be a nucleus for enhancing business opportunities and scope for investments. She also expressed interest in future collaboration with RGIIM-Shillong to undertake research activities on the aforesaid subject. Mr. Siddharth Aryan from India-US Business Council talked about "the Scopes and Challenges of US-India Energy Business". The need to think for ways to grow and also look for sustainable ways to survive under the growing concerns of climate change. He emphasized on the need for translation of the profit sharing approach to revenue sharing approach with a focus on minimizing risks. While speaking about "the Challenges faced by an international Business Manager" with an eye on Indo-Japan relationship, Mr. Prasad Bakre highlighted the importance of understanding relationships in every sphere, be it global, local, personal or professional. He added that the global challenge is predominantly that of "weak" growth owing to troubles in economic powers, BRICS and growing trade protectionism. India's biggest challenge is to "position" itself at the global economy and the same can be resolved with emphasis on "value chain", vision, strategy, innovation and empathy.

Microsoft's Ms. Shivani Marwaha's talk on "Navigating Global Consumer Business in local Environments" elaborated on three strata of emerging consumers- Global Consuming, Global Upcoming & Local Aspiring, the growing dilemma for an organisation - "whether to go global or stay local", understand the "commonalities" to recognise differences and opportunities, the importance of the size of middle class in a rising economy, consumer maturity, cultural sensitivity and the role played by "internet penetration".

The presentation by Dr. Deepak Gupta from Korn Ferry Company on "Issues and Challenges in Global Leadership" reflected his experience and gave deep insights about what "leadership" means to global economy and how a leader can influence the dynamics of global scenario. Ms. Jot Prakash Kaur concluded this fascinating exchange of ideas between the business leaders and academicians with her views on "translational corruption with a specific focus on UK Bribery Act and Prevention of Corruption Act".

The Conclave concluded with an eye on the next year and with a vision to return the next time with emerging concepts and exchange of ideas. The same essence was also echoed in the valediction by Director Dr. Amitabha De.





A session during Industry Academia Conclave

STUDENT ACTIVITIES, PARTICIPATION AND ACCOMPLISHMENTS

CLUBS AND COMMITTEES

Alumni Association

The Alumni Committee of RGIIM Shillong is responsible for strengthening the Alumni-Institute relationship. The committee maintains its own portal through which the alumni can stay connected and be informed about the latest happenings in the campus.

Hostel Committee

Hostel Committee of RGIIM Shillong acts as an interface between the administration and the students to address the grievances, suggestions, etc. The committee also organizes 'Rannbhoomi', an intra-college sports tournament.

Public Relations Cell

The Public Relations Committee of RGIIM Shillong is the interface of the institute with the outside world and makes sustained efforts towards creating, developing and managing professional relations with all external entities. It is the point of contact for interaction with corporates, other business schools and the media.

Symphony

Team Symphony is responsible for publishing the annual magazine of RGIIM Shillong. The magazine is the collective effort of the student community of RGIIM Shillong towards addressing the pressing issues in the world of business.

Cultural Committee

The Cultural Committee at RGIIM Shillong is dedicated to provide the much needed break that a participant looks for after endless hours of work. The Cultural Committee organises the celebration of festivals. In addition, it also conducts competitions and events.

Placement Committee

The Placement Committee is a dedicated body which strives to enhance industry interaction and provides a launch-pad for participants of RGIIM Shillong to corporate world. It builds long lasting corporate- institute relationships, acts as an interface between RGIIM Shillong and other organisations for various corporate activities including summer internships and final placements.

Student Council

The Student Council is the apex student body, which looks after the student affairs at RGIIM Shillong. Office bearers of this non-hierarchical team act as an interface between the student community and the administration.

IT Committee

IT Committee has been instrumental in supporting the daily operations in the areas of network maintenance, video conferencing, classroom and auditorium infrastructure, library and other technology needs.

Finance Club

Finance Club of RGIIM Shillong is a student driven initiative that focuses on creating learning opportunity for students outside the classroom and maintaining industry connectivity. The primary activity of the club is to publish one of its kind Finance Magazine, Niveshak. Realizing the potential that an idea carries, and the need of such magazine in the business world, the magazine is opened to all the B-school students with free subscription. It is widely circulated among the top B-schools of India, and features the Best article of the month and monthly guizzes with cash prizes.

The Marketing Club

The Marketing Club of RGIIM Shillong boasts of Marketing enthusiasts and a one-of-its kind monthly marketing magazine- MARKATHON which aims to deconstruct marketing jargons to make the subject more accessible to students. The magazine is published in the electronic format and is widely circulated to over 50 B-Schools in India and abroad and has a reader base of over 5000. 'Cover Story' of the magazine is usually about a contemporary issue or aspect of Marketing, with an Indian perspective. Markathon also has an interview section called 'Vartalaap', where prominent business-leaders and academicians express their views about the current Marketing scenario. The section named 'Perspectives' invites contributions from readers on the prevalent marketing trends. 'Eye2Eye', a section which presents two sides of an argument on a Marketing issue and also invites articles from other B-schools. A popular print advertisement designing competition called 'Silent Voice' is one of the popular features of the magazine and sees contributions from across the country.

usHR

The HR Club of RGIIM Shillong stands for Union of Students for Human Resources. usHR also organizes various events within the campus and at the inter-B School level. TogetHR is the bi-monthly magazine published by UsHR – The HR Club. The magazine aims at promoting interest in the emerging leaders towards managing people and organizations. The 'cover story' of the magazine focuses on crucial HR-related matters and is selected and written after analysing the prominent HR-trends of the current scenario. One of the main features of the magazine is 'The corporate nuggets' section in which a major organization's HR policies are examined. In the 'Conflux' Section, interviews by eminent personalities with rich experiences in the HR-domain, where they bring in the practical aspects of managing Human Resources in an organization. The magazine includes one 'Article of the issue' and four articles in the 'Concoction' section. These are selected from among submissions from various B-Schools.

Op-era

The Operations Club Op-era, of RGIIM Shillong is a forum for the operations domain enthusiasts from all over the country, to come together and enhance their domain knowledge. Pravaha, a bi-annual magazine is published by Op-Era, the Operations Club of RGIIM Shillong every year. The magazine tries to capture the events conducted by the club as well as the articles on recent trends in operations management and is circulated to selected libraries, corporates and B-schools. Each edition of the magazine comprises of various sections, out of which a few are: Cover Story, Insight, Blaze-A-Trail, Robaroo, Virtuosos, The Road Less Travelled and Rendezvous. Each section has its own selling point and unique significance in the magazine.

Koutuhal

Koutuhal organizes quizzes and debates on various burning topics, which have succeeded in evoking enthusiastic response from the participants.

Amateur Golf Club

The club aims at grooming golfing skills in students and enhance their overall development through involvement in the game. The Club publishes its annual magazine 'Albatross', showcasing the year's achievements, and incorporates the club's offerings to the student community and the corporate world. It featured many updates from the world of golf, ranging from current world rankings to its importance for RGIIM Shillong, and contained tips for learning and improving one's golfing skill.



Golf Session of Amateure Golf Club

ConQuest, the Consulting Club

ConQuest, the consulting club of RGIIM Shillong strives to equip students with knowledge and skills that are helpful in the pursuit of their careers in consulting and strategic management. The activities of the club include getting live projects from the industry, publishing eZine, its magazine aimed at enriching knowledge across diverse sectors. The magazine incorporates articles and inputs from students and experts from all across our country. E-talk is a section of the magazine which features interviews with eminent industry experts who share their views on issues related to industry. Once a year, the club publishes the Collector's Edition which is a collection of the best of articles and expert talks.

bITeSvs

bITeSys, the Systems Club of RGIIM Shillong was started with the vision to provide a platform for seamless dissemination of knowledge between Corporate and students through projects, and to keep updated with industry developments in the field of Technology & Systems Management. Qubit is the bi-annual magazine of Systems Club. The team started its magazine with the objective to make the readers aware of the various IT trends prevailing in the industry. Thus, the magazine features various aspects of IT, integrated with factors of value chain that are in practice today. The magazine further covers an industry view points on the prevailing scenario by publishing an interview of the expert. Getting views of the present budding managers is equally important, hence it also showcases various articles written by students across the B-schools of India. Recently in few editions, a section on quiz has been added to infuse interest and skills for the readers.

ECoBiZ

ECoBiZ Club of RGIIM Shillong aims to make businesses truly sustainable and strengthen the link between social prosperity and economic profit.

Entrepreneurship Cell

The Entrepreneurship Cell of RGIIM IIM Shillong, known as i-cube, is known for its passion in promoting Entrepreneurship amongst the student fraternity of RGIIM Shillong. It aims at creating a common platform for all aspiring entrepreneurs in general and of the North Eastern region of India in particular.

STUDENTS' ACCOMPLISHMENTS

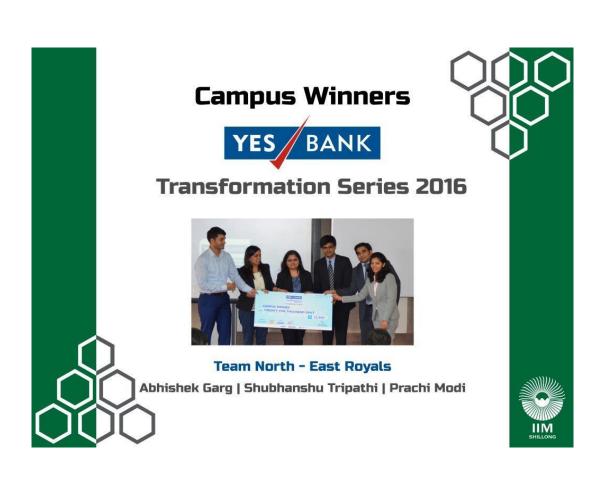
Corporate Competitions:

Name	Competition	Team Members	Position
Atulya Narayan	Tata – Ingenious	Rishabh Prakash	National Winners
Rishabh Prakash	Tata Steel Ingenious	Atulya Narayan	National Winners
Nishiggandha Kerure	ABG - Make a Difference GIP Race 2016	-	First Winner
Prachi Modi	HSBC IB League	Aditi Singh, Ankur Kumar	Winners
Archit Garg	Aviva The Next Big Idea	Kriti Chugh	National Winners
Prachi Modi	Yes Bank Transformation Series - Best Marketing Idea	Abhishek Garg, Shubhanshu Tripathi	Winner
Parul Jain	PepsiCo Change The Game Challenge	Harsha Daga	Top 27 teams in India
Shubhanshu Tripathi	Yes Bank Transformation Series	Abhishek Garg and Prachi Modi	Global Winner
Prachi Modi	Yes Bank transformation Series (YBTS)	Abhishek Garg, Shubhanshu Tripathi	Global Winner
Sumit Mittal	Infocomm Future Leadership Awards 2016	VarunUppinal, Kumar Gaurav, Vivek Singh	National Winers
Bhavya Rastogi	iMSME Young Leader Award 2016	-	National Awardee
Somesh Chowdhury	iMSME Young Leader Award 2016	-	National Awardee
Jahnvi Jethanandani	Wipro Earthian	Tanmay Kasliwal	National winners
Kshitij Arora	iMSME Young Leader Award 2016	_	National Awardee
Sumit Mittal Somesh	IFLA B-Plan Competition E4-MBA Inter Collegiate Summer Trainee	Kumar Gaurav, Varun Uppinal, Vivek Singh	National Winners - Student Category Top 10 National
Chowdhury Aditya Pastogi	Awards 2016 Inside IIM - Most Employable MBA Graduates	-	Awardee Winner
Aditya Rastogi Prem Sarit Acharya	Inside IIM - Most Employable MBA Graduates	_	Winner
Himanshu Chugh	Inside IIM - Most Employable MBA Graduates	-	Winner
Raghav Dhanuka	YES Aspire Scholarship	-	National Winner
Sankeerth Bondugula	YES Aspire Scholarship	-	National Winner

B-School Competitions

Name	Competition Name	Team Member	B-School	Position
Raaj Bajaj	Raaj Bajaj AARAMBH - B- Plan Competition		IIT Delhi	National Finalists
Debrup Das	Vivaan 2016	Somesh Chowdhury, Rahul Das	IIFT Kolkata (Sponsored by Collegebol.com)	National Winners
Varun Pradhan	Swapn	Piyush Patel	IIFT Kolkata	Second Runner-Up (3rd Position)
Aman Jain	Enigmatics	Varun Pradhan	IIFT Kolkata	National finalists
Anumolu Pramod Sai	MindSparks - SIBM, pune	sankkerth Bondugula, Dhruvika Chawalla	SIBM-Pune	Runner-Up
Parth Dadhania	Advita	NA	ISB Mohali	National Winners
Sankeerth Bondugula	Backwaters	Bilal Shakir, Akshay Kaushal	IIM Kozhikode	Second
Bhavya Rastogi	Ink it Down	-	Shailesh J. Mehta School of Management , IIT Bombay	National Winners
Arnav Khanna	MPower	Raghav Dhanuka	Xaviers Institute of Management Bhubaneshwar	Winners
Raghav Dhanuka	XIMB-MPower (Xpressions)	Arnav Khanna	XIMB	National Finalists
Navleen Vedi	Last Manager Standing	-	MICA	Winner
Nishiggandha Kerure	Ullekhan'16	-	IIT Kharagpur	Winner
Sankeerth Bondugula	Insights	Akshay Kaushal, Md Bilal	IIM Kozhikode	Winner
Mohit Kanjwani	Stock Mania	Sankkerth Bondugula	IIM A	Winner
Mahakpreet Singh Bhatia	Ops Conciente 5.0	Parmeet Singh	IIM Calcutta	Winner
Hitesh Bansal	All Clued Up	Nidhi Chauhan	IIM Raipur	Winner
Mohit Kanjwani	Carpe Diem	Anisha Khurana	NMIMS	Runner - up
Abhishek Agarwall	Case Files	Pragya Pathak	IIM Raipur	First
Gaurav Saxena	Guesstimates	Solo member	VGSom	Regional Finalists
Saurabh Gupta	GIRC Competition	Abhishek Jaiswal, Abhitej Ananth, Anoop Prakash, Shreyans Jain	CFA Institute	National Runner- Up
Mannat Singla	Marketing Case Competition	Swami Dayal Mehrotra	IIM Kashipur	High Commendation Award (1st Runner Up)
Sachin Atwal	IMI MUN - World Trade Organization	-	International Management Institute, New Delhi	National Winners
Mohit Kanjwani	Stock-Moghul	Anisha Khurana	NMIMS	2nd Runner Up
Rahul Kumar Jain	GSCMI Inter -	Gaurav Shroff, Aditya	Purdue University	First

	College Graduate Case Competition	Rastogi, Rishabh Pandey, Shashank Chaudhary		
Bhavya Rastogi	MarketRook	-	NITIE, Mumbai	Published the article 'Changing Leadership Styles'
Nishiggandha Kerure	Call for Articles for The Marksman	-	K. J. Somaiya Institute for Management Studies and Research	National Winner
Nishiggandha Kerure	Eloquence	-	SJMSOM, IIT Bombay	National Finalist
Aditya Rastogi	Purvodaya (Jack of All Trades)	-	IIT Kharagpur	National Finalists
Mayank Jain	Unravel	Nirvana Moktan	JBIMS, Mumbai	National Finalists



SPORTS COMPETITIONS

Sport	Category	Fest/Competition	Team Members	Position
Badminton	Men	XLRI, Valhalla 2016	Bhaskar Maheshwari, Ritvik Dinesh, Sidhartha Jevaji and Vishrut Dinesh	Silver
Table Tennis	Men	XLRI, Valhalla 2016	Abhinav Bhatia, Bhaskar Maheshwari, Girish Pai and Harshit Pandey	Bronze
Table Tennis	Women	XLRI, Valhalla 2016	Anisha Khurana and Shweta Arya	Bronze
Basketball	Men	XLRI, Valhalla 2016	Anirudh Jain, Jatin Bedi, Kanishq Rawat, Kshitij Arora, Piyush Jain, Siddharth Krishnakumar and Umesh Chander	Bronze
Carrom	Men	XLRI, Valhalla 2016	Bhaskar Maheshwari, Chinglen Kshetrimayum, Girish Pai and Roshan Bhatt	Bronze
Badminton	Men	IIM L - Manfest Varchasva 2016	Bhaskar Maheshwari, Ritvik Dinesh, Roshan Bhatt and Vishrut Dinesh	Gold



Winners of a Sport Competition

THE PODIUM - ANNUAL CORPORATE INTERACTIONS SERIES:

The Podium was conceptualized in 2012. Building upon the success of the first four seasons, PODIUM was conducted on a grander scale in 2016-17. The fifth season of this Annual Corporate Interaction Series of RGIIM Shillong, which began from June 2016, saw participations from speakers with diverse backgrounds like Marketing, Finance, Operations and HR from globally renowned organizations. Lectures were delivered on themes, such as change innovation, corporate creativity, e-Business, entrepreneurial risk, mapping career trajectories, media management and many more. The Series takes learning outside the classroom to a new plane in which interacting with corporate leaders adds an extra dimension to the process of molding students into better managers.



Corporate & Student during PODIUM Session

The list of Podium sessions and speakers for the year 2016 are as follows:

Sr. No.	Speaker	Designation
1	Mr. D Shivakumar	CEO, PepsiCo India
2	Mr. Aditya Verma	Vice President and Global Head, Logistics, Lava International
3	Dr. Mitez Sheth	Director – Strategic Initiatives, CaSI Global
4	Mr. Tapan Singhel	CEO, Bajaj Allianz General Insurance
5	Mr. Pankaj Kumar Rai	Director – HR, Kohler K&B
6	Mr. Gurmeet Chopra	Senior Consultant - Avasant Consulting
7	Mr. Sandeep Sinha	COO, Cummins India
8	Mr. Suresh Narayanan	Chairman and MD, Nestle India
9	Mr. Saurabh Doshi	Head – Media Partnerships, Facebook, India
10	Ms. Namrata Gill Tyagi	Vice President, HR, Dr. Reddy's Laboratories Ltd.
11	Mr. Ambarish Dasgupta	Head, Management Consulting, KPMG India

TEDx 2016-17

TEDxIIMShillong is an annual event organized by the Institute, that aims to bring together India's leading thinkers and doers to share ideas that matter in any discipline — technology, entertainment, design, science, humanities, business, development, etc. In 2013, the Institute received global recognition from the TED community for TEDxIIMShillong 2013 event and were invited to participate in the TED Global conference held at Rio, Brazil.

The fifth edition of TEDxIIMShillong, which was organized on February 18, 2017, saw a host of speakers from across the country come to the educational hub of Northeast India, Shillong, with a mission to share their ideas for change. The theme for this year was 'Alchemy of Choice', strategically chosen to outline the dichotomy of choice that we face in every aspect of our life.



Speakers of TEDEx 2016-17, IIM Shillong

Sr. No.	Speaker	Designation
1	Ms. Pakaj Bhadouria	Celebrity Chef
2	Ms. Asha Bhat	Supermodel, Miss Supranational 2014
3	Ms. Sheila Sri Prakash One of the 50 Most Influential Names in Architecture	
		Design
4	Mr. Gaurav Jai Gupta	Fashion Designer, Akaaro Studio
5	Ms. Suhani Shah	Illusionist, Hypnotherapist and Life Coach
6	Ms. Deepika Narayan Bhardwaj	Journalist, Documentary Film Maker, Men's Rights Activist
7	Ms. Tilottama Verma	IPS Officer, Awardee - President's Police Medal for
		Bravery

EmergE

Envision. Engage. Evolve.

Words that epitomize EmergE, the flagship annual Entrepreneurship Summit of IIM Shillong.

First held in 2012, EmergE aims at promoting entrepreneurship as not just a career path but as a way of thinking. The focus for the first few years of EmergE revolved around developing the entrepreneurship scene in the North-East India. In the past, the stage has seen eminent personalities like Ms. Agatha Sangma, Member of Parliament and Mr. Mark Kahn, Executive VP for Strategy & Business



Development at Godrej Agrovet, among others.

EmergE: Session

"There are no dreams too large, no Innovation unimaginable and no frontiers beyond our reach". In the shifting sands of time, the Start Up culture in India is going through a phase of Evolution. Every year we try to add a new dimension to the event. The year 2016 saw the fifth edition of EmergE bringing to centerstage the rich and rustic ecosystem of Northeast India through the theme "Emerging North East".

The build-up to EmergE included a range of activities covering the domain of marketing, HR, consulting and finance. People were engaged across all social media platforms. In the prelude to the main event the organic reach for posts on the official page crossed 40,000 with more than 3, 68,000 impressions recorded in the month EmergE was scheduled to take place.

The pre-events built up the expectations, and EmergE did not disappoint. The event saw young entrepreneurs like Shreyans Bhandari, Founder & CEO Green Soles and Faizal Ahmed, Founder & CEO, BIS Research sharing their experiences with the students and responding to any queries directed their way from the audience. The audience got a closer look at the fascinating world of Marvel and DC with Aniruddho Chakravarty, Chariot Comics and a glimpse of his philosophy about life along with the technicalities of the ecommerce logistics platform from Mr. Sunit Saraswat, Zopnow.

The E-Day included a flurry of activities that left the audience enthralled. From innovation to entertainment, the event had it all. While Voonik asked probing questions to the presenters on changing its distribution channel, aspiring entrepreneurs tried convincing respected Venture capitalists and investors, Mr. Rakesh Mishra from Excubator and Mr. Vikram Duggal from Unitus Seed Fund, why their idea was worth investing. The participants, who came out unscathed with their dot com bubble still intact were declared the winners. Others got the 6 sixma gyaan from our guests, who came all the way from the financial capital of the country; the world-famous Mumbai Dabbawalas. Everything was not just about knowledge, we did say there was entertainment involved. A panel discussion with eminent personalities from the field of entertainment encompassing Rajeev Shankar Dev, Rajvir Dhillon, Wajid Ali, Rebecca Chongkija, Meena Longjam and none other than actor-singer Piyush Mishra, got together on the platform of EmergE to discuss scope of cinema in Northeast.

NURTURING MINDS

Nurturing Minds is a campaign and conscience of the RGIIM Shillong students that teaches underprivileged children of Shillong. At the heart of this movement, is its endeavour to carry forward the teachings of Dr. Kalam and create a difference. This unique initiative, which currently reaches out to 80 children of standard eight, across seven schools in Shillong (including nearby Puriang, Presbyterian, and DinetManik School), has undertaken to nurture and ignite young minds. As part of the programme, the children are taught Mathematics, wherein, communication related activities are also conducted.

The future objectives of the program includes efforts to broaden its compass, contact more schools and children, help them prosper holistically, and work in synchronisation with the schools to create a favourable learning environment. The program is geared towards bringing a reasonable and continuing change, one that ensures that students of Shillong are better equipped to achieve their dreams, just as Kalam Sir intended doing.



School Students attending the nurturing minds class

Dr Kalam remembered at RGIIM Shillong amidst the cheer of "Nurturing Minds" and setting up of Dr Kalam Centre

Saturday, the 15th of October, 2016 marked the 85th Birth Anniversary of our former president and persona par excellence, Dr APJ Abdul Kalam. On this momentous occasion, the RGIIM Shillong family came together in a celebration of the great personality in its own special way as the Institute hosted Dr Mukul Sangma, Hon'ble Chief Minister of Meghalaya, Shri V Shanmuganathan, His Excellency, Governor of Meghalaya, Shri Naveen Verma, Secretary, DoNER, Shri Ram Muivah, Secretary, North Eastern Council amongst other dignitaries. They presided over the signing of tripartite Memorandum of Understanding with the Ministry of DoNER and North Eastern Council for the setting up Dr. APJ Abdul Kalam Centre for Policy Research and Analysis at RGIIM Shillong as approved by the Ministry of Human Resource Development (MHRD).

The build up to the event saw students from different B Schools share on social media, how Dr Kalam affected their lives and rekindle 'the Kalam' in each one of them. An abstract art event was also organized for all the participants at the institute as a part of the celebration.

The day started with a brain-storming session involving the dignitaries, students and faculty of the Institute. The agenda of the session was to formulate solutions for the myriad problems faced by Horticulture in the North-East and how the new Centre for Policy Research and Analysis can contribute towards the resolution of the same.

As the Hon'ble Chief Minister, Govt. of Meghalaya addressed the gathering, he highlighted the need for a platform that can function as an aggregator for ideas. The message was reiterated by Hon'ble Governor of Meghalaya as he expressed his desire to rapidly develop the North- East and fully harness its tremendous potential and creativity.

The day also marked the first anniversary of "Nurturing Minds", the unique initiative of the institute that began on Oct 15, 2015, in memory of Dr Kalam to spread his lessons and promote his learnings. The program widely supported by the RGIIM Shillong community, and recognized across Shillong, currently reaches out to 60 children from seven schools in Shillong. To celebrate the occasion, a number of fun filled activities were lined up for the students including games and a short movie on Dr Kalam to rekindle the spirit of free thinking amongst the kids. An eye check-up camp was also organized in association with Bansara Eye Care Centre to bring in health awareness among the students.

As the event drew to a close with the release of 85 balloons into the blue and white sky along with quotes by the great teacher, the RGIIM Shillong family once again renewed its endearing relationship with our beloved Kalam Sir and reveled in all that Dr Kalam has contributed towards the growth of youth and RGIIM Shillong in particular.



Dr. A P J Abdul Kalam Centre for Policy Research and Analysis being inaugurated by Shri. V. Shanmuganathan, His Excellency, Governor of Meghalaya in the presence of Dr. Mukul Sangma, Hon'ble Chief Minister of Meghalaya.

Students of Nurturing Minds from various schools in Shillong celebrating the inauguration of Dr. A P J Abdul Kalam Centre for Policy Research and Analysis along with His Excellency, Governor of Meghalaya and the Honourable Chief Minister of Meghalaya



GOLF CUP SEASON 9

RGIIM Shillong has been conducting Golf Tournament every year at the Shillong Golf Links since 2009 which is the first and the only Golf forum for interaction between Management Students and Corporate Leaders in North-East. The essential theme of the event is show-packaging the capability of tourism in Meghalaya with specific emphasis on Shillong. Golf Cup additionally tries to connect with corporate pioneers the nation over, improve the brand picture of the organization, assist in placements of the students and establish the reputation of IIM Shillong as a premier B-School by working together with local civil, service and para military dignitaries.

RGIIM Shillong Golf Cup Season 9 took place on 26th and 27th November, 2016 at the Shillong Golf Course and saw participation from over 100 golfers. The 2-day event comprised of the Corporate Golf Tournament, plenary sessions and the Run for Shillong –Marathon. With this season, IIM Shillong has taken the unique concept of bringing the corporate leaders and the budding managers together to a complete different level. This has immensely been helping the institute to strengthen its relations with the corporate as well as the academic world. The event enjoyed an extensive coverage in many national newspapers like Shillong Times, Meghalaya Times and The Northeast Today among others and telecasted by our media partner News18. This year's tournament, the ninth edition was inaugurated by Dr.Mukul Sangma, the Honourable Chief Minister of Meghalaya on November 2nd, 2016. Sponsored by Meghalaya Tourism and co-sponsored by Union Bank of India, Indian Oil Corporation – Bongaigaon Refinery and Mahindra KUV100, this year's event was dedicated to celebrating the spirit of sport.

The inaugural tee off to commence the game was done by Shri AL Hek (MLA, Meghalaya and Chairman MIDC) at 6 a.m. The annual journey saw participation from over 100 pioneering golfers, cutting across government, industry and academia, which includes guests from various government ministries and armed forces such as Shri. Tony Curtis Lyngdoh, Geeta Mishra, and Maj. (Retd.) Dr. K. I. Singh. Day 2 of the prestigious tournament saw the participations of about 15 corporate representatives from industry majors such as Goldman Sachs, Wipro, Times Group, Axis Bank, Titan Company, Red Hat, Atrimed Pharmaceuticals and VMWare.

The Plenary session saw enthusiastic participation from the student community, wherein healthy discussion and interaction were facilitated with the doyens of the industry, on the subject, Challenges of Monetary Policy - The Impact of Demonetisation. Marathon also saw the involvement of the students, faculty as well as the non-teaching staff. The run was also adorned with the presence of local runners, who finished on the top in all the categories.

The Golf Cup, saw keen involvement from state government, from across the North East, with the first day of the tournament being dedicated to the local golfers and government officials. The second day saw the leading figures of the industry competing against each other displaying exemplary sportsmanship. The event concluded with the Prize Distribution Ceremony on the Shillong Golf Course. Mr. Zenith M Sangma, the Honourable Minister of Sports & Youth Affairs of the State of Meghalaya was the Chief Guest for the ceremony. He spoke of how the event managed to bring the budding entrepreneurs and managers on the same platform as the corporates. He appreciated the efforts of RGIIM Shillong in the field to initiate strong corporate interaction among the government and the private players.

The three-day event was backed by the Department of Meghalaya Tourism, who has been the enduring and supportive sponsors/partners of this event ever since inception. The Associate sponsors for the event included Union Bank of India, Indian Oil Corporation – Bongaigaon Refinery and Mahindra KUV100. The

event also had a wide range of partners including Media Partner News18 and Hospitality Partner CPGE among many others.

The following Golfers and Corporates participated in the Golf event.

C.V Venkata Subramanian	Global Director & Head - Worldwide Sales, CRMIT	Golf Cup
Digboloy Halder	Managing Director, Ops &Tech, Goldman Sachs	Golf Cup
Jagannath A.L	Director Marketing, India and SAARC, VMware	Golf Cup
V. Balasubramanian	President Retail Payments, Financial Software & Systems (P) Ltd	Golf Cup
Somprabh Singh	Head of Design - Watches & Accessories, Titan Company Limited	Golf Cup
Satish Jha	Director, Cocoon Education	Golf Cup
Malhar Anaokar	Principal Architect, Red Hat	Golf Cup
Nanda Kishore	Vice President and SDH - Consumer Business Unit, Wipro	Golf Cup
Kailash Joshi	DVP & Cluster Head, Axis Bank	Golf Cup
Yogesh Vyas	Head of Exhibitions, Bennett Coleman and Co. Ltd. (Times Group)	Golf Cup
Mahesh Manghani	Associate Director - Technology, Accenture	Golf Cup
Arjun Ramaraju	VP and Global Head - Engineering, Construction and Mining, Wipro	Golf Cup
Avin Jain	PE,VC Investor, CEO,BDI Technologies	Golf Cup
Rajendra Guttal	CEO, Webcetra Software solutions Pvt ltd	Golf Cup
Hrishikesh Damle	MD & CEO, Atrimed pharmaceuticals Pvt Ltd	Golf Cup
Rakshit Shetty	MD, Fanem India	Golf Cup



A Golf Team

Honourable Minister of Sports, Government of Meghalaya, presenting the trophy to the winner



MELANGE'17-ALUMNI MEET

The fifth annual alumni meet of RGIIM Shillong was conducted by the Alumni Committee of RGIIM Shillong at Ramada Powai, Mumbai on 26th February, 2017. The fifth edition of the meet witnessed an overwhelming response from the alumni of all the previous batches that have graduated since the inception of the institute. Considering that a majority of alumni are based out of Mumbai, conducting the event in the city was an easy choice.

The momentous occasion was graced by the presence of Dr. Amitabha De, the Director of IIM Shillong, Prof Sanjeeb Kakoty, Chairperson, Alumni Committee, and Mr. Hemango Kishore Dutta, Manager Corporate Affairs, Placement & Public Relations.

They shared with the alumni, the current developments and achievements of the Institute and echoed the importance of alumni to the alma mater while laying emphasis on the need for stronger ties between alumni and the Institute.

A video montage of messages from the professors was presented to the attendees, along with a slideshow of images from the campus. A small fun quiz about the institute served as an opportunity for the alumni to rekindle old memories and to relive the magical moments all over again.

Special performance by the Raahie Band assured that attendees had one memorable Sunday evening with their old friends.

The event ended on a high note, with the alumni promising on a closer connect, active participation and to help the Institute in every possible way in the future.

OFFICERS AND STAFF ACHIEVEMENT

Journal Publications:

- Jena, Sudhir Kumar & Patra, Manaswini; 'Library Consortia in India: An Overview' "International Research Journal of Human Resources & Social Sciences" Vol.03, Issue:08, August 2016, ISSN(P):2394-4218., p.p. 17-22
- Jena, Sudhir Kumar, Patra, Manaswini & Jena Tusarakanta; 'Marketing Mix for Library & Information Product & Services: A theoretical Approach "International Journal of Academic Research" Vol.3, Issue:8(1), August 2016, ISSN:2348-7666., p.p 22-29.
- Jena, Sudhir Kumar & Patra, Manaswini; 'Knowledge Management in Information Technology Era'
 "Indian Journal of Rural & Urban Development" Vol.05, Issue:01, April-September 2016, ISSN:2249728. P.p40-47.

Book chapters:

- Jena, Sudhir Kumar "Techno Savvy Library Professionalism in the Modern Day ICT Scenario" Published in an edited book "Techno Savvy Librarianship" ed. Bedadyuti Sahoo; SSDN Publishers and Distributors, New Delhi-2016, ISBN: 978-93-8357-571-8 p.p 6-11.
- Jena, Sudhir Kumar and Dutta Saumen "Impact of Social Networking sites on Library Professionals in Tripura: A Case Study" Published in an edited book "Application of ICT in Libraries: A Paradigm Shift" ed. Sanjeev and Lallaisangzuali; Today and Tomorrow's publisher, New Delhi-2016, p.p 117-136.
- Jena, Sudhir Kumar "Media Literacy: Skills and the Challenges of New Information and Communication Technologies": Published in an edited book "Library Management in 21st Century: Issues and Challenges ed. by Lallaisangzuali and Sanjeev; Ess Ess Publication-2016, New Delhi, ISBN: 978-81-7000-799-9 P.p. 265-280.

Proceedings:

 Sethy Surendra & Jena Sudhir Kumar 'Usage of Electronic Resources by Faculty Members, Research Scholars & Students of Sir Padampat Singhania University (SPSU): A Case Study "International Conference on "Library & Information Services in Knowledge Society: Innovative, Value Added Services & Best Practices" at Mizoram University, Aizawl during 1-3 March 2017. ISBN 9789365777813, p.p:420-427.

Consultant Editor/Reviewer/Advisory Board Member:

Dr Sudhir Kumar Jena

- Indian Journal of Information Science & Application, Published By: Academic Research Journals (India), Frequency: Bi-Annual (ISSN: 2249 3689)
- International Journal of Information Sources and Services: A Research Journal in Library Science (http://www.ijss.in/editorial-board.html).
- e-Library Science Research Journal (International Recognition); a peer-reviewed monthly Journal, ISSN: 2319-8435.

- International Research Journal of Multidisciplinary Science & Technology ISSN: 2455-930X (A Peer Reviewed Journal). (http://www.irjmrs.com/editorial-board.html)
- International Research Journal of India, ISSN: 2454-8707 (http://www.irji.in/editorial_board?page=24)
- "Research maGma" a National Journal with multilingual and multidisciplinary http://researchmagma.com/BoardDetails.php?tpages=9&page=8)

Invited member:

Dr Sudhir Kumar Jena Co-Chaired in a 03 days International Conference on "Library & Information Services in Knowledge Society: Innovative, Value Added Services & Best Practices" at Mizoram University during 1-3 March.2017.

Paper presented:

 Dr Sudhir Kumar Jena presented a paper "Usage of Electronic Resources by Faculty Members, Research Scholars & Students of Sir Padampat Singhania University (SPSU): A Case Study" in an International Conference on "Library & Information Services in Knowledge Society: Innovative, Value Added Services & Best Practices" at Mizoram University, Aizawl during 1-3 March 2017.

OFFICERS AND STAFF TRAINING PROGRAMME/SEMINAR/WORKSHOP PARTICIPATED

- Mr Banteilang Syiemiong attended the National Seminar on "E-Governance, Cyber Crimes, Cyber Security and Cyber Laws: Contemporary issues and Challenges" Jointly Organized by Department of Law, NEHU and North Eastern Council [NEC] on 29 April 2016 at NEHU, Shillong.
- Ms Golda L Saiborne, Accounts Officer, Mr Manish Kumar Sinha, Officer (IT & ERP), Mr Colin W R Sohkhlet, Store and Purchase Officer and Mr Suklang Khyriem, Junior Engineer attended the 6 (six) days training programme on Implementation of e-procurement solution at NIFM, Faridabad from 13 to 18 June 2016.
- Dr Sudhir Kumar Jena attended the 17th Annual Meeting of the IIM Library Consortium held in IIM Bangalore on 15 & 16 September 2016 (2 days).
- Mr Banteilang Syiemiong attended the North Eastern Regional National Knowledge Network [NKN] Workshop on "Awareness and Knowledge Sharing: NKN" organized by National Informatics Centre [NIC] in Collaboration with NEHU held from 20 – 21 October 2016 at NEHU, Shillong.
- The Institute conducted a Training Programme on Advance MS Excel, MS Access and Database Management held at National Institute of Electronics & Information Technology (NIELIT), Shillong from 03 January to 19 January 2017 (9 days). The training was imparted by experienced Faculty of National Institute of Electronics & Information Technology (NIELIT) and attended by Officers, Staff, Contract Staff and Outsourced Office Staff of the Institute.
- Dr Sudhir Kumar Jena attended a 3 Days International Conference on "Library & Information Services in Knowledge Society: Innovative, Value Added Services & Best Practices" at Mizoram University during 1-3 March 2017.
- Mr. Cliff Dkhar, (Library and Information Asst.): Seminar/Conference Attended (02)
 13 days IT Training Programme at NIELIT, Shillong during 03/01/2017 to 19/01/2017.
 - 02 days Workshop cum training programme on Institutional Repositories (NE states- II) during 23-24 September 2016 NDL Project, organized by NIT Meghalaya.
- Mrs. Wallamakor Kharsyad (library & Information Asst, (on contract))
 Seminar/Conference Attended (01)
- 13 days IT Training Programme at NIELIT, Shillong during 03/01/2017 to 19/01/2017.

RAJBHASHA SECTION

With a view to ensuring compliance of the Official Language Policy and to promote the use of Hindi for the official purpose, of the Institute Official Language Section was set up in the year 2012. Since then, this section has been making efforts for accelerating the progressive use of Hindi in the Institute. It is involved in various activities such as:

Hindi Language Training

In compliance of Presidential Order dated 27th April 1960, Hindi Training was conducted under Hindi Teaching Scheme, Ministry of Home Affairs, Govt. of India for the officers and staffs of the Institute wherein, this year 10 Praveen and 7 Pragya candidates passed the examinations in the session of Jan-May 2016 and 6 Praveen and 11 Pragya candidates in the session of Nov 2016.

Hindi Day/Fortnight

Hindi Day/Fortnight was celebrated during 14 to 28 September 2016. Various competitions like; singing, reading, hand writing, story writing, extempore speech, poetry recitation and antakshari were organized for the faculty members, students and staff of the Institute. A large number of participation from faculty members, students and staffs were seen during the events. Hindi Fortnight was concluded with grand participation of faculty members, students and staff. Winners were awarded with cash prizes and certificates by the Director.





Participants of Hindi Pakwada Competion





Prize Distribution of Hindi Pakwada

RGIIM Official Language Implementation Committee Meeting

Meetings are being held regularly in the institute every quarter for reviewing the progress report of Official Language under the Chairmanship of Director.

TOLIC Meetings

Institute regularly participated in the Town's Official Language Committee, Shillong held quarterly every year.



Official Language Implementation Committee Meeting

FACILITIES



RGIIM Shillong Library

Knowledge Center (Library) IIM Shillong

The EXIM Bank Knowledge Centre (Library), one of the most modern and tech savvy libraries in the country, has started functioning right from the time of inception of the Institute. It is envisaged to make the library one of the most vibrant and productive branches of the Institute so that it may keep pace with the global, dynamic and technology enabled information age, and meet the expectations of its end users.

With the above aim in view, within a short span of time, the Knowledge Center has acquired an excellent collection of management related books, journals and non-book materials. It maintains separate collection of Reference Books, Text Books, General books, Working Papers and other documents, the non-book collection - consisting of video cassettes, compact discs, etc. Faculty members make regular requisition of latest books to add value to the Knowledge Centre and equip it with the latest collection of books. It also has the latest collection of periodicals, magazines and newspapers. The process of updating the Centre with rich collection of both Indian and Foreign Journals is currently on. Journals are available in both online as well as in printed volumes. The Knowledge Center is also equipped with the latest E-Resources (E-Books, E-Journals, and Data-base) such as CMIE – Prowess, ISI-Emerging Markets, Pro Quest, EBSCO – Business Source Complete, Emerald Insight, Bloomberg and Accord Fintech, Taylor & Francis, World Bank E-Library, Elsevier Science Direct, Sage, Oxford, IEL Online, and Elsevier Scopus etc. . The Knowledge Center also has access to HBR and IIMA cases which are widely used by the participants and the faculty members.

Currently the knowledge center has tie ups with:

- AIMS (Association of Indian Management Schools)
- American Library, Kolkata
- All the Indian Institute of Managements (IIMs)
- Harvard Business School Publishing (HBSP)
- National Institute of Rural Development (NIRD)
- NDL

The varied type of services made available by the Centre, apart from lending, are the Reference Services, CAS (Current Awareness Services), SDI (Selective Dissemination of Information), Information Alert Services (E- Mail Services), Lest-you-miss (newspaper clippings) services, and ILL (Inter Library Loan) services. All the aforesaid online facilities are available through the Knowledge Centre E-Portal of the Institute.

The most significant achievement as far as the Knowledge Center's facilities are concerned is related to the "Library Automation" Services. This Knowledge Center is one of the few libraries in the country which is fully automated - the VTLS library management software with RFID (Radio Frequency Identification) Library Management System is being used for the purpose of house-keeping of library as well as other activities. The RFID technology makes the Circulation of books easier as the end-users can perform the ISSUE and RETURN activities through the KIOSK and DROP BOX machines respectively, using their smart proximity cards. The entire area is covered by CCTV. This new technological environment enables the Knowledge Center to serve its clientele in a better, faster and in a more efficient manner. The library cataloguing system is also implemented via OPAC for easy access by the users. This can even be accessed by participants from outside the campus.

The Central Library is knowledge hub of RGIIM Shillong, It provides comprehensive access to books, journals, theses and dissertations, reports, surveys covering diverse disciplines.

Collection Development

SI.No.	Collection	Total
01	Books	12399
02	Journals	56
03	Magazines	20
04	Newspapers	17
05	E-Resources	34(Databases)
06	Dissertation and Internship Report	1112
07	CD/DVD	433

Special Collection

- Harvard Business Review
- IIMA Working Papers

e-Resources (Accessible From Knowledge Centre Portal)

- 1. Taylor & Francis
- 2. Wiley Journals (yet to be renewal)
- 3. Springer Journals
- 4. Elsevier Science Direct E- Journals
- 5. IEL online
- 6. EBSCO- Business Source Complete
- 7. World Bank E- Library
- 8. INFORMS
- 9. Elsevier Scopus

Databases (Accessible from Knowledge Centre Portal)

- 1. ISI Emerging Markets
- 2. CMIE Prowess
- 3. Marketline Advantage
- 4. Accord Fintech
- 5. IBID
- 6. CMIE- Outlook
- 7. Indiastat
- 8. Financial Times
- 9. ProQuest Dissertation & Thesis
- 10. ProQuest e- Brary

List of e.Journals that can be accessed from E. Shodh Sindhu

- 1. Emerald Insight
- 2. Oxford E- Journals
- 3. Project Muse
- 4. Nature
- 5. Annual review
- 6. EPW
- 7. JSTOR
- 8. ABI Inform Complete
- 9. Jgate (JCCC)

List of Databases that can be accessed from E. Shodh Sindhu

- 1. Capitaline Plus
- 2. Crisil
- 3. Euromonitor
- 4. Insight
- 5. ISID

Cases

- HBSP Cases (from HBSP cases we are getting all the cases)
- IIMA Cases

PERMANENT CAMPUS

The progress of the work as on 31 March, 2017 are as follows:

Sl.No.	Description of works	Physical progress in %
1.	Land Development	100%
2.	Construction of Buildings and electrical works	80%
3.	Water supply line, Storm water drains, Footpath etc	75%
4.	Total area of works in progress	28089 sq.m
5.	Electricity connection from MECL	75%
6.	Water supply from PHE	70%
7.	Boundary wall	100%
8.	Building permission from MUDA	

Following are the works taken up in the present campus during 2017-18

- 1. Construction of 36 rooms hostel
- 2. Converting of dining hall to hostel room

3D View of the Academic Block



Actual Site Photograph (Academic Block)

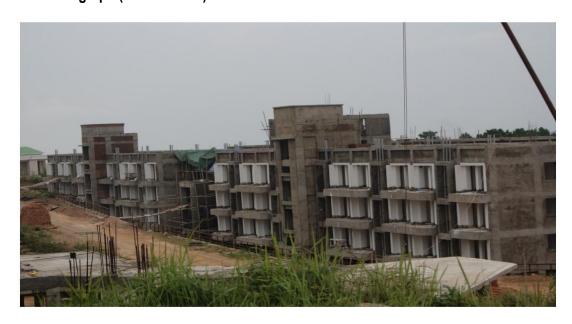




3-D View of Hostel Block



Actual Site Photograph (Hostel Block)



3D View of Director's Bungalow



Actual Site Photograph (Director's Bunglow)



3-D View of Type-VI Qtr.



Actual Site Photograph of Type –VI Qtr



3-D View of Type-IV Qtr.



Actual Site Photograph of Type –IV Qtr



3-D View of Type-III Qtr.



Actual Site Photograph of Type –III Qtr



3-D View of Type-II Qtr.



Actual Site Photograph of Type –III Qtr



3-D View of Dining Block



Actual Site Photograph of Dining Hall



View of Quarters



Development Works in Progress



Drain along the B/W



Storm Water drain

Water Treatment Plant



Transformer for Main Sub-Station



Internal Roads



AUDIT REPORT 2016-17

Separate Audit Report of the Comptroller and Auditor General of India on the accounts of the Rajiv Gandhi Indian Institute of Management, Shillong for the year ended 31 March 2017

We have audited the attached Balance Sheet of the Rajiv Gandhi Indian Institute of Management (RGIIM), Shillong as at 31 March 2017, Income and Expenditure Account and Receipts and Payments Account for the year ended on that date under Section 20 (1) of the Comptroller and Auditor General's (Duties, Powers and Conditions of Service) Act, 1971 read with Rule 19 (b) of the Rules and Regulations of RGIIM. RGIIM was registered under the Meghalaya Societies Regulation Act, 12 of 1983 in June 2007. The audit has been entrusted up to 2021-22. These financial statements are the responsibility of the RGIIM's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

- 2. The Separate Audit Report contains the comments of the Comptroller & Auditor General of India (CAG) on the accounting treatment only with regard to classification, conformity with the best accounting practices, accounting standards and the disclosure norms, etc. Audit observations on financial statements with regard to compliance with the Law, Rules & Regulations (Propriety and Regularity) and efficiency-cum-performance aspects, etc., if any, are reported through Inspection Reports/CAG's Audit Reports separately.
- 3. We have conducted our audit in accordance with auditing standards generally accepted in India. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining, on a test basis, evidences supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of financial statements. We believe that our audit provides a reasonable basis for our opinion.
- 4. Based on our audit, we report that:
- I. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- II. The Balance Sheet, Income and Expenditure Account and Receipts and Payments Account dealt with by this Report have been drawn up in the Revised Format of Accounts

prescribed for Central Educational Institutions by the Ministry of Human Resources Development (MHRD).

- III. In our opinion, proper books of accounts and other relevant records have been maintained by RGIIM as required under Rule 19 of the Rules and Regulations of the RGIIM in so far as it appears from our examination of such books.
- **IV.** We further report that:

A. Balance Sheet:

Current Assets (Schedule – 7):

Bank Balances with Scheduled Banks in Savings Account: ₹3.06 crore

in understatement of Current Liabilities and Current Assets by ₹18.05 crore each.

- A1. The above does not include ₹18.05 crore being the value of cheques issued prior to 31 December 2016 by the Institute but were not presented for payment up to 31 March 2016. Since validity of these cheques have already expired, liability has to be created against these stale cheques and reverse entry has to be made in the Cash Book. This has resulted
- A2. As per Bank Confirmation Certificate, the account in United Bank of India account (Golf Student Activities) is stated to have been closed on 30 March 2017. However, the above account was still active as per Annual Accounts. This needs to be reconciled.

Sundry Debtors - Others (TDS Receivable): ₹0.76 crore

A3: The above includes ₹0.76 crore being the amount of TDS deducted at source by banks/other agencies while making payments to the Institute which should have been classified under Advances and not under Sundry Debtors. This has resulted in overstatement of Sundry Debtors - Others (TDS Receivable) and understatement of Advances by ₹0.76 crore each.

Fixed Assets (Schedule - 4)

Electrical Installation: ₹0.53 crore

A4: The above does not include expenditure of ₹2.31 lakh incurred on purchase of electrical items which was wrongly booked under Repairs and Maintenance (Building). This has resulted in understatement of Fixed Assets (Electrical Installations) and overstatement of Repairs & Maintenance (Buildings) by ₹2.31 lakh each and corresponding understatement of Surplus for the year by ₹2.19 lakh (₹2.31 lakh - ₹0.12 lakh as depreciation).

Current Liabilities & Provisions

Sponsored Projects (Schedule3 a): ₹2.59 crore

A5: The above represents balance of funds available on externally sponsored projects. However, the actual balance available as on 31 March 2017 was ₹2.62 crore. The differential amount of ₹3 lakh was due to adjustment of expenses incurred more than available funds in

respect of one project (Development of sports policy) which should have been shown as debit balance (at column 9) and accounted as Receivables. This has resulted in understatement of Current Liabilities and Receivables by ₹3 lakh each.

B. Income & Expenditure Account Income: Academic Receipts (Schedule 9)

Academic: ₹25.84 crore

B1: The above includes an amount of ₹3.50 crore (Mess Charges - ₹1.52 crore, Electricity Charges - ₹1.03 crore, Student Welfare Charges - ₹0.81 crore and Health Insurance - ₹0.14 crore) which are not academic in nature and should have been accounted under Other Fees in line with Notes and Instructions for Compilation of Financial Statements of Central Educational Institutions. This has resulted in overstatement of Academic Receipts and understatement of Other Fees by ₹3.50 crore.

C: General:

C1: No provision of retirement benefit on the basis of Actuarial valuation as required under Accounting Standard-15.

D. Grants-in-aid:

- D1: The opening balance of Grant was NIL as on 1 April 2016. An amount of ₹40.50 crore was sanctioned, received and also spent during the year leaving NIL balance as on 31 March 2017.
- v. Subject to our observations in the preceding paragraphs, we report that the Balance Sheet and Income and Expenditure Account and Receipt and Payment Account dealt with by this report are in agreement with the books of accounts.
- vi. In our opinion and to the best of our information and according to the explanations given to us, the said financial statements read together with the Accounting Policies and Notes on Accounts and subject to the significant matters stated above and other matters mentioned in Annexure to this Audit Report give a true and fair view in conformity with accounting principles generally accepted in India.

- a) In so far as it relates to the Balance Sheet, of the state of affairs of the Rajiv Gandhi Indian Institute of Management (RGIIM), Shillong as at 31 March 2017; and
- b) In so far as it relates to Income and Expenditure Account, of the Surplus for the year ended on that date.

For and on behalf of the Comptroller and Auditor General of India

Place: Shillong

Date: 20 October 2017

(Stephen Hongray)

Principal Accountant General (Audit)



Rajiv Gandhi Indian Institute of Management Shillong

STATEMENT OF ACCOUNTS 2016-2017

Mayurbhanj Complex, Nongthymmai, Shillong - 793014



Rajiv Gandhi Indian Institute of Management Mayurbhanj Complex Nongthymmai Shillong - 793014

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SCHEDULES FORMING PART OF BALANCE SHEET AS ON 31st MARCH, 2017

BALANCE SHEET AS AT 31st March 2017

(Amount in Rupees)

				(7 tilloulit ill 1 tupecs)
			Current Year	Previous Year
SOURCE	S OF FUNDS	Schedule	FY-2016-17	FY 2015-16
CORPUS/CAPITAL FUND		1	1962946800.00	1366821986.00
			' s	
DESIGNATED/EARMARKED/ENDOWMENT FUNDS		2	1574404877.00	1577542188.00
CURRENT LIABILITIES & PROVISIONS		3	45284170.00	79369643.00
Ţ	OTAL		3582635847.00	3023733817.00
APPLICATI	ON OF FUNDS			
FIXED ASSETS				
	Tangible Assets		196887487.00	154910235.00
	Intangible Assets	4	38645206.00	2.00
	Capital Work-In-Progress		1561678481.00	1381678481.00
INVESTMENTS				
	Long Term		0.00	0.00
	Short Term	5	1318513.00	1294895.00
INVESTMENTS-OTHERS		6	0.00	1460390675.00
CURRENT ASSETS		7	1771643190.00	19241228.00
LOANS, ADVANCES & DEPOSITS		8	12462970.00	6218301.00
T	OTAL		3582635847.00	3023733817.00
Notes on Accounts				

(L. Thangkhiew) Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

Income and Expenditure Account for the year ending 31st March , 2017

(Amount In Rupees)

SI. No	Particulars	Schedule	Current Year FY 2016-17	Previous Year FY 2015-16
			Total	Total
Α	INCOME			
1	Academic Receipts	9	258558103.44	208849232.00
2	Grants / Subsidies	10	175857878.00	150000000.00
3	Income from investments	11	106355166.37	84021823.00
4	Interest earned	12	8583223.55	4907789.00
4	Other Incomes	13	2627829.76	3278051.00
5	Prior Period Adjustment	14	86046163.00	0.00
	Total (A)		638028364.12	451056895.00
В	<u>EXPENDITURE</u>			
1	Staff Payments & Benefits	15	85233644.00	74305067.00
2	Academic Expenses	16	84091312.55	68011203.00
3	Administrative and General Expenses	17	41483904.50	39076473.40
4	Transportation Expenses	18	961350.00	899268.00
5	Repairs and Maintenance	19	4669000.00	5703324.40
6	Finance costs	20	53239.20	32719.25
7	Depreciation	4	72046331.48	84828016.23
8	Other Expenses	21	0.00	0.00
9	Other(Prior Period Expenses)	22	544579.00	330732.00
	Total (B)		289083360.98	273186803.00
	Balance being excess of Income over Expenditure (A-B).		348945003.14	177870092.00
	Transfer to /from Designated fund. Building fund Others (specify)			
	Balance being Surplus (Deficit) Carried to General Fund			
	Notes on Accounts	23		

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

SCHEDULE -1: CORPUS / CAPITAL FUND

(Amount in Rupees)

	Particulars	Current Year FY 2016-17	Previous Year FY 2015-16
Balanc	e at the beginning of the year	1366821986.00	949068656.00
Add:	Contributions towards Corpus/Capital Fund	0.00	0.00
Add:	Grants From UGC/Govt. of India/State Govt.to the extend utilised for Capital expenditure	0.00	0.00
Add:	Assets purchased out of Earmarked Funds	247179811.00	239883238.00
Add:	Assets purchased out of Sponsored Projects whereby Ownership vested in the institution	0.00	0.00
Add:	Add: Assets Donated /Gifts Received	0.00	0.00
Add:	Other Additions	0.00	0.00
Add:	Excess of Income Over Expenditure	348945003.14	177870092.00
	Total	1962946800.14	1366821986.00
	Deduct: Deficit Transferred from Income & Expenditure Account		
	BALANCE AT THE YEAR-END	1962946800.00	1366821986.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 2: DESIGNATED / EARMARKED / ENDOWMENT FUNDS

(Amount in Rupees)

Particulars		Fund Wi	ise Breakup		Total		
	Capital Asset fund (GIA)	Scholarship for Poor students	Fund CCC	Endowment Funds	Current Year FY 2016-17	Previous Year FY 2015-16	
A.							
a) Opening balance	1575246762.00	957500.00	0.00	1337926.00	1577542188.00	1670167926.00	
b) Additions during the year	245000000.00	0.00	0.00	0.00	245000000.00	160000000.00	
c) Income from Investments made of the funds	0.00	0.00	0.00	0.00	0.00	0.00	
d) Accrued Interest on Investments/Advances	0.00	0.00	0.00	0.00	0.00	0.00	
e) Interest on Savings Bank A/c	0.00	0.00	0.00	0.00	0.00	0.00	
f) Other additions (Specify nature)	0.00	0.00	0.00	0.00	0.00	0.00	
Total (A)	1820246762.00	957500.00	0.00	1337926.00	1822542188.00	1830167926.00	
B.							
Utilisation / Expenditure towards objective of funds							
i) Capital Expenditure	247179811.00	0.00	0.00	0.00	247179811.00	239883238.00	
ii) Revenue Expenditure	0.00	957500.00	0.00	0.00	957500.00	12742500.00	
Total (B)	247179811.00	957500.00	0.00	0.00	248137311.00	252625738.00	
Closing balance at the year end (A-B)	1573066951.00	0.00	0.00	1337926.00	1574404877.00	1577542188.00	

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULED 2A: ENDOWMENT FUNDS

(Amount in Rupees)

S	l No.	Name of the Endowment	Openin	g Balance	Additions du Year	-	Total		Expenditure on the object during the year	Closino	g Balance	Total (10+11)
			Endowment	Accumulated Interest	Endowment	Interest	Endowment (3+5)	Accumulated Interest (4+6)	atiming the year	Endowment	Accumulated Interest	
	1	2	3	4	5	6	7	8	9	10	11	
			1337926.00	0.00	0.00	0.00	1337926.00	0.00	0.00	1337926.00	0.00	1337926.00
		Total	1337926.00	0.00	0.00	0.00	1337926.00	0.00	0.00	1337926.00	0.00	1337926.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 3: CURRENT LIABILITIES & PROVISIONS

(Amount in Rupees)

Particulars	Current Year FY 2016-17	Previous Year FY 2015-16
A. CURRENT LIABILITIES		- 1
Deposits from Staff	93250.00	0.00
Deposits from Students	3864900.00	3951455.00
3. Sundry Creditors		
a) For Goods & Services	34250.00	0.00
b) Leave encashment Payable	52969.00	52969.00
Deposit-Others (including EMD, Security Deposit)	2081300.00	2133951.00
5. Statutory Liabilities (GPF, TDS, WC TAX, CPF, GIS, NPS):	96677.00	
a) Overdue	0.00	263437.00
b) Others	0.00	0.00
6. Other Current Liabilities		
a) Salaries	0.00	0.00
b) Receipts against sponsored projects	25876149.41	22989972.00
c) Receipts against sponsored fellowships & scholarships	954900.00	343000.00
d) Unutilised Grants	0.00	0.00
e) Grants in advance	0.00	0.00
f) Other funds (scholarship & Alumni)	1201000.00	640000.00
g) Other liabilities (honorarium)	0.00	70750.00
h) Other Current Liabilities	11028775.00	48924109.00
Total (A) B. PROVISIONS	45284170.41	79369643.00
1. For Taxation	0.00	0.00
2. Gratuity	0.00	0.00
3. Superannuation Pension	0.00	0.00
4. Accumulated Leave Encashment	0.00	0.00
5. Trade Warranties/Claims	0.00	0.00
6. Others (Specify)	0.00	0.00
Total (B)	0.00	0.00
Total (A+B)	45284170.41	79369643.00

Note: Unutilized grants 6 (d) will include grants received in advance for next year

(L. Thangkhiew)(G.L. Saiborne)(M. Debnath)AccountantAccounts OfficerFinance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 3 (a): SPONSORED PROJECTS

(Amount in Rupees)

SI No	Name of the Project	Opening E As on 01.0		Receipts / Recoveries during the year	Total	Expenditure during the year	Closing As on 31	
1	2	3	4	5	6	7	8	9
1 4		Credit	Debit				Credit	Debit
1	Developing Managerial Skill for Entrepreneurship (CertificateProgramme)	3130.00	0.00	0.00	3130.00	0.00	3130.00	0.00
	EmergE	351370.00	0.00	278462.00	629832.00	588491.00	41341.00	
2	EmergE 2013 (Institute Programme)	203370.00	0.00	278462.00	481832.00	588491.00	-106659.00	0.00
3	EmergE 2014 (InstituteProgramme)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4	EmergE 2015 (Institute Programme)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	EmergE -NTPC (IP)	148000.00	0.00	0.00	148000.00	0.00	148000.00	0.00
6	Evaluation of Staff at MeECL (Consultancy)	250000.00	0.00	0.00	250000.00	0.00	250000.00	0.00
7	FDP Program at Bibs Kolkata –FDP	76001.00	0.00	0.00	76001.00	0.00	76001.00	0.00
8	Food Civil Supplies & Consumer Affairs, G.O.A	111630.00	0.00	0.00	111630.00	0.00	111630.00	0.00
9	Free The Slaves- Bihar	190308.00	0.00	0.00	190308.00	0.00	190308.00	0.00
10	General Management and Leadership Programme for Middle Level Management Executives of OIL India Ltd	450000.00	0.00	0.00	450000.00	0.00	450000.00	0.00
11	General Management Prog LIC East Zone (MDP)	1575247.00	0.00	0.00	1575247.00	0.00	1575247.00	0.00
12	Govt. of Sikkim, Department of Rural Development(CON)	40000.00	0.00	0.00	40000.00	0.00	40000.00	0.00
13	Guwahati Tea Auction Center (CON)	8000.00	0.00	0.00	8000.00	0.00	8000.00	0.00
14	HUDCO (Project)	41937.00	0.00	0.00	41937.00	0.00	41937.00	0.00
15	International Project for Sustainability (SusCon)	1938343.00	0.00	0.00	1938343.00	204088.00	1734255.00	0.00
16	Lady Keane College Training Program CEDNER	32000.00	0.00	0.00	32000.00	0.00	32000.00	0.00
17	Entrepreneurship Orientation & Business Mgt	280350.00	0.00	0.00	280350.00	9000.00	271350.00	0.00
18	General Management Programme	0.00	0.00	56000.00	56000.00	45434.00	10566.00	0.00
19	Project Management Programme	16375.00	0.00	29926.00	46301.00	46301.00	0.00	0.00
20	Tourism & Hospitality Management	0.00	0.00	88838.00	88838.00	88838.00	0.00	0.00
21	Leadership Training Programme for school Heads	5425.00	0.00	0.00	5425.00	0.00	5425.00	0.00
	CEDNER-DONER	569230.00	0.00	0.00	569230.00	270009.00	299221.00	0.00
22	Innovative Financial Mechanism	0.00	0.00	0.00	0.00	47930.00	299221.00	0.00
23	Project Management Training for Engineers	0.00	0.00		0.00	115385.00	0.00	0.00
24	Scenario Building strategizing in NE					106694.00	0.00	0.00
25	MDP-UNDP Agro Based Enterprise MGT	0.00	0.00	180000.00	180000.00	0.00	180000.00	0.00
26	MDP-Power Grid Corporation	113259.00	0.00	0.00	113259.00	0.00	113259.00	0.00
27	MDP-Shija Hospital (Prof.T.K.Giri)	2500.00	0.00	0.00	2500.00	0.00	2500.00	0.00
28	MDP -Skill Devp./Trg of Exe & Employees in SLPEs	2699915.00	0.00	0.00	2699915.00	0.00	2699915.00	0.00
29	MIDC(Prof P Saravanan)	35000.00	0.00	0.00	35000.00	0.00	35000.00	0.00

Contd...

SCHEDULE 3 (a): SPONSORED PROJECTS

(Amount in Rupees)

SI No	Name of the Project	Opening E As on 01.0		Receipts / Recoveries during the year	Total	Expenditure during the year	Closing E As on 31.	
1	2	3	4	5	6	7	8	9
Ē		Credit	Debit				Credit	Debit
30	MGNREGA -Research Study (Prof K.Sengupta)	0.00	0.00	202687.50	202687.50	0.00	202687.50	0.00
31	Mid Term Review Prog_EDCIL	536410.00	0.00	0.00	536410.00	0.00	536410.00	0.00
32	NABARD- Impact Evaluation Study	774138.00	0.00	0.00	774138.00	0.00	774138.00	0.00
33	Nationally Coordinated Project(NCP)	533455.00	0.00	0.00	533455.00	0.00	533455.00	0.00
34	NERCOMP Project Management/planning Evaluation	174743.00	0.00	0.00	174743.00	0.00	174743.00	0.00
35	NUJS Summer School	976900.00	0.00	0.00	976900.00	0.00	976900.00	0.00
36	Open Source Technology, NEIGHRIMS	21250.00	0.00	0.00	21250.00	0.00	21250.00	0.00
37	Preparation of Policy on Water & Sanitation(WATSAN)	68944.00	0.00	0.00	68944.00	0.00	68944.00	0.00
38	SAIPM	111353.00	0.00	0.00	111353.00	0.00	111353.00	0.00
39	SHCM	601576.00	0.00	0.00	601576.00	0.00	601576.00	0.00
40	SIBPM	49751.00	0.00	0.00	49751.00	0.00	49751.00	0.00
41	SIGRAMP 3	388989.00	0.00	0.00	388989.00	0.00	388989.00	0.00
42	Study of Low CD Ratio in Meghalaya	0.00	0.00	0.00	0.00	0.00	0.00	0.00
43	Study on the Schemes of the MB&OCWWB	0.00	0.00	0.00	0.00	0.00	0.00	0.00
44	Suscon IV	76000.00	0.00	0.00	76000.00	0.00	76000.00	0.00
45	Suscon V	699493.16	0.00	100507.00	800000.16	0.00	800000.16	0.00
46	CP-Tourism & Hospitality Management	3047087.00	0.00	0.00	3047087.00	0.00	3047087.00	0.00
47	MDP-Training on Transformational Leadership,PED,	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Assam							
48	MDP-IOCL	1352295.00	0.00	2610361.75	3962656.75	75650.00	3887006.75	0.00
49	MDP-Leadership dev NACEN	270860.00	0.00	807300.00	1078160.00	290952.00	787208.00	0.00
50	MDP-LIC leadership Development Program	2329160.00	0.00	0.00	2329160.00	223171.00	2105989.00	0.00
51	MDP on Programme Management (AMTRON)	1148511.00	0.00	0.00	1148511.00	191250.00	957261.00	0.00
52	NFCG -2014-15 Research Project	81037.00	0.00	0.00	81037.00	41280.00	39757.00	0.00
53	Development of Sports Policy (GOM)	500000.00	0.00	543480.00	1043480.00	1318739.00	-275259.00	0.00
54	MIDC (D.K.Agarwal incubation centre)	458000.00	0.00	0.00	458000.00	0.00	458000.00	0.00
55	MDP Corporate Governance 2016	0.00	0.00	1150000.00	1150000.00	621317.00	528683.00	0.00
56	MDP General Management "open"	0.00	0.00	34500.00	34500.00	0.00	34500.00	0.00
57	ICSSR-Devp.of Performance (Rohit Joshi)	0.00	0.00	360000.00	360000.00	26786.00	333214.00	0.00
58	ICSSR-Effectiveness Of independent Directors							0.00
	(P.Sararvanan)	0.00	0.00	720000.00	720000.00	506512.00	213488.00	
59	IGDC Project- Tripura	0.00	0.00	420000.00	420000.00	148067.00	271933.00	0.00
	TOTAL	22989972.00	0.00	7582062.25	30572034.41	4695885.00	25876149.41	0.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

SCHEDULE 3 (b): SPONSORED FELLOWSHIPS AND SCHOLARSHIPS

(Amount in Rupees)

SI No	Name of Sponsor		Opening Balance As on 01.04.2016 Transactions During the year		Transactions During the year		Balance .03.2017
1	2	3	4	5	6	7	8
		CR.	DR.	CR.	DR.	CR.	DR.
1	University Grants Commission	0.00	0.00	0.00	0.00	0.00	0.00
2	Ministry of Tribal Affairs.	0.00	0.00	1223800.00	611900.00	611900.00	
	MP Govt.Scholarship	0.00	0.00	565000.00	565000.00	0.00	0.00
	Ministry of Social Justice and Empowerment.	3000.00	0.00	8629848.00	8629848.00	3000.00	
3	Others (Specify individually)						
	Aditya Birla Scholarship	340000.00	0.00	175000.00	175000.00	340000.00	10593648.00
A	Total	343000.00	0.00	10593648.00	9981748.00	954900.00	0.00

The total of Column 7, (Credit) will appear under the above head, on the liabilities side of the Balance Sheet (Schedule3).

The total of Column 8 (Debit) will appear as Receivables on the Assets side of the Balance Sheet in Schedule 8 (Loans, Advances and Deposits).

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 3 (C) UNUTILISED GRANTS FROM UGC, GOVERNMENT OF INDIA AND STATE GOVERNMENTS

(Amount in Rupees)

	Current Year FY 2016-17	Previous Year FY 2015-16
A. Plan grants: Government of India		
Balance B/F		0.00
Add: Receipts during the year	175857878.00	150000000.00
Total (a)	175857878.00	150000000.00
Less: Refunds		0.00
Less: Utilized for Revenue Expenditure	175857878.00	150000000.00
Less: Utilized for Capital Expenditure		0.00
Total (b)	175857878.00	150000000.00
Unutilized carried forward (a-b)	0.00	0.00
B. UGC grants: Plan		
Balance B/F	0.00	0.00
Add: Receipts during the year	0.00	0.00
Total (c)	0.00	0.00
Less Refunds	0.00	0.00
Less: Utilized for Revenue Expenditure	0.00	0.00
Less: Utilized for Capital Expenditure	0.00	0.00
Total (d)	0.00	0.00
Unutilized carried forward (c-d)	0.00	0.00
C. UGC grants: Non Plan		
Balance B/F	0.00	0.00
Add: Receipts during the year	0.00	0.00
Total (e)	0.00	0.00
Less Refunds	0.00 0.00	0.00
Less: Utilized for Revenue Expenditure Less: Utilized for Capital Expenditure	0.00	0.00 0.00
Total (f)	0.00	0.00
Unutilized carried forward (e-f)	0.00	0.00
D. Grants from State Govt	0.00	0.00
Balance B/F	0.00	0.00
Add: Receipts during the year	0.00	0.00
Total (g)	0.00	0.00
Less: Utilized for Revenue Expenditure	0.00	0.00
Less: Utilized for Capital Expenditure	0.00	0.00
Total (h)	0.00	0.00
Unutilized carried forward (g-h)	0.00	0.00
*GRAND Total (A+B+C+D)	0.00	0.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

SCHEDULE -4: FIXED ASSETS

(Amount in Rupees)

			GROSS BLOCK					DEPRECIATION	NET BLOCK			
SI. No	DESCRIPTION	Rate	Op Balance as on 01.04.2016	Additions	Deductions	CI Balance	Dep Opening Balance	Depreciation for the year	Deductions / Adjustments	Total Depreciation	As at previous year FY 2015-16	As at current year end FY 2016-17
Α	TANGIBLE ASSETS											
1	Land:	0%	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	1.00
a) b)	Freehold Leasehold		0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
II	Buildings:			0.00		0.00		0.00				0.00
a)	On Freehold Land (boundary Wall)	2%	75212671.00	0.00	0.00	75212671.00	54985967.43	1504253.42	46048133.56	10442087.29	20226703.57	64770583.71
b) c) d)	On Leasehold Land Ownership Flats/Premises Superstructures on Land not belonging to educational institutions	2% 2%	0.00 13354721.00	0.00 0.00	0.00 0.00	0.00 13354721.00	0.00 977523.42	0.00 267094.42	0.00 671089.80	0.00 573528.04	0.00 12377197.58	0.00 12781192.96
III	(Temporary Campus) Plants, Machinery & Equipment	2%	157140684.00 0.00	38864834.00 0.00	0.00	196005518.00 0.00	68863856.96 0.00	31685218.82	-23414390.61	123963466.39	88276827.04 0.00	72042051.61 0.00
IV	Vehicle	1		0.00		0.00		0.00				
a) b) c) d) e)	Vehicle (Tata Safari) Vehicle (Maruti SX-4) Vehicle (Scooty) Vehicle (Mahindra XYLO) Vehicle (Innova)	10% 10% 10% 10% 10%	1183851.00 804414.00 43250.00 972059.00 1445824.00	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 0.00	1183851.00 804414.00 43250.00 972059.00 1445824.00	922721.30 626978.53 22183.43 419625.41 545798.56	118385.10 80441.40 4325.00 97205.90 144582.40	614.59 28847.10 5512.55 100843.16 256633.80	1040491.81 678572.83 20995.88 415988.15 433747.16	261129.70 177435.47 21066.57 552433.59 900025.44	143359.19 125841.17 22254.12 556070.85 1012076.84
٧	Furniture & Fixtures	7.5%	37082628.39	4399056.00	0.00	41481684.39	16685473.65	2947474.33	1465804.32	18167143.66	20397154.74	23314540.73
VI	Office Equipment	7.5%	14808897.00	802258.00	0.00	15611155.00	7586740.04	1134215.83	2359691.12	6361264.75	7222156.97	9249890.25
VII	Computer/Peripherals	20%	9651469.00	0.00	0.00	9651469.00	8911310.80	1098604.27	2783348.91	7226566.16	740158.00	2424902.84

Contd...

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

				GROSS B	LOCK			DEPRE	CIATION		NET B	LOCK
SI. No	DESCRIPTION	Rate	Op Balance as on 01.04.2015	Additions	Deduction	CI Balance	Dep Opening Balance	Depreciation for the year	Deductions/ Adjustments	Total Depreciation	As at previous year FY 2015-16	As at current year end FY 2016-17
VII												
1	Electrical Installation	5%	5067803.00	222531.00	0.00	5290334.00	2302281.15	260747.33	1250535.43	1312493.05	2765521.85	3977840.95
IX	Library books	10%	15744425.00	163965.00	0.00	15908390.00	15744424.00	1581239.48	6760390.33	10565273.15	1.00	5343116.85
Χ	Tube wells & water supply		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
XI	Other fixed assets:			0.00		0.00		0.00			0.00	
	Polycon Video Conference	= =										
а	System	7.5%	1677692.00	0.00	0.00	1677692.00	759366.90	125826.90	187420.77	697773.03	918325.10	979918.97
b	Glow Sign Board	5%	226493.00	0.00	0.00	226493.00	152396.05	11324.65	81073.04	82647.66	74096.95	143845.34
	TOTAL OF A		334416882.00	44452644.00	0.00	378869526.00	179506648.00	41060939.00	38585548.00	181982039.00	154910235.00	196887487.00
В	INTANGIBLE ASSETS I.T. Implementation (Web											
1	Development)	40%	60371674.00	4342438.00	734173.00	63979939.00	60371673.00	9032507.63	16421710.33	52982470.30	1.00	10997468.70
II	E- Journal & Periodicals	40%	75675453.53	18384729.00	0.00	94060182.53	75675453.00	21952884.85	31215892.43	66412445.42	1.00	27647737.11
	TOTAL OF B		136047127.53	22727167.00	734173.00	158040121.53	136047126.00	30985392.48	47637602.76	119394915.72	2.00	38645205.81
С	CAPITAL WORK IN PROGRESS		1									
I	TRANSFER TO ASSETS	A	1381678481.00	180000000.00	0.00	1561678481.00	0.00	0.00	0.00	0.00	1381678481.00	1561678481.00
	NET WORK-IN-PROGRESS C		1381678481.00	180000000.00	0.00	1561678481.00	0.00	0.00	0.00	0.00	1381678481.00	1561678481.00
	TOTAL (A+B+C)		1852142490.53	247179811.00	734173.00	2098588128.53	315553774.00	72046331.48	86223150.76	301376954.72	1536588718.00	1797211173.81

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 4(A) - FIXED ASSETS PLAN

Amount in Rupees

				Gross	Block			DEPREC	CIATION		NET E	BLOCK
SI. No	Assets Heads	Rate	Op Balance as on 01.04.2016	Additions	Deductions	CI Balance	Dep Opening Balance	Depreciation for the year	Deductions / Adjustments	Total Depreciation	As at previous year FY 2015-16	As at current year end FY 2016-17
Α	TANGIBLE ASSETS									= 7		
1	Land:	0%	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	1.00
a	Freehold		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
b	Leasehold		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
II	Buildings:			0.00		0.00		0.00	-			0.00
	On Freehold Land											
а	(boundary Wall)	2%	75212671.00	0.00	0.00	75212671.00	54985967.43	1504253.42	46048133.56	10442087.29	20226703.57	64770583.71
b	On Leasehold Land	2%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Ownership											
С	Flats/Premises	2%	13354721.00	0.00	0.00	13354721.00	977523.42	267094.42	671089.80	573528.04	12377197.58	12781192.96
d	Superstructures on Land											
	not belonging to											
	educational institutions	004	4==44000400		2.22	40000==4000		0400=040.00		40000040000		- 00.400 - 4.04
	(Temporary Campus)	2%	157140684.00	38864834.00	0.00	196005518.00	68863856.96	31685218.82	-23414390.61	123963466.39	88276827.04	72042051.61
	Plants, Machinery &		0.00	0.00		0.00	0.00	0.00		0.00	0.00	0.00
III IV	Equipment		0.00	0.00		0.00 0.00	0.00	0.00 0.00		0.00	0.00	0.00
	Vehicle	10%	1183851.00	0.00 0.00	0.00	0.00 1183851.00	922721.30	118385.10	614 50	1040491.81	261129.70	143359.19
a b	Vehicle (Tata Safari)	10%	804414.00	0.00	0.00	804414.00	922721.30 626978.53	80441.40	614.59 28847.10	678572.83	177435.47	125841.17
	Vehicle (Maruti SX-4) Vehicle (Scooty)	10%	43250.00	0.00	0.00	43250.00	22183.43	4325.00	5512.55	20995.88	21066.57	22254.12
С	Vehicle (Mahindra	1076	43230.00	0.00	0.00	43230.00	22103.43	4323.00	5512.55	20995.00	21000.57	22234.12
d	XYLO)	10%	972059.00	0.00	0.00	972059.00	419625.41	97205.90	100843.16	415988.15	552433.59	556070.85
e	Vehicle (Innova)	10%	1445824.00	0.00	0.00	1445824.00	545798.56	144582.40	256633.80	433747.16	900025.44	1012076.84
V	Furniture & Fixtures	7.5%	37082628.39	4399056.00	0.00	41481684.39	16685473.65	2947474.33	1465804.32	18167143.66	20397154.74	23314540.73
VI	Office Equipment	7.5%	14808897.00	802258.00	0.00	15611155.00	7586740.04	1134215.83	2359691.12	6361264.75	7222156.97	9249890.25
VII	Computer/Peripherals	20%	9651469.00	0.00	0.00	9651469.00	8911310.80	1098604.27	2783348.91	7226566.16	740158.00	2424902.84
VIII	Electrical Installation	5%	5067803.00	222531.00	0.00	5290334.00	2302281.15	260747.33	1250535.43	1312493.05	2765521.85	3977840.95
IX	Library books	10%	15744425.00	163965.00	0.00	15908390.00	15744424.00	1581239.48	6760390.33	10565273.15	1.00	5343116.85
	Tube wells & water											
X	supply		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
XI	Other fixed assets:			0.00	1	0.00		0.00	Canada /		0.00	
	Polycon Video									The same of the sa		
a	Conference System	7.5%	1677692.00	0.00	0.00	1677692.00	759366.90	125826.90	187420.77	697773.03	918325.10	979918.97
b	Glow Sign Board	5%	226493.00	0.00	0.00	226493.00	152396.05	11324.65	81073.04	82647.66	74096.95	143845.34
	TOTAL OF A		334416882.00	44452644.00	0.00	378869526.00	179506648.00	41060939.00	38585548.00	181982039.00	154910235.00	196887487.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

				Gross B	lock			DEPREC	IATION		NET B	LOCK
SI. No	Assets Heads	Rate	Op Balance as on 01.04.2015	Additions	Deduction s	CI Balance	Dep Opening Balance	Depreciation for the year	Deductions / Adjustments	Total Depreciation	As at previous year FY 2015-16	As at current year end FY 2016-17
В	CAPITAL WORK IN PROGRESS											
	TRANSFER TO ASSETS		1381678481.00	180000000.00	0.00	1561678481.00	0.00	0.00	0.00	0.00	1381678481.00	1561678481.00
	NET WORK-IN- PROGRESS		1381678481.00	180000000.00	0.00	1561678481.00	0.00	0.00	0.00	0.00	1381678481.00	1561678481.00
С	INTANGIBLE ASSETS											
	I.T. Implementation (Web Development)	40%	60371674.00	4342438.00	734173.00	63979939.00	60371673.00	9032507.63	16421710.33	52982470.30	1.00	10997468.70
	E- Journal &	1070	333, 1014.00	10.12400.00	701170.00	333, 3000.00	333, 1070.00	0002007.00	10.21710.00	02002470.00	1.00	10001400.10
II	Periodicals	40%	75675453.53	18384729.00	0.00	94060182.53	75675453.00	21952884.85	31215892.43	66412445.42	1.00	27647737.11
	TOTAL OF C		136047127.53	22727167.00	734173.00	158040121.53	136047126.00	30985392.48	47637602.76	119394915.72	2.00	38645205.81
	TOTAL (A+B+C)		1852142490.53	247179811.00	734173.00	2098588128.53	315553774.00	72046331.48	86223150.76	301376954.72	1536588718.00	1797211173.81

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 4 B - INTANGIBLE ASSETS

(Amount in Rupees)

			Gross Block					Depreciati	on Block		Net Block	
SI. No	Assets Heads	Rate	Op. Balance	Additions	Deductions	Cl. Balance	Depreciation / Amortizations Opening Balance	Depreciation / Amortization for the year	Deductions / Adjustments	Total Depreciation / Amortization	31.03.2016	31.03.2017
1	Patents & Copyrights		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2	I.T. Implementation (Web Development)	40%	60371674.00	4342438.00	734173.00	63979939.00	60371673.00	9032507.63	16421710.33	52982470.30	1.00	10997468.70
3	E- Journal & Periodicals	40%	75675453.53	18384729.00	0.00	94060182.53	75675453.00	21952884.85	31215892.43	66412445.42	1.00	27647737.11
	TOTAL OF B		136047127.53	22727167.00	734173.00	158040121.53	136047126.00	30985392.48	47637602.76	119394915.72	2.00	38645205.81

In the main schedule the above assets are fully depreciated the year hence a nominal value of Re 1 has been taken into account.

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 5: INVESTMENTS FROM EARMARKED / ENDOWMENT FUNDS

(Amount in Rupees)

SI No	Particulars	Current Year FY 2016-17	Previous Year FY 2015-16
1	In Central Government Securities	0.00	0.00
2	In State Government Securities	0.00	0.00
3	Other Approved Securities	0.00	0.00
4	Shares	0.00	0.00
5	Debentures and Bonds	355375.10	334629.21
6	Term Deposits with Banks	963137.90	960266.00
7	Others (to be specified)	0.00	0.00
Total		1318513.00	1294895.21

(L. Thangkhiew)
Accountant

(Lt Col Retd P.P Kulkarni)
CAO

(M. Debnath)
Finance Officer

(Amitabha De)
Director

SCHEDULE 5 A: INVESTMENTS FROM EARMARKED/ENDOWMENT FUNDS (FUND WISE)

(Amount in Rupees)

SI No	Funds	Current Year FY 2015-16	Previous Year FY 2014-15
1			
2			
3	<u>-</u>	-	
4			
5			
	Total	0	0

(L. Thangkhiew)
Accountant

(G.L. Saiborne)
Accounts Officer

(M. Debnath)
Finance Officer

(Lt Col Retd P.P Kulkarni)
CAO

(Amitabha De)
Director

SCHEDULE 6: INVESTMENTS - OTHERS

(Amount in Rupees)

SI No	Particulars	Current Year FY 2016-17	Previous Year FY 2015-16
1	In Central Government Securities	0.00	0.00
2	In State Government Securities	0.00	0.00
3	Other Approved Securities	0.00	0.00
4	Shares	0.00	0.00
5	Debentures and Bonds	0.00	0.00
6	Term Deposits with Banks	0.00	1460390675.02
7	Others (to be specified)	0.00	0.00
	Total	0.00	1460390675.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -7: CURRENT ASSETS

(Amount in Rupees)

SI. No	Particulars		IT YEAR	PREVIOUS YEA	
31.110		FY 20	116-17	201!	5-16
1	Stock:				
a	Stores and Spares	0.00		0.00	
b	Loose Tools	0.00	(50)	0.00	
С	Publications	0.00		0.00	
d	Laboratory chemicals, consumables and glass ware	0.00		0.00	
е	Building Material	0.00		0.00	
f	Electrical Material	0.00		0.00	
g	Stationery	0.00		0.00	
h	Water supply material	0.00	0.00	0.00	0.00
2	Sundry Debtors:				
а	Debts outstanding for a period exceeding six months	0.00		0.00	
b	Others(TDS Receivable)	7559888.00	7559888.00	1105577.00	1105577.00
3	Cash balances in hand (including cheques/ drafts and imprest)	21329.00	21329.00	14630.00	14630.00
4	Bank Balances (to be further classified as pertaining to earmarked fund or otherwise)				
a	With Schedule Banks:				
A	-In Current Accounts	0.00		0.00	
A	-In Term deposit Accounts	1733464167.60	a den a	0.00	
	-In Savings Accounts	30597805.27	1764061972.87	18121021.00	18121021.00
b	With non-Schedule Banks:				
	-In Current Accounts	0.00		0.00	5
	-In Term deposit Accounts	0.00		0.00	
	-In Savings Accounts	0.00	0.00	0.00	0.00
5	Post Office-Savings Accounts	0.00	0.00	0.00	0.00
	TOTAL	1771643190.00	1771643190.00	19241228.00	19241228.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

ANNEXURE	<u> A</u>			(Amount in Rupees)
SI. No)	Accounts name	Particulars	Amount
1.		Savings Bank Accounts		
	1	SBI MAIN A/c 30276148008	Grant from MHRD	20699510.26
	2	SBI HOSTEL A/c 30417949667	Hostel /Mess A/c	873058.00
	3	SBI PGP A/c 31136230995	Academic Fee Receipt	3179191.01
	4	SBI Admission A/c 33762990824	Development (Plan) A/c (Admission A/c)	3040214.00
	5	UBI NCP A/C 1574010004534	Sponsored Projects Fund	516178.00
	6	UBI GOLF(Student Activities) A/C	Sponsored Programme	90959.50
	7	SBI STAFF WELFARE A/c 31147104355	Staff Welfare Fund	38971.00
	8	SBI NPS A/C 31136237174	Deposit A/c (NPS)	22362.00
	9	UBI Placement & Student Activity Account	Student Fund	1448575.50
	10	SBI POWER JYOTI A/c 31557929255	Student Aid Fund	389882.00
II.		Current Account		
	1	SBI FOREX A/c 31136237174	Foreign Currency Transfer	298904.00
III.		Term Deposits with Scheduled Banks		0.00
		TOTAL		30597805.27

(L. Thangkhiew)
Accountant

(G.L. Saiborne)
Accounts Officer

(Lt Col Retd P.P Kulkarni)
CAO

(Amitabha De)
Director

SCHEDULE -8: LOANS, ADVANCES & DEPOSITS

(Amount in Rupees)

SI. No	Particulars		NT YEAR)16-17	PREVIOU FY 20	
1 Ad	dvances to employees: (Non-interest bearing)	1120	710-17	1120	13-10
	alary	0.00		0.00	
b Fe	estival	0.00		24000.00	
c LT		230786.00	' <u></u>	238279.00	
	edical Advance	102000.00		157972.00	
e TA	A advance	771930.00		189837.00	
f Stu	udent welfare	48485.00		76000.00	
g CP	PDA /PDA	68605.00		45000.00	
h FD	DA CONTRACTOR OF THE CONTRACTO	7348.00		21390.00	
	ternal projects/programme	1327195.00		673615.00	
	ficial advances	774815.00		674639.00	
	Ivance for programme office	77835.00		315046.00	
	aff welfare	56500.00		111000.00	
	Ivance for Institute Research Scheme	198925.00		283348.00	
	JSCON	1500000.00		700000.00	
o CE	EDNER/MDP	2395.00	5166819.00	47280.00	3557406.00
2 Lo	ong Term Advances to employees: (Interest bearing)				
0 1/0	phicle Loan	0.00		0.00	
	ome Loan	0.00		0.00 0.00	
	her (to be specified)	0.00	0.00	0.00	0.00
	dvances and other amounts recoverable in cash or in kind or for value to be received:	0.00	0.00	0.00	0.00
					- 4
	n Capital Account	0.00		0.00	
	Suppliers	5058642.00		2640895.00	
	hers	0.00	5058642.00	0.00	2640895.00
4 Pre	repaid Expenses				
a Ins	surance	0.00	1	0.00	
	her Expenses	0.00	0.00	0.00	0.00
	eposits		7 19 19 19 19		
			The second second		
	elephone	0.00		0.00	
	ase Rent	0.00		0.00	
	ectricity	2217509.00		0.00	
	CTE, if applicable	0.00		0.00	
	CI, if applicable	0.00		0.00	
f Oth	hers (to be specified)	0.00	2217509.00	0.00	0.00

SI. No	Particulars	CURREN FY 20		PREVIOUS YEAR FY 2015-16		
6	Income Accrued:					
a	On Investments from Earmarked/Endowment Funds	0.00		0.00		
b	On Investments - Others	0.00		0.00		
С	On Loans and Advances	0.00		0.00		
d	Others (includes income due unrealized -Rs)	0.00	0.00	0.00	0.00	
7	Other receivable					
a	Debit balances in Sponsored Projects		0.00		0.00	
b	Debit balances in Fellowship & Scholarship		0.00		0.00	
С	Grants Receivable		0.00		0.00	
d	Others receivables	20000.00	20000.00	20000.00	20000.00	
8	Claims receivable			0.00		
	TOTAL	12462970.00	12462970.00	6218301.00	6218301.00	

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT AS ON 31st MARCH, 2017

SCHEDULE -9: ACADEMIC RECEIPTS

(Amount in Rupees)

SI. No	Particulars	CURRENT YEAR FY 2016-17	PREVIOUS YEAR FY 2015-16
Α	Academic		
	PGP Tuition Fee	186333629.72	163830576.00
1	PGP-X Tuition fee/mess/insurance/others	36287062.72	18170000.00
	FPM tuition fee	75000.00	19000.00
2	Mess Charges	15190555.00	11117869.00
3	Software License Fee	467500.00	425000.00
4	Electricity Charges	10300541.00	5138881.00
5	Student welfare Charges	8144509.00	4080000.00
6	Security deposit by the student	0.00	0.00
7	Admission Fee (acceptance fee)	30000.00	10200.00
8	Enrolment Fee	99000.00	74000.00
9	Library Admission Fee	0.00	0.00
10	Health insurance	1434810.00	701515.00
11	Registration Fee	0.00	323712.00
12	Syllabus Fee	0.00	0.00
	TOTAL (A)	258362607.44	203890753.00
В	Examinations	-	
1	Admission test Fee	0.00	0.00
2	Annual Examination Fee	0.00	0.00
3	Mark Sheet, Certificate Fee	0.00	0.00
4	Entrance Examination Fee	0.00	0.00
	TOTAL (B)	0.00	0.00

Contd...

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SI. No	Particulars	CURRENT YEAR FY 2016-17	PREVIOUS YEAR FY 2015-16
С	Other Fees		
1	Identity Card Fee	0.00	0.00
2	Fine/ Miscellaneous Fee	91014.00	0.00
3	Student NTU Programme	0.00	4377077.00
4	Medical Fee	0.00	0.00
5	Student Welfare Sponsors	30000.00	485000.00
6	Hostel Fee	0.00	0.00
	TOTAL (C)	121014.00	4862077.00
D	Sale of Publications		
1	Sale of Admission Forms	0.00	13610.00
2	Sale of syllabus and Question Paper, etc.	0.00	82792.00
3	Sale of Prospectus including Admission Forms	0.00	0.00
	TOTAL (D)	0.00	96402.00
Е	Other Academic Receipts		
1	Registration fee for workshops, Programme	0.00	0.00
2	Indian journal	74482.00	0.00
3	Registration fees (Academic Staff College)	0.00	0.00
	TOTAL (E)	74482.00	0.00
	GRAND TOTAL (A+B+C+D+E)	258558103.44	208849232.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -10: GRANTS/ SUBSIDIES (IRREVOCABLE GRANTS RECEIVED)

(Amount in Rupees)

			Plan					(varioune in respecto)
SI. No	Particulars	Govt of India	Plan	UGC Specific Schemes	Total Plan	Non Plan UGC	CURRENT YEAR TOTAL FY 2016-17	PREVIOUS YEAR TOTAL FY 2015-16
	Balance B/F	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Add: Receipts during the year	160000000.00	15857878.00	0.00	175857878.00	0.00	175857878.00	150000000.00
	Total	160000000.00	15857878.00	0.00	175857878.00	0.00	175857878.00	150000000.00
	Less Refund to UGC	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Balance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Less: Utilized for Capital Expenditure (A)		0.00	0.00	0.00	0.00	0.00	0.00
	Balance	160000000.00	15857878.00	0.00	175857878.00	0.00	175857878.00	150000000.00
	Less: Utilized for Revenue Expenditure (B)	160000000.00	15857878.00	0.00	175857878.00	0.00	175857878.00	150000000.00
	Balance B/F (C)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL	0.00	0.00	0.00	0.00		0.00	0.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -11: INCOME FROM INVESTMENTS

(Amount in Rupees)

		Earmarked / Er	ndowment Funds	Other In	vestments
SI. No	Particulars		PREVIOUS YEAR FY 2015-16	CURRENT YEAR FY 2016-17	PREVIOUS YEAR FY 2015-16
1	Interest				
а	On Government Securities	0.00	0.00	0.00	0.00
b	Other Bonds/ Debentures	0.00	0.00	0.00	0.00
2	Income received				
а	Each Fund Separately	0.00	0.00	0.00	0.00
3 a	Income Accrued/I Interest Earned Each Fund Separately	0.00	0.00	106355166.37	84021822.79
4	Others (Specified)	0.00	0.00	0.00	0.00
	TOTAL	0.00	0.00	106355166.37	84021822.79
TRANSF	FERRED TO EARMARKED/ ENDOWMENT FUNDS	0.00	0.00	0.00	0.00
	Balance	0.00	0.00	106355166.37	84021822.79

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 12: INTEREST EARNED

(Amount in Rupees)

SI No	Particulars	Current Year FY 2016- 17	Previous Year FY 2015-16
1	On Savings Accounts with scheduled banks	8583223.55	4907789.00
2	On Loans		
a.	Employees/Staff	0.00	0.00
b.	Others	0.00	0.00
3	On Debtors and Other Receivables		0.00
	Total	8583223.55	4907789.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -13: OTHER INCOME (Amount in Rupees)

	ULE - 13: OTHER INCOME		(Amount in Rupees)
SI. No	Particulars	CURRENT YEAR FY 2016-17	PREVIOUS YEARFY 2015-16
Α	Income from Land & Building		
1	Hostel Room Rent	155100.00	119700.00
2	License Fee (Employees)	225750.00	110000.00
3	Hire Charges of Auditorium/Playground/Convention Centre,etc	0.00	91500.00
4	Electricity charges (Employees)	349491.00	379999.00
5	Water charges recovered	0.00	0.00
	TOTAL (A)	730341.00	701199.00
В	Sale of Institute's Publications	0.00	0.00
	TOTAL (B)	0.00	0.00
С	Income from holding events		
1	Gross Receipts from annual function/ sports carnival	439154.00	0.00
	Less: Direct expenditure incurred on the annual function/ sports carnival	0.00	0.00
2	Gross Receipts from fetes	0.00	0.00
	Less: Direct expenditure incurred on the fetes	0.00	0.00
3	Gross Receipts for educational tours	0.00	0.00
	Less: Direct expenditure incurred on the tours	0.00	0.00
4	Others (to be specified and separately disclosed)	0.00	0.00
	Others	0.00	0.00
	TOTAL (C)	439154.00	0.00
D	Others		
1	Income from consultancy	0.00	766389.00
2	RTI fees	0.00	472.00
3	Income overhead	392086.00	320784.00
4	Sale of application form (recruitment)	0.00	0.00
5	Misc. receipts (Sale of tender form, waste paper, etc.)	46527.00	31851.00
6	Profit on Sale/disposal of Assets:	0.00	0.00
	a) Owned assets	0.00	0.00
	b) Assets received free of cost	0.00	0.00
,	Grants/Donations from Institutions, Welfare Bodies and International		
7	Organizations	1000000.00	1000000.00
8	Others (specify)	0.00	377356.00
	Suspense	19721.76	80000.00
	TOTAL (D)	1458334.76	2576852.00
	GRAND TOTAL (A+B+C+D)	2627829.76	3278051.00

(L. Thangkhiew)(G.L. Saiborne)AccountantAccounts Officer

(M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 14: PRIOR PERIOD INCOME

(Amount in Rupees)

SI No	Particulars	Current Year FY 2016- 17	Previous Year FY 2015-16
1	Academic Receipts	0.00	0.00
2	Income from Investments	0.00	0.00
3	Interest earned	0.00	0.00
4	Surplus on recomputation of depreciation from written down value method to straight line method of past years	86046163.00	0.00
	Total	86046163.00	0.00

(L. Thangkhiew) Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

MAYUR BHANJ COMPLEX, NONGTHYMMAI, SHILLONG – 793 014.

SCHEDULE -15: STAFF PAYMENTS & BENEFITS

(Amount in Rupees)

CI No	Destinulara	CUR	RENT YEAR FY 201	6-17	PREV	PREVIOUS YEAR FY 2015-16		
SI. No	Particulars	Plan	Non Plan	Total	Plan	Non Plan	Total	
1	Salaries and Wages	0.00	0.00	0.00	66174938.00	0.00	66174938.00	
а	Salaries to Faculty members	40664757.00	0.00	40664757.00	38838695.00	0.00	38838695.00	
b	Salaries to Non-faculty members	23820985.00	0.00	23820985.00	19610812.00	0.00	19610812.00	
С	Salaries to Contractual staff	7451999.00	0.00	7451999.00	7725431.00	0.00	7725431.00	
2	Allowances and Bonus	400664.00	0.00	400664.00	168002.00	0.00	168002.00	
3	Contribution to Provident Fund	446000.00	0.00	446000.00	0.00	0.00	0.00	
4	Contribution to NPS (Employers Contribution only)	4970279.00	0.00	4970279.00	4332081.00	0.00	4332081.00	
5	Contribution to Other Fund (Govt)	0.00	0.00	0.00	202626.00	0.00	202626.00	
6	Staff Welfare Expenses	339182.00	0.00	339182.00	197020.00	0.00	197020.00	
7	Retirement and Terminal Benefits	102044.00	0.00	102044.00	0.00	0.00	0.00	
8	LTC facility/leave encashment	1360457.00	0.00	1360457.00	1184904.00	0.00	1184904.00	
9	Medical facility	1387552.00	0.00	1387552.00	1390173.00	0.00	1390173.00	
10	Children Education Allowance	543024.00	0.00	543024.00	503730.00	0.00	503730.00	
11	Honorarium	3647500.00	0.00	3647500.00	0.00	0.00	0.00	
12	Others (relocation)	57201.00	0.00	57201.00	109593.00	0.00	109593.00	
13	Sumptuary Allowance	42000.00	0.00	42000.00	42000.00	0.00	42000.00	
	TOTAL	85233644.00	0.00	85233644.00	74305067.00	0.00	74305067.00	

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 15 A: EMPLOYEES RETIREMENT AND TERMINAL BENEFITS

(Amount in Rupees)

				(
Particulars	Pension	Gratuity	Leave Encashment	Total
Opening Balance as on 01.04.2015	0.00	0.00	0.00	0.00
Addition : Capitalized value of Contributions Received from other Organizations	0.00	0.00	0.00	0.00
Total (A)	0.00	0.00	0.00	0.00
Less: Actual Payment during the Year (B)	0.00	0.00	0.00	0.00
Balance Available on 31.03.2016 C(A-B)	0.00	0.00	0.00	0.00
A. Provision to be made in the Current year (d -c)	0.00	0.00	0.00	0.00
B. Contribution to New Pension Scheme	0.00	0.00	0.00	0.00
C. Medical Reimbursement to Retired Employees	0.00	0.00	0.00	0.00
D. Travel to Hometown on Retirement	0.00	0.00	0.00	0.00
E. Deposit Linked Insurance Payment	0.00	0.00	0.00	0.00
Total (A+B+C+D+E)	0.00	0.00	0.00	0.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -16: ACADEMIC EXPENSES

(Amount in Rupees)

CL No	Doublesslave	CURF	RENT YEAR FY	2016-17	PREV	IOUS YEAR FY 20	15-16
SI. No	Particulars	Plan	Non Plan	Total	Plan	Non Plan	Total
1	PGP Expenses	11945555.00	0.00	11945555.00	9055432.00	0.00	9055432.00
2	PGP Ex Expenses	15228652.00	0.00	15228652.00	9223340.00	0.00	9223340.00
3	Honorarium (PGP)	7277500.00	0.00	7277500.00	5359679.00	0.00	5359679.00
4	Tedx payment	589187.00	0.00	589187.00	278719.00	0.00	278719.00
5	Hostel/ Mess Expenses	13911977.00	0.00	13911977.00	11313239.00	0.00	11313239.00
6	Expenses on seminar / workshop (Podium)	109605.00	0.00	109605.00	268189.00	0.00	268189.00
7	TA/ DA to visiting faculty	1738434.05	0.00	1738434.05	1266317.00	0.00	1266317.00
8	Cumulative Professional Development Allowances (CPDA)	2186501.00	0.00	2186501.00	1032382.00	0.00	1032382.00
9	Student Welfare Expenses	3199532.00	0.00	3199532.00	1819840.00	0.00	1819840.00
10	Admission Expenses	5534048.00	0.00	5534048.00	5705710.00	0.00	5705710.00
11	Convocation Expenses	2731923.00	0.00	2731923.00	1931952.00	0.00	1931952.00
12	Library Expenditure	430650.00	0.00	430650.00	17035.00	0.00	17035.00
13	Placement Expenditure	1897636.50	0.00	1897636.50	1271428.00	0.00	1271428.00
14	Stipend/ means-cum-merit scholarship (FPM)	7193749.00	0.00	7193749.00	5642831.00	0.00	5642831.00
15	Directors Conclave /Industry meet	1122249.00	0.00	1122249.00	0.00	0.00	0.00
16	Alumni Expenses	593685.00	0.00	593685.00	33790.00	0.00	33790.00
17	Library paper / periodical	118629.00	0.00	118629.00	410131.00	0.00	410131.00
18	Institute membership	216199.00	0.00	216199.00	0.00	0.00	0.00
19	Golf Season (Student activity programme)	2098723.00	0.00	2098723.00	2753351.00	0.00	2753351.00
20	Research and Development Project	5910.00	0.00	5910.00	23920.00	0.00	23920.00
21	Cedner expenses	130292.00	0.00	130292.00	51214.00	0.00	51214.00
22	Student Exchange Summit	491891.00	0.00	491891.00	9202145.00	0.00	9202145.00
23	Expenses on seminar / workshop (faculty)	1062879.00	0.00	1062879.00	0.00	0.00	0.00
24	insurance expenses	777801.00	0.00	777801.00	1122410.00	0.00	1122410.00
25	IRS Project	202494.00	0.00	202494.00	228149.16	0.00	228149.16
26	PGP Study Abroad programme	351298.00	0.00	351298.00	0.00	0.00	0.00
27	Mandalay Exchange programme	74683.00	0.00	74683.00	0.00	0.00	0.00
28	Training/ Deputation & Study Tour (FDP)	443356.00	0.00	443356.00	0.00	0.00	0.00
29	Study abroad programme ISEG	233774.00	0.00	233774.00	0.00	0.00	0.00
30	Need Base Scholarship Fund	2192500.00	0.00	2192500.00	0.00	0.00	0.00
	TOTAL	84091312.55	0.00	84091312.55	68011203.00	0.00	68011203.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -17: ADMINISTRATIVE AND GENERAL EXPENSES

(Amount in Rupees)

	SI. No		Particulars	CURF	RENT YEAR FY 20	16-17	PREV	IOUS YEAR FY 20	15-16
	51. IVC)	Particulars	Plan	Non Plan	Total	Plan	Non Plan	Total
Α			Infrastructure						
	1		Electricity and power	6439709.00	0.00	6439709.00	6863995.00	0.00	6863995.00
	2		Water Charges	657200.00	0.00	657200.00	296100.00	0.00	296100.00
	3		Insurance	0.00	0.00	0.00	0.00	0.00	0.00
	4		Rent, Rates and Taxes (including property tax)	6469632.00	0.00	6469632.00	5932594.00	0.00	5932594.00
В			Communication						0.00
	5		Postage & Telegram	123342.00	0.00	123342.00	154621.00	0.00	154621.00
	6		Telephone and Internet Charges	771077.00	0.00	771077.00	760375.00	0.00	760375.00
С			Others	0.00					0.00
	7		Printing and Stationary	1882375.00	0.00	1882375.00	1460078.40	0.00	1460078.40
	8		Travelling and Conveyance Expenses						0.00
		a	TA/DA/expenses on Board /Society	985384.00	0.00	985384.00	797674.00	0.00	797674.00
		b	TA/DA Faculty	529333.50	0.00	529333.50	1399640.00	0.00	1399640.00
		С	TA/DA Staff	744844.00	0.00	744844.00	1394774.00	0.00	1394774.00
		е	TA/DA Miscellaneous	780402.00	0.00	780402.00	809223.00	0.00	809223.00
		f	TA/DA Building & works committee	340604.00	0.00	340604.00	445345.00	0.00	445345.00
	9		Expenses on Seminar/ workshops	0.00	0.00	0.00	512599.00	0.00	512599.00
	10		EPF employers contribution	0.00	0.00	0.00	33501.00	0.00	33501.00
	11		Auditors Remuneration	331813.00	0.00	331813.00	222552.00	0.00	222552.00
	12		Advertisement and Publicity	2198615.00	0.00	2198615.00	3194059.00	0.00	3194059.00
	13		APJ Centre expenses	310936.00	0.00	310936.00	0.00	0.00	0.00
	14		Legal and professional Expenses	660000.00	0.00	660000.00	689500.00	0.00	689500.00
	15		Others office expenses	1666676.00	0.00	1666676.00	1667324	0.00	1667324.00
10	16		CAG audit fees	229280.00	0.00	229280.00	247940.00	0.00	247940.00
	17		Staff development Allowance	2593009.00	0.00	2593009.00	141000.00	0.00	141000.00
	18	11/2	Newspaper & Periodicals	8316.00	0.00	8316.00	14774.00	0.00	14774.00
	19	7	Wages for outsource housekeeping & securities staff	13641338.00	0.00	13641338.00	12001418.00	0.00	12001418.00
	20		IT Filing fee	105929.00	0.00	105929.00	31920.00	0.00	31920.00
1	21		Games and sports expenses	14090.00	0.00	14090.00	5467.00	0.00	5467.00
	22		Institutional membership fee	0.00	0.00	0.00	0.00	0.00	0.00
			TOTAL	41483904.50	0.00	41483904.50	39076473.40	0.00	39076473.40

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -18: TRANSPORTATION EXPENSES (Amount in Rupees)

SI. No	Darticulare	CURRENT YEAR FY 2016-17 Particulars		PREVIOUS YEAR FY 2015-16			
31. 140	r di liculai S	Plan	Non Plan	Total	Plan	Non Plan	Total
1	Vehicles (owned by educational institution)						
a	Running Expenses	0.00	0.00	0.00	0.00	0.00	0.00
b	Repairs & maintenance	142838.00	0.00	142838.00	76739.00	0.00	76739.00
С	Insurance Expenses	75389.00	0.00	75389.00	81295.00	0.00	81295.00
d	POL	685300.00	0.00	685300.00	522068.00	0.00	522068.00
2	Vehicles taken on rent/ lease						0.00
a	Rent/ lease Expenses	0.00	0.00	0.00	0.00	0.00	0.00
3	Vehicle (Taxi) hiring expenses	57823.00	0.00	57823.00	219166.00	0.00	219166.00
	TOTAL	961350.00	0.00	961350.00	899268.00	0.00	899268.00

(L. Thangkhiew)
Accountant

(G.L. Saiborne)
Accounts Officer

(Lt Col Retd P.P Kulkarni)
CAO

(Amitabha De)
Director

(M. Debnath)
Finance Officer

SCHEDULE -19: REPAIRS & MAINTENANCE (Amount in Rupees)

SI. No	Particulars	CURR	RENT YEAR FY 20	16-17	PREVIOUS YEAR FY 2015-16		
31. 140	r di ticulai S	Plan	Non Plan	Total	Plan	Non Plan	Total
1	Buildings	1208146.00	0.00	1208146.00	2552785.00	0.00	2552785.00
2	Furniture & Fixtures	117014.00	0.00	117014.00	46759.00	0.00	46759.00
3	Plant & Machinery	0.00	0.00	0.00	622214.00	0.00	622214.00
4	Office Equipment/computers	1109384.00	0.00	1109384.00	711891.00	0.00	711891.00
5	Computers	275995.00	0.00	275995.00	0.00	0.00	0.00
6	Laboratory & Scientific equipment	0.00	0.00	0.00	0.00	0.00	0.00
7	Audio Visual equipment	0.00	0.00	0.00	0.00	0.00	0.00
8	Cleaning Material & Services	210061.00	0.00	210061.00	201675.40	0.00	201675.40
9	Book binding charges	0.00	0.00	0.00	0.00	0.00	0.00
10	Gardening	854000.00	0.00	854000.00	840000.00	0.00	840000.00
11	Estate Maintenance	894400.00	0.00	894400.00	728000.00	0.00	728000.00
12	Others (Specify)	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL	4669000.00	0.00	4669000.00	5703324.40	0.00	5703324.40

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -20: FINANCE COSTS (Amount in Rupees)

SI. No	Particulars	CURRENT YEAR FY 2016-17			PREVIOUS YEAR FY 2015-16		
		Plan	Non Plan	Total	Plan	Non Plan	Total
1	Bank Charges	53239.20	0.00	53239.20	32719.25	0.00	32719.25
2	Others (specify)	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL	53239.20	0.00	53239.20	32719.25	0.00	32719.25

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE -21: OTHER EXPENSES

(Amount in Rupees)

SI. No	I. No Particulars	CURF	RENT YEAR FY 20	16-17	PREVIOUS YEAR FY 2015-16		
31. 110	railiculais	Plan	Non Plan	Total	Plan	Non Plan	Total
1	Provision for Bad and Doubtful Debts/Advances	0.00	0.00	0.00	0.00	0.00	0.00
2	Irrecoverable Balances Written- off	0.00	0.00	0.00	0.00	0.00	0.00
3	Grants/Subsidies to other institutions/organizations	0.00	0.00	0.00	0.00	0.00	0.00
4	Others (Depreciation)	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL	0.00	0.00	0.00	0.00	0.00	0.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE 22 - PRIOR PERIOD EXPENSES

(Amount in Rupees)

SI. No	Particulars	CURF	RENT YEAR FY 2016	-17	PREVIOUS YEAR FY 2015-16		
		Plan	Non Plan	Total	Plan	Non Plan	Total
1	Establishment Expenses	0.00	0.00	0.00	0.00	33016.00	33016.00
2	Academic Expenses	0.00	0.00	0.00	0.00	297716.00	297716.00
3	Administrative Expenses	0.00	0.00	0.00	0.00	0.00	0.00
4	Transportation Expenses	0.00	0.00	0.00	0.00	0.00	0.00
5	Repairs & Maintenance	0.00	0.00	0.00	0.00	0.00	0.00
6	Other Expenses	721566.00	0.00	721566.00	0.00	0.00	0.00
7	Depreciation	-176987.00	0.00	-176987.00	0.00	0.00	0.00
	TOTAL	544579.00	0.00	544579.00	0.00	330732.00	330732.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

FORM OF FINANCIAL STATEMENTS (CENTRAL HIGHER EDUCATIONAL INSTITUTIONS)

NAME OF ENTITY: RAJIV GANDHI INSTITUTE OF MANAGEMENT SHILLONG RECEIPTS AND PAYMENTS ACCOUNT FOR THE PERIOD/YEAR ENDED 31.03.2017

(Amount in Rupees)

Receipts	Current Year 2016-17	Previous Year 2015-16	Payments	Current Year 2016-17	Previous Year 2015-16
I. Opening Balance as on 01.04.2016			I. Expenses		
a) Cash Balances	14630.00	10900.00	a) Establishment Expenses	85233644.00	74305067.00
			Salary & Allowance	71937741	65460766.00
b) Bank Balance			Staff Benefit & Welfare Charges	7879624.00	4309594.00
i. In Current accounts	0.00	0.00	Employers contribution to NPS	4970279	4332081.00
ii. In Deposit accounts	0.00	0.00	Employers contribution to other Fund(CPF)	446000	202626.00
iii. Saving accounts	18121020.52	21884472.57	b) Academic Expenses	81535410.55	68011203.00
SBI Main A/c 30276148008	8576432.95	8324143.50	Expenses on PGP	11945555.00	9055432.00
SBI Hostel A/c 30417949667	371523.00	1318859.00	Admission expenses	5534048.00	5705710.00
SBI NPS A/c 31136237174	21279.00	19610.00	Honorarium PGP	7277500.00	5359679.00
SBI FOREX A/c 31136237174	298904.00	25000.00	Expenses on PGP Ex	15228652.00	9223340.00
SBI PGP A/c 31136230995	2991829.07	9508884.57	Library Expenses/membership	549279.00	460956.00
UBI NCP A/c No 1574010004534	516178.00	496134.00	Hostel/Mess Expenses	13911977.00	11313239.00
SBI STAFF WELAFRE A/c 31147104355	102558.00	75361.00	Students activity Golf Expenses	1998723.00	2753351.00
SBI Power Jyoti A/c 31557929255	389882.00	390500.00	Convocation Expenses	2731923.00	1931952.00
UBI Placement & Student Activity account	1448575.50	682623.50	Placement expenditure	1897636.50	1271428.00
UBI Golf (Student Activities) A/c	36364500	503143.00	Student Welfare Expenses	3199532.00	1819840.00
SBI Admission A/c	3040214.00	540214.00	Student Exchange Programme /USA/ISEG/	917872.00	9202145.00
SBI Travel Desk A/c	0.00	0.00	TEDX Seminar(Institute Share)	589187.00	278719.00
			Fellow Programe in Management(FPM)	7193749.00	5642831.00
II. Grants Received	420857878.00		Expenses on Podium	0.00	268189.00
a) From Government of India (MHRD - Recurring)	405000000.00	310000000.00	TA/DA Visiting Faculty	1738434.05	1266317.00
b) From State Government			CEDNER	100664.00	51214.00
c) From Other sources (details)	15857878.00	0.00	Insurance expenses	777801.00	1122410.00
(Grants for Capital & Revenue Expenses / to be			Cumulativa Professional Day, Allaw (CDDA)	2480504.00	1000000.00
shown separately if available)			Cumulative Professional Dev. Allow (CPDA) Institute Research Project (IRS)	2186501.00 202494.00	1032382.00 228149.00
		2000	Research and Development	5910.00	23920.00

	Receipts	Current Year 2016-17	Previous Year 2015-16	Payments	Current Year 2016-17	Previous Year 2015-16
	I. Academic Receipts	258558103.11	208849232.00	Expenses on seminar/workshop	1172484.00	0.00
"	PGP Fees	220436734.72	184616136.00	Director's conclave	1172464.00	0.00 0.00
	PGP X Fee	36287062.72	18170000.00	Alumni expenses	593685.00	0.00
	Acceptance fee/Registration fee/	0.00	323712.00	Institute membership	216199.00	0.00
	Indian Journal	74482.00	82792.00	Training/Study Tour	443356.00	0.00
	Registration fee FPM	75000.00	19000.00	IESEG	233774.00	0.00
	Student Programme (NTU)	0.00	4377077.00	c) Administrative Expenses	41483904.50	39076473.40
	Student Hogranine (NTO) Student Activity Sponsor Amount	30000.00	485000.00	Electricity and Power	6439709.00	6863995.00
	Fines / penalties/cancellation received	91014.00	403000.00	Rent, Rates & Taxes	6469632.00	5932594.00
	Processing Fee/enrollment fee	129000.00	74000.00	Postage/Telegram	123342.00	154621.00
	Insurance expenses	1434810.00	701515.00	Advertisement	2198615.00	3194059.00
IV.	/. Receipts against Earmarked / Endowment Funds	0.00	0.00	Printing & Stationery	1882375.00	1460078.40
'	. Receipts against Earmarkea / Endownient i ands	0.00	0.00	Board & Society expenses	985384.00	797674.00
				Bould a Goodery expenses	300004.00	101014.00
٧	. Receipts against Sponsored Projects / Schemes	7582062.25	14368449.16	Travel (Miscellaneous)	780402.00	809223.00
				Travel (Faculty)	529333.50	1399640.00
٧	I. Receipts against Sponsored Fellowships / Scholarships	1963800.00	15000803.00	Travel (Staff)	744844.00	1394774.00
	Central Sector Scholarship Scheme.	0.00	8629848.00	Travel (BWC)	340604.00	445345.00
	Ministry of Tribal Affairs Scholarship	1223800.00	5845955.00	Internal Audit Remuneration	331813.00	222552.00
	Aditya Birla scholarship	175000.00	525000.00	Legal/Professional Expenses	660000.00	689500.00
	Others	565000.00	0.00	Audit Fees	229280.00	247940.00
١,,	II Income on Investments From	10/2551// 27	0.00	Course and Cuerte	14000.00	5407.00
۷	II. Income on Investments From	106355166.37	0.00	Games and Sports	14090.00	5467.00
	a) Earmarked / Endowment Funds	0.00	0.00	Paper & Periodicals	8316.00	14774.00
	b) Other Investments	106355166.37	0.00	Water Supply	657200.00	296100.00
١,,	III between two and an	0502222 55	04001000 70	Office Expenses	416669.10	1667324.00
V	III. Interest received on	8583223.55	84021822.79	Other (APJ Centre)	310936.00	512599.00
	a) Bank Deposits	8583223.55	84021822.79	Wages & Salary Outsourced	13641338.00	12001418.00
	b) Loans and Advances c) Savings Bank Accounts	0.00 0.00	0.00 0.00	Telephone & Internet IT Filing Fee	771077.00 105929.00	760375.00 31920.00
	C) Savings Dank Accounts	0.00	0.00	EPF/EDLI employer contribution	0.00	33501.00
				Staff Development Allowance	2593009.00	141000.00
				Hospitality	1250006.90	0.00
					RESERVED	

Receipts	Current Year 2016-17	Previous Year 2015-16	Payments	Current Year 2016-17	Previous Year 2015-16
			d) Transportation Expenses	961350.00	899268.00
IX. Investments Encashed	0.00	0.00	Insurance expenses	75389.00	81295.00
X. Term Deposits with Scheduled Banks encashed	1688500449.13	1388964511.84	POL	685300.00	522068.00
			Repairs & Maintenance (vehicle)	142838.00	76739.00
XI. Other income (including Prior Period Income)	0.00	0.00	Vehicle hiring expenses	57823.00	219166.00
			e) Repairs & Maintenance	4669000.00	5703324.40
XII. Deposits and Advances	0.00	0.00	Cleaning materials	210061.00	201675.40
			Horticulture expenses	854000.00	840000.00
XIII. Miscellaneous Receipts including Statutory Receipts	2623402.76	74576626.00	Maintenance of guest house	894400.00	728000.00
Miscellaneous Receipts:			Repairs & Maintenance (Building & Furniture)	1325160.00	2599544.00
License fee	225750.00	110000.00	Repairs & Maintenance (AMC & Equipment)	1385379.00	1334105.00
Golf Cup Sponsorship	1000000.00	1000000.00	f) Prior period Expenses	721566.00	330732.00
Tender Fee Receipts/Miscl/RTI	32746.00	377828.00	g) Finance Cost Schedule 20	53239.20	32719.25
Rent received	155100.00	119700.00			
Electricity Charges Recovery(Staff)	344045.00	379999.00	I. Payments against Earmarked / Endowment Funds	0.00	0.00
Other Miscellaneous Receipts	441154.00	31851.00		-	
Interest Received / Earned in savings	0.00	4907789.00	II. Payments against Sponsored Projects / Schemes	4695885.00	8791711.00
Receipt from project	0.00	766389.00			
Income overhead (mess)	392086.00	320784.00	IV. Payments against Sponsored Fellowships / Scholarships	1351900.00	14835803.00
Suspense	19721.76	80000.00	Central Sector Scholarship Scheme.	0.00	8629848.00
Convocation	12800.00	91500.00	Ministry of Tribal Affairs Scholarship	611900.00	5845955.00
Other Receipts CR			Aditya Birla Scholarship	175000.00	360000.00
Cess	558309.00	522950.00	Need base Scholarship	0.00	0.00
GSLIS	301790.00	275160.00	Others	565000.00	0.00
Forest Royalty	248885.00	510694.00	V. Investments and Deposits made	100000000000000000000000000000000000000	
Security Deposit (Maintenance/Renovation	4000577.00	0074440.00	\0.1.65 \ 1.115 \ 1.5	0.00	0.00
2016-17)	1888577.00	2671412.00	a) Out of Earmarked / Endowment Funds	0.00	0.00
Professional Tax	174900.00	147882.00	b) Out of own Funds (Investments - Others)	0.00	0.00
Director's contribution to staff welfare	22500.00	0.00	VI. Term Deposits with Scheduled Banks	1961597559.50	1824059756.63
SSS (LIC)	1059434.00	736061.00			

Receipts	Current Year 2016-17	Previous Year 2015-16	Payments	Current Year 2016-17	Previous Year 2015-16
			VII. Expenditure on Fixed Assets and Capital Works - in -		
TDS Salary	3302.00	20302.00	Progress		
TDS Salary	6887162.00	129976.00	a) Fixed Assets	332491801.03	239883238.00
TDS Vendor	2855120.00	148526.00	Computer	2783348.91	970836.00
Vat 15-16	0.00	5314924.00	Equipment	3161949.12	1476509.00
Vat 2016-17	5304011.00	0.00	Furniture & Fixture	5864860.32	2159261.00
Employee Contribution to Pension Fund	4979753.00	4472341.00	I.T. Implementation (Web Dev.)	19852987.73	15524322.00
leave encashment	0.00	52969.00	Glow sign board	81073.04	0.00
GPF Employee	30000.00	50160.00	Vehicle Innova	256633.80	0.00
CPF Employee Share	964320.00	514320.00	Vehicle Mahindra	100843.16	0.00
Secutiry Deposit PGPX 2015-16)	23445.00	160000.00	Vehicle SX4	28847.10	0.00
Secutiry Deposit PGPX 2016-17)	300000.00	0.00	Vehicle scooter	5512.55	0.00
Security Deposit Students (2016-18)	1970000.00	1724000.00	Vehicle TATA safari	614.59	0.00
Expenses payable	11148900.00	48924109.00	Permanent campus (boundary wall)	46048133.56	0.00
Alumni fees (PGP 16-18)	561000.00	15000.00	Polycon video Conferencing	187420.77	0.00
XIV. Any Other Receipts/ Advance Adjustment	23280726.00	146417907.84	Temporary campus	15450443.39	62770731.00
Advance for LTC	1244023.00	666399.00	Library Books	6924355.33	364131.00
Advance From CPDA	1509324.00	355971.00	E-Journal & Periodicals	49600621.43	19691226.00
Advance From Programme(2014-15)	112100.00	392654.00	Permanent Campus	671089.80	6798300.00
Advances Staff Welfare	283000.00	149000.00	Electrical Installation	1473066.43	182970.00
Advance to Supplier/Vendor	16346791.00	139907533	b) Capital Works - in - Progress	180000000.00	130000000.00
Advance for CEDNER	73885.00	52720.00	VIII. Other Payments including statutory payments	79079165.00	25454707.00
Festival Advance	54600.00	60450.00	Cess	558309.00	522950.00
Other Official Advance/ Miscl.Advances	1564689.00	1147333.00	Expenses Payable	49009984.00	11495397.00
TA Advance	946031.00	1194179.00	GSLIS	306110.00	275160.00
Advance for PGPX	2911.00	100000.00	Forest Royalty	248885.00	510694.00
Advance from Programme(2013-14)	0.00	389442.00	Security Deposit (Mainten/Renovation)-2015-16	1607489.00	228741.00
Medical advance	385972.00	333460.00	Student Security deposit 2014-16	1330000.00	10000.00
Advance for IRS	84423	388701.84	Security Deposit MEPDCL	2217509.00	0.00
Advance for FDP	51842.00	0.00	Student Security deposit 2013-15	737455.00	0.00
			Professional Tax	174900.00	147882.00

Receipts	Current Year 2016-17	Previous Year 2015-16		Payments	Current Year 2016-17	Previous Year 2015-16
Advance for SUSCON	0.00	1200000.00		SSS (LIC)	1057644.00	736061.00
Advance for student Welfare	357515.00	10545.00		TDS Salary	6887162.00	30623.00
Advance from Programme (2012-13)	0.00	0.00		TDS Vendor	2855120.00	133470.00
Advance from Programme (2015-16)	21200.00	69520.00		VAT 14-15	0.00	148526.00
Advance from Programme (2013-10) Advance for programme (16-17)	242420.00	0.00	3	vat 2016-17	5304011.00	5314924.00
XV. Directors staff welfare fund	0.00	31500.00		Security Deposit (Mainten/Renovation)2016-17	237060.00	4362881.00
XVI. Other TDS receivable/sundry debtors	223480.00	5537621.00		Security Deposit (Mainten/Renovation)2014-15	96679.00	349541.00
XVII. Other current liability	223400.00	0.00		EPF employee	133758.00	50160.00
XVIII. Others/surplus on revaluation	86046163.03	0.00		Security Deposit Maintenance PGP x (2012-13)	0.00	60000.00
XIX. Grant in Aid Adjusted during the year	0.00	200000000.00		Honorarium Payable	0.00	44121.00
AIA. Statit ili Alu Aujusteu uutiliy tile yeal	0.00	20000000000000		Student Security deposit 2016-18	110000.00	0.00
				Student Security deposit 2010-16 Student Security deposit 2014-15	192545.00	0.00
				Student Security deposit 2014-13 Student Security deposit 2015-17	10000.00	30000.00
				CPF Employee Share	936960.00	536100.00
				Gratuity	0.00	352656.00
				Leave encashment payable	0.00	114820.00
			GPF	Leave encasiment payable	45000.00	0.00
			GII	Employee Contribution to Pension Fund	5022585.00	0.00
			IX.	Refunds of Grants	0.00	0.00
			Х.	Deposits and Advances	33984552.00	144503582.00
				Advance for LTC	1236530.00	676965.00
				Advance From CPDA	1532929.00	292971.00
			-71	Advance From Programme 2014-15	159000.00	144000.00
				Advances Staff Welfare	228500.00	196500.00
				Advance for PGPX	20000.00	100000.00
				Advance to Supplier/Vendor	18764538.00	8303832.00
				Festival Advance	29475.00	65100.00
				Advance for IRS	0.00	0.00
	337			Advance from Programme (2013-14)	0.00	251990.00
				Other Official Advance/ Miscl.Advances	1664865.00	1620760.00
				Advance to SUSCON	800000.00	700000.00
				TA Advance	1528124.00	1125447.00
				Medical advance	330000.00	392700.00
				Advance for FDA	37800.00	21390.00
				Advance for CEDNER	29000.00	100000.00
				Advance for student activity	330000.00	76000.00
		Marie Tolkinson		Advance from programme 2015-16	20000.00	220720.00
			Adva	nce from programme 2016-17	596000.00	0.00
				TDS Receivable	6677791.00	0.00

Receipts	Current Year 2016-17	Previous Year 2015-16	Payments	Current Year 2016-17	Previous Year 2015-16
			XI. Other Payments	0.00	0.00
			CEDNER	29628.00	0.00
			XII. Closing Balances		
			a) Cash Balances	21329.00	14630.00
			b) Bank Balance	-	
			i. In Current accounts		
			ii. In Savings accounts	30597805.27	18121020.52
			SBI MAIN A/c 30276148008	20699510.26	8576432.95
			SBI HOSTEL A/c 30417949667	873058.00	371523.00
			UBI NCP A/C 1574010004534	516178.00	516178.00
			SBI NPS A/C 31136237174	22362.00	21279.00
			SBI FOREX A/c 31136237174	298904.00	298904.00
			SBI PGP A/c 31136230995	3179191.01	2991829.07
			SBI STAFF WELFARE A/c 31147104355	38971.00	102558.00
			SBI POWER JYOTI A/c 31557929255	389882.00	389882.00
			RGIIM GOLF A/C	90959.50	363645.00
			RGIIM Placement & Student Activity Account	1448575.50	1448575.50
			RGIIM Admission Account	3040214.00	3040214.00
			i. In Deposit accounts	0.00	0.00
				0.00	
			XIII. Accrued Interest		0.00
			XVI. Other current liability (need base)	3150000	5955818.00
Total	2661991513.00	2469979053.00	Total	2661991513.00	2469979053.00

(L. Thangkhiew) Accountant (G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULES FORMING PART OF THE ACCOUNTS AS ON 31st MARCH, 2017

SCHEDULE: 23 SIGNIFICANT ACCOUNTING POLICIES

1. BASIS FOR PREPARATION OF ACCOUNTS

The financial statements are prepared under the Historical Cost Convention unless otherwise stated and generally on the accrual method of accounting. Previous year figures have been regrouped and reclassified wherever considered necessary to make it comparable with those of current financial year 2016-17 in the line of new format of Accounts of Central Educational Institutions (CEIs) and guidelines given by the MHRD, Department of Higher Education, GOI vide letter no. 29-4/2012-IFD, dated 17th April 2015.

2. REVENUE RECOGNITION

- 2.1 Tuition Fees from Students, Sale of Admission Forms, Royalty and Interest on Savings Bank account are accounted on cash basis. Tuition Fees collected separately for each semester is accounted on cash basis.
- 2.2 Income from Land, Buildings and Other Property and Interest on Investments are accounted on accrual basis.

3. FIXED ASSETS AND DEPRECIATION

- 3.1 Fixed assets are stated at cost of acquisition including inward freight, duties and taxes and incidental and direct expenses related to acquisition, installation and commissioning.
- 3.2 Gifted / Donated assets are valued at the declared value where available; if not available, the value is estimated based on the present market value adjusted with reference to the physical condition of the asset. They are set-up by credit to Capital Fund and merged with the Fixed Assets of the Institution. Depreciation is charged at the new rates applicable to the respective assets.
- 3.3 Books received as gifts, are valued at selling prices printed on the books. Where they are not printed, the value is based on assessment.
- Fixed assets are valued at cost less accumulated depreciation as per guidelines of Ministry of Human Resource Development, Department of Higher Education, GOI vide letter no. 29-4/2012-IFD dated 17th April 2015. Depreciation has been re-calculated in accordance with the new method from the date of the assets coming in to use. There is a surplus of 8,60,46,163/- arising out of recomputation of depreciation of past years has been reflected in the scheduled 4 of the Balance Sheet and at scheduled 14 of the Income & Expenditure Account. The rates on change of Depreciation on fixed assets is provided on Straight line method, at the following rates:

Tangible Assets:

	4	Land	00/
	1.	Land	.0%
	2.	Site Development	0%
	3.	Buildings	2%
	4.	Roads &Bridges	2%
	5.	Tube wells &Water Supply	2%
	6.	Sewerage &Drainage	2%
	7.	Electrical Installation and equipment	5%
	8.	Plant &Machinery	5%
	9.	Scientific & Laboratory Equipment	8%
	10.	Office Equipment	7.5%
	11.	Audio Visual Equipment	7.5%
	12.	Computers &Peripherals	20%
	13.	Furniture, Fixtures &Fittings	7.5%
	14.	Vehicles	10%
	15.	Lib. Books &Scientific Journals	10%
ar	ngible	e Assets (amortization):	
	1.	E-Journals	40%
	2.	Computer Software	40%

- 3.5 Where an asset is fully depreciated, it will be carried at a residual value of Rs.1/- in the Balance Sheet and will not be further depreciated. Thereafter, depreciation is calculated on the additions of each year separately at the rate of depreciation applicable for that asset head.
- Assets created out of Earmarked Funds and funds of Sponsored Projects, where the ownership of such assets vests in the Institution, are setup by credit to Capital Fund and merged with the Fixed Assets of the Institution. Depreciation is charged at the rates applicable to the respective assets. Assets created out of Sponsored Project funds, where the ownership is retained by the sponsors but held and used by the Institution arc separately disclosed in the Notes on Accounts.
- 4. Intangible Assets: Patents and copy rights, E Journals and Computer Software are grouped under Intangible Assets.
 - 4.1 Electronic Journals (E-Journals) are separated from Library Books in view of the limited benefit that could be derived from the on-line access provided. E-journals are not in a tangible form, but temporarily capitalized and in view of the magnitude of expenditure and the benefit derived in terms of perpetual knowledge acquired by the Academic and Research Staff; Depreciation is provided in respect of E-journals at a higher rate of 40% as against depreciation of 10% provided in respect of Library Books.

5. RETIREMENT BENEFITS

Retirement benefits i.e., pension, gratuity and leave encashment are provided on the basis of actual payment. Capitalized Value of pension and gratuity received from previous employers of the Institution's employees, who have been absorbed in the Institution, is credited to the Institute Accounts. Pension contribution received in respect of employees on deputation/lien is also credited to the Provision for Pension Account. The Actual payments of Pension, Gratuity and Leave encashment are debited in the Accounts. Other retirement benefits viz. Deposit Linked Insurance, Contribution to New Pension Scheme, Medical reimbursement to retired employees and Travel to Home Town on retirement are accounted on cash basis.

6. INVESTMENTS

- a. Long term investments are carried at their cost or face value whichever is lower. However any permanent diminution in their value as on the date of the Balance Sheet is provided for.
- b. Short Term investments are carried at their cost.

8. EARMARKED/ ENDOWNMENT FUNDS

The following long term funds are earmarked for specific purposes. Those with large balances also have investments in Government Securities, Debentures and Bonds and Term Deposits with Banks. The income from investments on accrued basis and interest on savings Bank Accounts are credited to the respective Funds. The assets created out of Earmarked Funds where the ownership Vests in the Institution, are merged with the assets of the Institution by crediting an equal amount to the Capital Fund. The balance in the respective funds is carried forward and is represented on the assets side by the balance at Bank, Investments and accrued interest. Payment towards permanent campus till 31st March 2017 has not been deducted from capital assets fund.

8.1 CORPUS FUND was established in financial year 2010-11. The Corpus Fund is utilized for both Revenue and Capital expenditure based on the guidelines by the BOG of the Institution from time to time. The assets created out of the Corpus Fund are merged with the assets of the Institution.

8.2 Endowment Funds

To the extent not immediately required for expenditure, the amounts available against such funds are invested in approved Securities & Bonds or deposited for short term fixed deposit with banks, leaving the balance in savings account.

GOVERNMENT GRANTS

- Government Grants is accounted on realization basis. However, where a sanction for release of grant pertaining to the financial year is received before 31 " March and the grant is actually received in the next financial year, the grant is accounted on accrual basis and an equal amount is shown as recoverable from the Grantor.
- 9.2 To the extent utilized towards capital expenditure, (on accrual basis) government grants is transferred to the Capital Fund.
- 9.3 Government grants for meeting Revenue Expenditure (on accrual basis) are treated, to the extent utilized, as income of the year in which they are realized.
- 9.4 Unutilized grants (including advances paid out of such grants) are carried forward and exhibited as a liability in the Balance Sheet.

10. INVESTMENTS OF EARMARKED FUNDS AND INTEREST INCOME ACCRUED ON SUCH INVESTMENTS:

To the extent not immediately required for expenditure, the amounts available against such funds are invested in approved Securities &Bonds or deposited for fixed term with Banks, leaving the balance in Savings Bank Accounts.

SPONSORED PROJECTS

- In respect of ongoing Sponsored Projects, the amounts received from sponsors are credited to the head "Current Liabilities and Provisions -Current Liabilities -Other Liabilities -Receipts against ongoing sponsored projects." As and when expenditure is incurred /advances are paid against such projects, or the concerned project account is debited with allocated overhead charges, the liability account is debited.
- In addition to the Earmarked Fund for the Junior Research Fellowships funded by the University Grants Commission, Fellowships and Scholarships are also sponsored by various organizations. These are accounted in the same way as Sponsored Projects except that the expenditure generally is only on disbursement of Fellowships and Scholarships, which may include allowances for contingent expenditure by the Fellows and scholars.

12. INCOME TAX

The income of the Institution is exempt from Income Tax under Section 10(23c) of the Income Tax Act. No provision for tax is therefore made in the accounts.

13.SCHEDULES

Schedules no. 1 to 24 have been annexed to form an integral part of the Balance Sheet as on 31st March 2017 and Income and Expenditure account for the year ending on that date .

14.NOTES ON IMPREST ACCOUNT

The closing balance on three imprest accounts namely a. RGIIM Shillong Admission a/c, b. RGIIM Shillong placement & Student Activity a/c have been taken in to account as per balance shown in the books of the Institute accounts.

COST OF LAND

Since, the land measuring 485799.25 sq. meters (120 acres) has been received from the Government of Meghalaya, Education Department in kind, the cost of land has been taken at notional value of Rs 1/- in the accounts.

16.EXPENDITURE ON CONSTRUCTION AT TEMPORARY CAMPUS

The expenditure on account of the construction works executed in the temporary campus amortized @ 2% as per MHRD, GOI guidelines.

17. FOREIGN CURRANCY TRANSACTION

Transaction denominated in foreign currency are accounted at the exchange rate prevailing at the date of the transaction.

(L. Thangkhiew)
Accountant

(G.L. Saiborne) Accounts Officer (M. Debnath) Finance Officer

(Lt Col Retd P.P Kulkarni) CAO

SCHEDULE: 24 CONTINGENT LIABILITIES AND NOTES TO ACCOUNTS (ILLUSTRATIVE)

1. CONTINGENT LIABILITIUES:

As on 31.03.2017 one Court Case filed by the Institution against former / present employees is pending for decisions. The suits filed by the Institute was establishment - related pay scales etc. The quantum of the claims is not ascertainable at this moment.

2. CAPITAL COMMITMENTS

The Value of the on-contract works remaining to be executed on Capital Account are as under

2.1 Permanent Campus

- (a) Work under construction = ₹ 120.35 Lakhs and
- (b) Work Awarded = ₹ 206.75 Lakhs.

2.2 Temporary campus

(a) Work under Construction = ₹ 4.10 crores

FIXED ASSETS:

- 3.1 In additions to the Fixed Assets in Schedule 4, Assets purchased out of Funds of ₹ 2,51,948/- against sponsored Projects of the Institution.
- 3.2 In the Balance Sheet as on 31.3 2017 and the Balance Sheets of earlier years, Fixed Assets created out of Plan funds and Fixed Assets created out of non-plan funds were not exhibited distinctly.
- 3.3 Fixed assets as set out in Schedule 4 do not include assets purchased out of sponsored fund projects/program / consultancy etc. held and used by the Institution now. Details of such assets are:

Assets	Remarks	Original cost as on 01.04.2016 ₹	Addition during the year 2016-17 ₹	Total ₹	Notional Depreciation Opening Balance ₹	Notional Depreciation for the rear ₹	Total Notional Depreciation ₹	Total Book valve as on 31.03.2016
Laboratory Equipment	NA	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Computers	HP All- in-one Desktop AICTE project Prof. D.K. Agarwal	42,500.00	0.00	42,500.00	0.00	0.00	0.00	42,500.00
Computer	Apple Mac book Laptop (ICSSR Independent Directors) Prof.P.Saravanan	0.00	251948.00	251948.00	0.00	0.00	0.00	251948.00
7 5	1)Toshiba photocopier AICTE project Prof. D.K. Agarwal	2,28,000.00	0.00	2,28,000.00	0.00	0.00	0.00	2,28,000.00
Equipment	Apple i-pad AICTE project Prof. D.K. Agarwal	40,990.00		40,990.00	0.00	0.00	0.00	40,990.00
	(3) Sony Camera and Recorder GATC project of Prof. H. Chabra	15,980.00	0.00	15,980.00	0.00	0.00	0.00	15,980.00
Furniture & Fixture	ND	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total		3,27,470.00	251948.00	579418.00	0.00	0.00	0.00	579418.00

Fixed assets as set out in Schedule 4 do not include assets purchased out of funds of sponsored projects, held and used by the Institution, as project contracts include stipulations that all such assets purchased out of projects funds will remain the property of the Institute.

4. FOREIGN CURRENCY TRANSACTIONS:-

(Amount in USD)

Particulars	FY 2016-17	FY 2015-16
Income during the financial year		
(a) PGP	NIL	NIL
(b) PGPEx	NIL	NIL
TOTAL OF INCOME	NIL	NIL
Expenditure during the financial year		
(a) PGP	USD122026.10	
(b) PGPEx	USD14341.93	
(c) Library / Knowledge Centre	USD12378.00	
Value of imports during the financial year	NIL	NIL
TOTAL OF EXPENDITURE	USD 148746.03	USD 336141.08

5. CURRENT ASSETS, LOANS, ADVANCES AND DEPOSITS

The current assets, Loans, Advances and Deposits have a value on realization in the ordinary course, equal at least to the aggregate amount shown in the Balance Sheet.

- 6. The details of balances in Saving Bank Accounts with Banks is enclosed as attachment 'A' to the Schedule of Current Assets.
- 7. Previous year's figures have been regrouped wherever necessary.
- 8. Figures in the Final accounts have been rounded off to the nearest rupee, wherever applicable.
- 9. Schedules 1 to 24 are annexed to form an integral part of the Balance Sheet as at 31 " March 2017 and the Income & Expenditure account for the year ended on that date.
- 10. The New Pension Scheme (NPS) accounts are owned by the members of the funds and not by the Institution. A large portion of the New Pension Scheme funds employees who have been allotted PRA numbers has been transferred to the National Securities Depository Limited (NSDL) Central Record keeping Agency (CRA). The balance held in New Pension Scheme in the Institution in respect of members will be transferred once the PRA numbers are allotted by the agency.

(L. Thangkhiew)(G.L. Saiborne)(M. Debnath)AccountantAccounts OfficerFinance Officer

(Lt Col Retd P.P Kulkarni) CAO

